

2026 OPERATING BUDGET REQUEST

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August 30, 2024

The Honorable Katie Hobbs
Governor
State of Arizona
1700 W. Washington Street
Phoenix, AZ 85007

Dear Governor Hobbs,

On behalf of the Arizona Commerce Authority, I respectfully submit the attached actual operating results for Fiscal Year 2024, as well as our budget request for Fiscal Year 2026.

Our request for Fiscal Year 2026 reflects the current economic environment and still allows the Authority to help strengthen the State's economy.

Thank you for your consideration of our budget request.

Sincerely,



Sandra Watson
President & CEO





MISSION STATEMENT

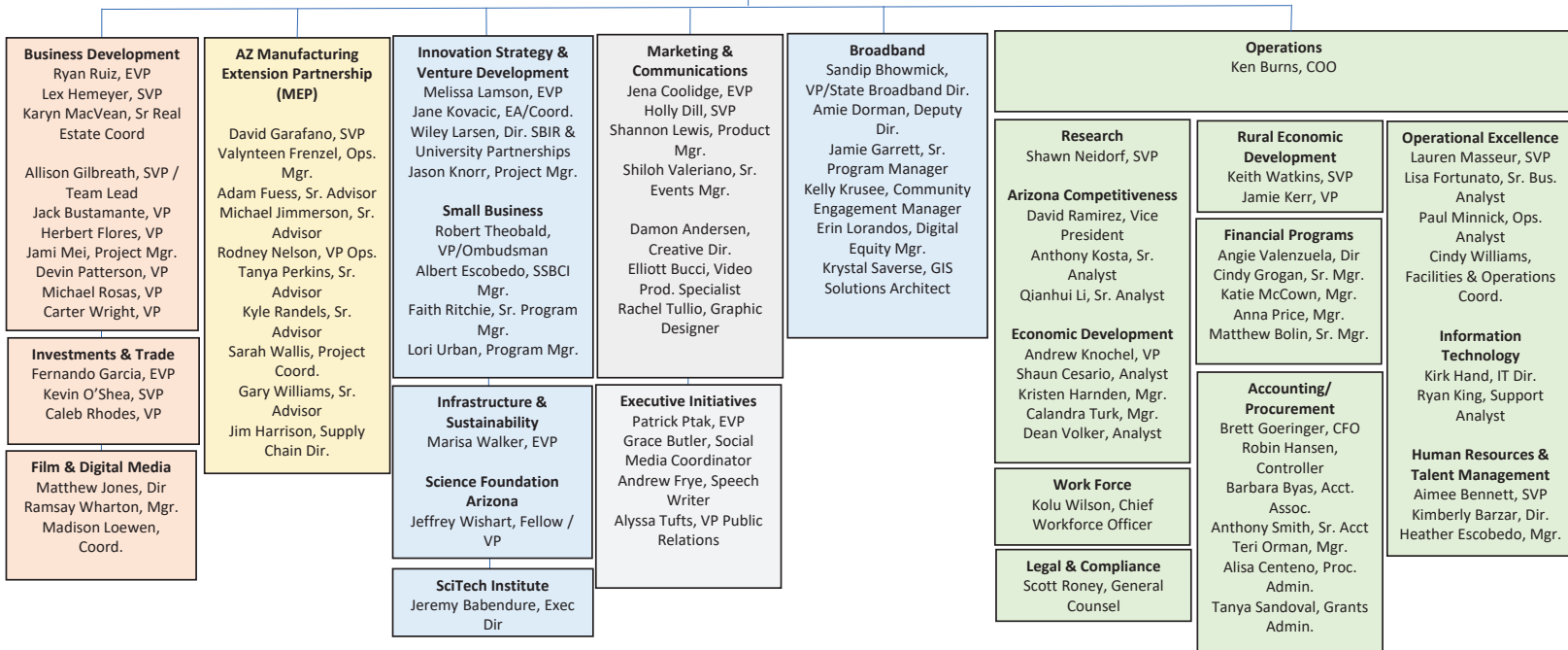
MISSION

The mission of the Arizona Commerce Authority is to grow and strengthen Arizona's economy and facilitate the creation of quality jobs for its citizens by supporting and attracting businesses in targeted, high-value base sectors throughout the state.

August 21, 2024



Sandra Watson
President & CEO
Melissa Mills, Exec. Asst.





State of Arizona Budget Request

State Agency

Arizona Commerce Authority

A.R.S. Citation: A.R.S. § 41-1501

Governor Hobbs:

This and the accompanying budget schedules, statements and explanatory information constitute the operating budget request for this agency for Fiscal Year 2026.

To the best of my knowledge all statements and explanations contained in the estimates submitted are true and correct.

Agency Head: **Sandra Watson**

Title: **Director**

Ken Burns 9/25/2024

(signature)

Phone: 6028451215

Prepared by: Sandra Watson

Email Address: kenb@azcommerce.com

Date Prepared: September 25, 2024

Appropriated Funds

	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Total Amount Requested:	13,550.0	88,000.0	101,550.0
General Fund	13,550.0	88,000.0	101,550.0
Arizona Commerce Authority Fund	-	-	-

Non-Appropriated Funds

	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Total Amount Planned:	317,108.9	-	317,108.9
Arizona Commerce Authority Carryover	764.8	-	764.8
FY24 budget Specific Allocation	1,941.0	-	1,941.0
Economic Development Marketing and Attraction Fund	500.0	-	500.0
Rural Broadband Grants	0.6	-	0.6
Major Events Fund	-	-	-
Blockchain/Wearables Fund	3,611.6	-	3,611.6
Mexico Trade Offices	500.0	-	500.0
Israel Trade Offices	410.7	-	410.7
Frankfurt Germany Trade Office Fund	542.3	-	542.3
Asian Trade Offices Fund	750.0	-	750.0
State Workforce Programs	-	-	-
Economic Development Fund	4,512.1	-	4,512.1
ADOA Business One-Stop Fund	246.9	-	246.9
Small Business Center Grants Fund	500.0	-	500.0
Economic Transition Resources	104.3	-	104.3
Rural Broadband Accelerated Match	23,600.0	-	23,600.0
Wearable Technology Research	2,500.0	-	2,500.0
Water Infrastructure and Commerce Grant Fund	-	-	-
Trade Office Funding	161.0	-	161.0
Canada Trade Office	647.6	-	647.6
Asia Pacific Trade Office	230.2	-	230.2
Federal Grants Fund	115,238.4	-	115,238.4
Arizona Commerce Authority Fund	10,000.0	-	10,000.0
Arizona Competes Fund	74,224.5	-	74,224.5
ACA Coronavirus State and Local Fiscal Recovery Fund	66,166.5	-	66,166.5



State of Arizona Budget Request

State Agency

Arizona Commerce Authority

	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Application Fees Fund	1,937.9	-	1,937.9
Commerce Donations Fund	47.5	-	47.5
Institute for Automated Mobility Fund	18.0	-	18.0
Arizona Innovation Accelerator Fund	5,753.0	-	5,753.0
RevAZ Fund	2,200.0	-	2,200.0
Arizona Commerce Authority Total:	330,658.9	88,000.0	418,658.9

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: AA1000 General Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	-	101.1	-
General Fund Total:		-	101.1	-

Forecast Methodology

Fund: CA1001 Arizona Commerce Authority Carryover

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4231	State, Local, & Tribal Government Grants – Operating	69.9	-	-
4236	State, Local, & Tribal Government - Other	-	-	-
4314	Filing Fees	15.3	36.0	36.0
4339	Other Fees & Charges for Services	30.9	10.0	10.0
4611	Unrestricted Donations	10.0	-	-
4631	Treasurer's Interest Income	26.3	12.4	12.4
4699	Miscellaneous Receipts	(0.0)	-	-
4902	Indirect Cost Transfers In	40.5	650.8	650.8
Arizona Commerce Authority Carryover Total:		192.9	709.2	709.2

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1002 FY24 budget Specific Allocation

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	3,500.0	-	-
FY24 budget Specific Allocation Total:		3,500.0	-	-

Forecast Methodology

Fund: CA1003 Economic Development Marketing and Attraction Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	1,000.0	500.0	5,000.0
Economic Development Marketing and Attraction Fund Total:		1,000.0	500.0	5,000.0

Forecast Methodology

Fund: CA1007 Major Events Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	-	-	7,500.0
Major Events Fund Total:		-	-	7,500.0

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1016 Blockchain/Wearables Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4231	State, Local, & Tribal Government Grants – Operating	-	-	-
4901	Operating Transfers In	-	-	-
Blockchain/Wearables Fund Total:		-	-	-

Forecast Methodology

Fund: CA1020 Mexico Trade Offices

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	500.0	500.0	500.0
Mexico Trade Offices Total:		500.0	500.0	500.0

Forecast Methodology

Fund: CA1021 Israel Trade Offices

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	300.0	300.0	300.0
Israel Trade Offices Total:		300.0	300.0	300.0

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1023 Frankfurt Germany Trade Office Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	500.0	500.0	500.0
Frankfurt Germany Trade Office Fund Total:		500.0	500.0	500.0

Forecast Methodology

Fund: CA1024 Asian Trade Offices Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	750.0	750.0	750.0
Asian Trade Offices Fund Total:		750.0	750.0	750.0

Forecast Methodology

Fund: CA1025 State Workforce Programs

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4219	Other Federal Financial Assistance	(0.0)	-	-
State Workforce Programs Total:		(0.0)	-	-

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1026 Economic Development Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4231	State, Local, & Tribal Government Grants – Operating	6,205.2	4,512.3	4,512.3
4236	State, Local, & Tribal Government - Other	(0.0)	-	-
Economic Development Fund Total:		6,205.2	4,512.3	4,512.3

Forecast Methodology

Fund: CA1027 ADOA Business One-Stop Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4236	State, Local, & Tribal Government - Other	367.5	-	-
ADOA Business One-Stop Fund Total:		367.5	-	-

Forecast Methodology

Fund: CA1028 Small Business Center Grants Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4231	State, Local, & Tribal Government Grants – Operating	-	-	-
4901	Operating Transfers In	-	500.0	-
Small Business Center Grants Fund Total:		-	500.0	-

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1031 Economic Transition Resources

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	9,000.0	-	-
Economic Transition Resources Total:		9,000.0	-	-

Forecast Methodology

Fund: CA1032 Rural Broadband Accelerated Match

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	23,600.0	-	-
Rural Broadband Accelerated Match Total:		23,600.0	-	-

Forecast Methodology

Fund: CA1033 Wearable Technology Research

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	2,500.0	-	-
Wearable Technology Research Total:		2,500.0	-	-

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1090 Water Infrastructure and Commerce Grant Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	7,000.0	-	-
Water Infrastructure and Commerce Grant Fund Total:		7,000.0	-	-

Forecast Methodology

Fund: CA1220 Trade Office Funding

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	2,000.0	-	-
Trade Office Funding Total:		2,000.0	-	-

Forecast Methodology

Fund: CA1237 Work Force Recruitment and Job Training Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4631	Treasurer's Interest Income	0.0	-	-
Work Force Recruitment and Job Training Fund Total:		0.0	-	-

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA1241 Canada Trade Office

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	750.0	-	-
Canada Trade Office Total:		750.0	-	-

Forecast Methodology

Fund: CA1242 Asia Pacific Trade Office

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	750.0	-	-
Asia Pacific Trade Office Total:		750.0	-	-

Forecast Methodology

Fund: CA2000 Federal Grants Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4219	Other Federal Financial Assistance	9,662.9	155,215.1	155,215.1
4314	Filing Fees	54.9	73.1	73.1
4339	Other Fees & Charges for Services	0.0	-	-
4635	Loan and Other Interest Income	672.8	1,274.5	1,274.5
Federal Grants Fund Total:		10,390.6	156,562.7	156,562.7

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA2547 Arizona Commerce Authority Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4901	Operating Transfers In	10,000.0	25,000.0	10,000.0
Arizona Commerce Authority Fund Total:		10,000.0	25,000.0	10,000.0

Forecast Methodology

Fund: CA2548 Arizona Competes Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4631	Treasurer's Interest Income	4,896.7	1,977.5	-
4635	Loan and Other Interest Income	9.6	-	-
4901	Operating Transfers In	4,000.0	2,250.0	63,250.0
Arizona Competes Fund Total:		8,906.3	4,227.5	63,250.0

Forecast Methodology

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4219	Other Federal Financial Assistance	-	65,276.2	65,276.2
ACA Coronavirus State and Local Fiscal Recovery Fund Total:		-	65,276.2	65,276.2

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA3002 Arizona Coronavirus Relief Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4611	Unrestricted Donations	-	-	-
Arizona Coronavirus Relief Fund Total:		-	-	-

Forecast Methodology

Fund: CA3005 Application Fees Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4314	Filing Fees	1,587.5	1,574.0	1,574.0
4611	Unrestricted Donations	-	-	-
Application Fees Fund Total:		1,587.5	1,574.0	1,574.0

Forecast Methodology

Fund: CA3189 Commerce Donations Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4611	Unrestricted Donations	108.2	47.5	47.5
Commerce Donations Fund Total:		108.2	47.5	47.5

Forecast Methodology

Revenue Schedule

Agency: Arizona Commerce Authority

Fund: CA4080 Institute for Automated Mobility Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4611	Unrestricted Donations	15.0	87.9	-
Institute for Automated Mobility Fund Total:		15.0	87.9	-

Forecast Methodology

Fund: CA9507 Arizona Innovation Accelerator Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4631	Treasurer's Interest Income	853.8	397.1	397.1
4635	Loan and Other Interest Income	5.1	-	-
Arizona Innovation Accelerator Fund Total:		858.8	397.1	397.1

Forecast Methodology

Fund: CA9971 RevAZ Fund

AFIS Code	Category of Receipt and Description	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
4314	Filing Fees	-	-	-
4339	Other Fees & Charges for Services	1,336.4	2,200.0	2,200.0
4902	Indirect Cost Transfers In	10.4	-	-
RevAZ Fund Total:		1,346.8	2,200.0	2,200.0

Forecast Methodology

Sources and Uses

Agency: Arizona Commerce Authority

Fund: AD2531 State Web Portal Fund

Revenues for the fund are generated through the sale of motor vehicle records, largely to insurance companies for use in their underwriting duties. Monies in the fund may be used for web portal expenses and other information technology projects.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: AD2531 State Web Portal Fund

Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: AD2531 State Web Portal Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1001 Arizona Commerce Authority Carryover

Revenues to the account come from fund balances from eliminated Department of Commerce funds and are used in creating high quality employment in Arizona through expansion, attraction, and retention of business within Arizona.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	627.9	591.9	536.3
Revenue (from Revenue Schedule)	192.9	709.2	709.2
Total Available	820.8	1,301.1	1,245.5
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	228.9	764.8	764.8
Balance Forward to Next Year	591.9	536.3	480.7

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1001 Arizona Commerce Authority Carryover
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	139.5	284.9	284.9
Employee Related Expenditures	48.7	68.9	68.9
Professional & Outside Services	5.7	-	-
Travel In-State	8.1	2.0	2.0
Travel Out-Of-State	3.2	9.3	9.3
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	23.6	399.7	399.7
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	228.9	764.8	764.8
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1001 Arizona Commerce Authority Carryover
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Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	228.9	764.8	764.8
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1002 FY24 budget Specific Allocation

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	2,859.0	918.0
Revenue (from Revenue Schedule)	3,500.0	-	-
Total Available	3,500.0	2,859.0	918.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	641.0	1,941.0	1,941.0
Balance Forward to Next Year	2,859.0	918.0	(1,023.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1002 FY24 budget Specific Allocation
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IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Appropriated Expenditure Total:	-	-	-
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Appropriated FTE	-	-	-
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Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	641.0	1,441.0	1,441.0
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	500.0	500.0
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	641.0	1,941.0	1,941.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1002 FY24 budget Specific Allocation
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Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	641.0	1,941.0	1,941.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1003 Economic Development Marketing and Attraction Fund

Revenues consist of legislative appropriations, federal monies, and private donations and are used to provide grants to eligible entities for contracting for the design and construction of water infrastructure at the eligible entity's location.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	0.0	0.0
Revenue (from Revenue Schedule)	1,000.0	500.0	5,000.0
Total Available	1,000.0	500.0	5,000.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	1,000.0	500.0	500.0
Balance Forward to Next Year	0.0	0.0	4,500.0

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1003 Economic Development Marketing and Attraction Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	57.9	500.0	500.0
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	942.1	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	1,000.0	500.0	500.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1003 Economic Development Marketing and Attraction Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	1,000.0	500.0	500.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1006 Rural Broadband Grants

Revenues are received from legislative appropriations and are used for grants to enhance broadband development in rural areas. Laws 2019, 1st Regular Session, Chapter 263 (HB 2747) appropriated \$3 million and is non-lapsing.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	0.6	0.6	(0.0)
Revenue (from Revenue Schedule)	-	-	-
Total Available	0.6	0.6	(0.0)
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	0.6	0.6
Balance Forward to Next Year	0.6	(0.0)	(0.7)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1006 Rural Broadband Grants
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	0.6	0.6
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	0.6	0.6
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1006 Rural Broadband Grants
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	0.6	0.6
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1007 Major Events Fund

Revenues consist of legislative appropriations and donations. Monies are used to provide grants in coordination with the Office of Tourism to local organizing committees in support of the planning and operation of the competitive bid process for major events.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	3,042.8	-	-
Revenue (from Revenue Schedule)	-	-	7,500.0
Total Available	3,042.8	-	7,500.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	3,042.8	-	-
Balance Forward to Next Year	-	-	7,500.0

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1007 Major Events Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	11.8	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	3,031.0	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	3,042.8	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1007 Major Events Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	3,042.8	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1016 Blockchain/Wearables Fund

Revenues are from legislative appropriations and distributed up to \$500,000 to applied research centers that specialize in blockchain technology, \$3 million to applied research centers that specialize in wearable technology, and \$1.5 million to applied research centers that specialize in a technology discipline that is approved by the authority. Laws 2022, 2nd Regular Session, Chapter 313 (HB 2862) appropriated a total of \$5 million. This appropriation lapses on June 30, 2026.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	7,750.0	4,361.6	750.0
Revenue (from Revenue Schedule)	-	-	-
Total Available	7,750.0	4,361.6	750.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	3,388.4	3,611.6	3,611.6
Balance Forward to Next Year	4,361.6	750.0	(2,861.6)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows a balance; however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1016 Blockchain/Wearables Fund
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Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	3,388.4	3,611.6	3,611.6
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	3,388.4	3,611.6	3,611.6
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1016 Blockchain/Wearables Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	3,388.4	3,611.6	3,611.6
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1020 Mexico Trade Offices

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	422.3	422.3	422.3
Revenue (from Revenue Schedule)	500.0	500.0	500.0
Total Available	922.3	922.3	922.3
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	500.0	500.0	500.0
Balance Forward to Next Year	422.3	422.3	422.3

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1020 Mexico Trade Offices
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	36.8	107.7	107.7
Employee Related Expenditures	6.6	22.7	22.7
Professional & Outside Services	295.7	188.4	188.4
Travel In-State	0.0	-	-
Travel Out-Of-State	14.6	54.6	54.6
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	146.1	126.6	126.6
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	0.2	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	500.0	500.0	500.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1020 Mexico Trade Offices
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Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	500.0	500.0	500.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1021 Israel Trade Offices

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	110.7	(0.0)
Revenue (from Revenue Schedule)	300.0	300.0	300.0
Total Available	300.0	410.7	300.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	189.3	410.7	410.7
Balance Forward to Next Year	110.7	(0.0)	(110.7)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1021 Israel Trade Offices
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Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	36.8	68.5	68.5
Employee Related Expenditures	6.6	14.5	14.5
Professional & Outside Services	104.4	128.5	128.5
Travel In-State	5.3	-	-
Travel Out-Of-State	(0.0)	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	36.1	88.5	88.5
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	110.7	110.7
Non-Appropriated Expenditure Sub-Total:	189.3	410.7	410.7
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1021 Israel Trade Offices
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	189.3	410.7	410.7
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1023 Frankfurt Germany Trade Office Fund

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	42.3	(0.0)
Revenue (from Revenue Schedule)	500.0	500.0	500.0
Total Available	500.0	542.3	500.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	457.7	542.3	542.3
Balance Forward to Next Year	42.3	(0.0)	(42.3)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows a balance; however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1023 Frankfurt Germany Trade Office Fund
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	36.8	39.2	39.2
Employee Related Expenditures	6.6	8.3	8.3
Professional & Outside Services	284.3	213.5	213.5
Travel In-State	0.3	14.5	14.5
Travel Out-Of-State	24.9	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	104.8	224.4	224.4
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	(0.0)	0.2	0.2
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	42.2	42.2
Non-Appropriated Expenditure Sub-Total:	457.7	542.3	542.3
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1023 Frankfurt Germany Trade Office Fund
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	457.7	542.3	542.3
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1024 Asian Trade Offices Fund

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	0.0	0.0
Revenue (from Revenue Schedule)	750.0	750.0	750.0
Total Available	750.0	750.0	750.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	750.0	750.0	750.0
Balance Forward to Next Year	0.0	0.0	0.0

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1024 Asian Trade Offices Fund
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IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	73.7	78.3	78.3
Employee Related Expenditures	13.2	16.5	16.5
Professional & Outside Services	663.3	654.8	654.8
Travel In-State	0.1	-	-
Travel Out-Of-State	45.5	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	(45.8)	0.4	0.4
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	750.0	750.0	750.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1024 Asian Trade Offices Fund
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Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	750.0	750.0	750.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1025 State Workforce Programs

Revenues consist of a portion of the state's allocation from the federal Workforce Innovation and Opportunity Act as well as an ISA between ACA and the Governor's Office. The fund is used to carry out workforce-related projects on behalf of the Governor's Office.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	(0.0)	(0.0)
Revenue (from Revenue Schedule)	(0.0)	-	-
Total Available	(0.0)	(0.0)	(0.0)
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	(0.0)	-	-
Balance Forward to Next Year	(0.0)	(0.0)	(0.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1025 State Workforce Programs
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	(0.0)	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	(0.0)	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	(0.0)	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1025 State Workforce Programs

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	(0.0)	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1026 Economic Development Fund

Revenues consist of an ISA between ACA and the Office of Economic Opportunity and used for executing economic development initiatives including global supply chain attractions, technology innovation, and semiconductor manufacturing opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	(582.5)	(0.2)	0.0
Revenue (from Revenue Schedule)	6,205.2	4,512.3	4,512.3
Total Available	5,622.7	4,512.1	4,512.3
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	5,622.8	4,512.1	4,512.1
Balance Forward to Next Year	(0.2)	0.0	0.2

Explanation for Negative Ending Balance(s): FUNDING ISSUE – 1026 Economic Development
Currently the Arizona Commerce Authority (ACA) performs economic Development initiatives on a reimbursement basis. The fund balances for these ISA's will always be negative since the funds are requested after expenditures are recognize

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1026 Economic Development Fund

Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	790.2	1,079.2	1,079.2
Employee Related Expenditures	157.2	273.7	273.7
Professional & Outside Services	1,982.7	2,212.0	2,212.0
Travel In-State	1.6	10.7	10.7
Travel Out-Of-State	7.5	22.5	22.5
Food	-	-	-
Aid To Organizations & Individuals	1,719.0	25.0	25.0
Other Operating Expenditures	964.7	885.3	885.3
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	3.7	3.7
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	5,622.8	4,512.1	4,512.1
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1026 Economic Development Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	5,622.8	4,512.1	4,512.1
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1027 ADOA Business One-Stop Fund

Revenues are received from and are used for the requirements of any inter-agency or inter-governmental agreements of the agency.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	(120.1)	246.9	(0.0)
Revenue (from Revenue Schedule)	367.5	-	-
Total Available	247.4	246.9	(0.0)
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	0.5	246.9	246.9
Balance Forward to Next Year	246.9	(0.0)	(246.9)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority
 FUNDING ISSUE – 1027 ADOA Business One Stop
 Currently the Arizona Commerce Authority (ACA) performs economic Development initiatives on a reimbursement basis. The fund balances for these ISA's will always be negative since the funds are requested after expenditures are recognize

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1027 ADOA Business One-Stop Fund

Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	0.4	-	-
Employee Related Expenditures	0.1	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	0.0	246.9	246.9
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	0.5	246.9	246.9
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1027 ADOA Business One-Stop Fund

Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	0.5	246.9	246.9
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1028 Small Business Center Grants Fund

Provide Business training, business coaching and technical assistance to underserved small business owners.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	500.0	-
Total Available	-	500.0	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	500.0	500.0
Balance Forward to Next Year	-	-	(500.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows balance, however balance should be zero. Manual adjustment required.

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1028 Small Business Center Grants Fund
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	500.0	500.0
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	500.0	500.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1028 Small Business Center Grants Fund
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	500.0	500.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1031 Economic Transition Resources

Revenues consist of legislative appropriations and are used to assist nonprofits with economic sustainability, renewable energy, broadband, and capital projects.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	104.3	0.0
Revenue (from Revenue Schedule)	9,000.0	-	-
Total Available	9,000.0	104.3	0.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	8,895.7	104.3	104.3
Balance Forward to Next Year	104.3	0.0	(104.3)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1031 Economic Transition Resources
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	8,895.7	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	104.3	104.3
Non-Appropriated Expenditure Sub-Total:	8,895.7	104.3	104.3
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1031 Economic Transition Resources
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	8,895.7	104.3	104.3
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1032 Rural Broadband Accelerated Match

Revenues consist of legislative appropriations and are used as matching dollars for federal funding for the purpose of broadband expansion.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	23,600.0	-
Revenue (from Revenue Schedule)	23,600.0	-	-
Total Available	23,600.0	23,600.0	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	23,600.0	23,600.0
Balance Forward to Next Year	23,600.0	-	(23,600.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1032 Rural Broadband Accelerated Match
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	23,600.0	23,600.0
Non-Appropriated Expenditure Sub-Total:	-	23,600.0	23,600.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1032 Rural Broadband Accelerated Match
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	23,600.0	23,600.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1033 Wearable Technology Research

Revenues consist of legislative appropriations and are used to support wearable technology research centers.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	2,500.0	-
Revenue (from Revenue Schedule)	2,500.0	-	-
Total Available	2,500.0	2,500.0	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	2,500.0	2,500.0
Balance Forward to Next Year	2,500.0	-	(2,500.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1033 Wearable Technology Research
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	2,500.0	2,500.0
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	2,500.0	2,500.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1033 Wearable Technology Research
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	2,500.0	2,500.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1090 Water Infrastructure and Commerce Grant Fund

Revenues consist of legislative appropriations, federal monies, and private donations. Monies are used to provide grants to eligible entities for contracting for the design and construction of water infrastructure at the eligible entity's location.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	15,000.0	0.0	0.0
Revenue (from Revenue Schedule)	7,000.0	-	-
Total Available	22,000.0	0.0	0.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	22,000.0	-	-
Balance Forward to Next Year	0.0	0.0	0.0

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1090 Water Infrastructure and Commerce Grant Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	(0.0)	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	22,000.0	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	22,000.0	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1090 Water Infrastructure and Commerce Grant Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	22,000.0	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1220 Trade Office Funding

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	161.0	0.0
Revenue (from Revenue Schedule)	2,000.0	-	-
Total Available	2,000.0	161.0	0.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	1,839.0	161.0	161.0
Balance Forward to Next Year	161.0	0.0	(161.0)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1220 Trade Office Funding
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	183.6	-	-
Employee Related Expenditures	34.7	-	-
Professional & Outside Services	601.6	-	-
Travel In-State	9.3	-	-
Travel Out-Of-State	48.7	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	961.0	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	161.0	161.0
Non-Appropriated Expenditure Sub-Total:	1,839.0	161.0	161.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1220 Trade Office Funding
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	1,839.0	161.0	161.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1237 Work Force Recruitment and Job Training Fund

Consists of Job Training Tax revenues used to provide training for specific employment opportunities with qualified new and expanding businesses, however the tax was repealed in 2015 and this fund and its associated program are scheduled to repeal on January 1, 2021, with unexpended unencumbered monies to be reverted to the General Fund.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	0.0	0.0
Revenue (from Revenue Schedule)	0.0	-	-
Total Available	0.0	0.0	0.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	0.0	0.0	0.0

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1237 Work Force Recruitment and Job Training Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1237 Work Force Recruitment and Job Training Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1241 Canada Trade Office

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	750.0	102.4
Revenue (from Revenue Schedule)	750.0	-	-
Total Available	750.0	750.0	102.4
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	0.0	647.6	647.6
Balance Forward to Next Year	750.0	102.4	(545.2)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

* Per discussion FY2026 request shows negative however balance should be zero. Manual adjustment required.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1241 Canada Trade Office
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	(0.8)	97.9	97.9
Employee Related Expenditures	(0.0)	20.7	20.7
Professional & Outside Services	-	400.0	400.0
Travel In-State	0.1	3.5	3.5
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	0.7	125.5	125.5
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	0.0	647.6	647.6
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1241 Canada Trade Office
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	0.0	647.6	647.6
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1242 Asia Pacific Trade Office

Revenues consist of legislative appropriations as well as donations and are used to assist the state's international trade and foreign direct investment opportunities.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	750.0	519.8
Revenue (from Revenue Schedule)	750.0	-	-
Total Available	750.0	750.0	519.8
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	(0.0)	230.2	230.2
Balance Forward to Next Year	750.0	519.8	289.6

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Funding Issues - 1242 – ASIA PACIFIC TRADE OFFICE

The projected revenues for this fund are based on anticipated future General Fund deposits appropriated by the legislature

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA1242 Asia Pacific Trade Office
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Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	(0.8)	-	-
Employee Related Expenditures	0.5	-	-
Professional & Outside Services	-	5.2	5.2
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	0.3	225.0	225.0
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	(0.0)	230.2	230.2
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA1242 Asia Pacific Trade Office

Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	(0.0)	230.2	230.2
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2000 Federal Grants Fund

Revenues consist of grant monies from the federal government, and are used for programmatic costs relating to workforce development, apprenticeship services, and sector and energy strategy.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	18,382.6	11,366.8	52,691.1
Revenue (from Revenue Schedule)	10,390.6	156,562.7	156,562.7
Total Available	28,773.1	167,929.5	209,253.8
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	17,406.3	115,238.4	115,238.4
Balance Forward to Next Year	11,366.8	52,691.1	94,015.4

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA2000 Federal Grants Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	1,691.4	2,281.8	2,281.8
Employee Related Expenditures	339.5	523.8	523.8
Professional & Outside Services	14,981.9	109,017.9	109,017.9
Travel In-State	15.0	35.2	35.2
Travel Out-Of-State	6.3	46.1	46.1
Food	-	-	-
Aid To Organizations & Individuals	45.7	2,382.5	2,382.5
Other Operating Expenditures	275.6	763.7	763.7
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	50.9	187.4	187.4
Non-Appropriated Expenditure Sub-Total:	17,406.3	115,238.4	115,238.4
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA2000 Federal Grants Fund
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Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	17,406.3	115,238.4	115,238.4
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2547 Arizona Commerce Authority Fund

Revenues consist primarily of tax withholdings and are used to fund the operations of the Arizona Commerce Authority.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	565.2	565.2	15,565.2
Revenue (from Revenue Schedule)	10,000.0	25,000.0	10,000.0
Total Available	10,565.2	25,565.2	25,565.2
Total Appropriated Disbursements	(0.0)	-	-
Total Non-Appropriated Disbursements	10,000.0	10,000.0	10,000.0
Balance Forward to Next Year	565.2	15,565.2	15,565.2

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	(0.0)	-	-
Professional & Outside Services	(0.0)	-	-
Travel In-State	0.0	-	-
Travel Out-Of-State	0.0	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	(0.0)	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	(0.0)	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	(0.0)	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2547 Arizona Commerce Authority Fund

Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	(0.0)	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	5,969.5	6,060.5	6,060.5
Employee Related Expenditures	1,288.9	1,462.1	1,462.1
Professional & Outside Services	626.8	482.8	482.8
Travel In-State	69.6	94.6	94.6
Travel Out-Of-State	86.4	115.8	115.8
Food	-	-	-
Aid To Organizations & Individuals	25.0	-	-
Other Operating Expenditures	1,861.0	1,740.7	1,740.7
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	72.8	43.5	43.5
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	10,000.0	10,000.0	10,000.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA2547 Arizona Commerce Authority Fund
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Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	10,000.0	10,000.0	10,000.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2548 Arizona Competes Fund

Revenues consist of tax withholdings, state lottery fund deposits, and various Corporation Commission filing and registration fees. Monies are used to enhance economic development efforts, including deal closing grants to Arizona businesses.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	122,308.4	115,357.6	45,360.6
Revenue (from Revenue Schedule)	8,906.3	4,227.5	63,250.0
Total Available	131,214.7	119,585.1	108,610.6
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	15,857.1	74,224.5	74,224.5
Balance Forward to Next Year	115,357.6	45,360.6	34,386.1

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2548 Arizona Competes Fund

Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	15,857.1	18,524.5	18,524.5
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	55,700.0	55,700.0
Non-Appropriated Expenditure Sub-Total:	15,857.1	74,224.5	74,224.5
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2548 Arizona Competes Fund

Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	15,857.1	74,224.5	74,224.5
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2975 Title VI - Coronavirus Relief Fund

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-
Explanation for Negative Ending Balance(s):	Arizona Commerce Authority		

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA2975 Title VI - Coronavirus Relief Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2975 Title VI - Coronavirus Relief Fund

Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund

Revenue is received from the American Rescue Plan Act (ARPA) of 2021 and is used for expenses related to addressing, mitigating, and recovering from the ongoing COVID-19 public health crisis.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	(218.2)	(4,628.6)	(5,518.9)
Revenue (from Revenue Schedule)	-	65,276.2	65,276.2
Total Available	(218.2)	60,647.6	59,757.3
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	4,410.4	66,166.5	66,166.5
Balance Forward to Next Year	(4,628.6)	(5,518.9)	(6,409.2)

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

2985 Broadband - CFDA

ISA-ACA-CPF-010122-01 Total Award \$100,000,000 for rural and urban broadband infrastructure projects.

A.R.S. § 41-101.01 authorizes the Office of the Governor to execute and administer contracts and is charged with the responsibility of administering the Coronavirus Capital Projects Funds allocated to the State of Arizona. The Catalog of Federal Domestic Assistance (“C.F.D.A.”) number for all activity pursuant to this agreement is 21.029. THEREFORE, it is agreed that the Arizona Office of the Governor shall provide funding to the Arizona Commerce Authority (“ACA”) for services under the terms of this Interagency Service Agreement (“Agreement”). This Agreement shall be effective June 1, 2022 and shall terminate on December 31, 2026, contingent upon funding

Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund
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Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund

Non-Appropriated Expenditure			
Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	178.8	139.2	139.2
Employee Related Expenditures	25.6	20.5	20.5
Professional & Outside Services	902.6	785.4	785.4
Travel In-State	2.0	-	-
Travel Out-Of-State	5.3	-	-
Food	-	-	-
Aid To Organizations & Individuals	3,281.0	65,000.0	65,000.0
Other Operating Expenditures	6.7	0.2	0.2
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	8.3	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	221.2	221.2
Non-Appropriated Expenditure Sub-Total:	4,410.4	66,166.5	66,166.5
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	4,410.4	66,166.5	66,166.5
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3002 Arizona Coronavirus Relief Fund
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Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-
Explanation for Negative Ending Balance(s):	Arizona Commerce Authority		

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3002 Arizona Coronavirus Relief Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA3002 Arizona Coronavirus Relief Fund

Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA3005 Application Fees Fund

Revenues to the fund consist of tax credit processing fees equal to 1% of the tax credits being refunded and are used for administrative costs of the Authority's tax credit programs.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	2,141.1	1,915.5	1,551.6
Revenue (from Revenue Schedule)	1,587.5	1,574.0	1,574.0
Total Available	3,728.6	3,489.5	3,125.6
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	1,813.1	1,937.9	1,937.9
Balance Forward to Next Year	1,915.5	1,551.6	1,187.7

Explanation for Negative Ending Balance(s): 3005 - Application Fees Fund Revenue Justification
The Filing Fee Revenue is estimated based on historical and projected usage of certain incentive programs administered by the Arizona Commerce.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3005 Application Fees Fund
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Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	867.2	942.1	942.1
Employee Related Expenditures	181.0	248.0	248.0
Professional & Outside Services	331.2	291.1	291.1
Travel In-State	0.2	1.2	1.2
Travel Out-Of-State	0.9	1.2	1.2
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	432.6	454.3	454.3
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	1,813.1	1,937.9	1,937.9
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3005 Application Fees Fund
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Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	1,813.1	1,937.9	1,937.9
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA3010 Non-Federal Grant Fund

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-
Explanation for Negative Ending Balance(s):	Arizona Commerce Authority		

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3010 Non-Federal Grant Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA3010 Non-Federal Grant Fund

Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA3189 Commerce Donations Fund

Revenues consist of donations received from private sector and interest earned on those revenues. Funds are expended in accordance with the restrictions placed on the respective gift, grant, or donation.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	123.2	183.5	183.5
Revenue (from Revenue Schedule)	108.2	47.5	47.5
Total Available	231.4	231.0	231.0
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	47.9	47.5	47.5
Balance Forward to Next Year	183.5	183.5	183.5

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3189 Commerce Donations Fund
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Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	(0.0)	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	0.0	-	-
Travel In-State	9.5	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	38.4	47.5	47.5
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	47.9	47.5	47.5
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA3189 Commerce Donations Fund
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Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	47.9	47.5	47.5
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA4080 Institute for Automated Mobility Fund

Revenues consist of donations from organizations and is used to fund research to support the advancement of autonomous vehicles in Arizona.

Cash Flow Summary

	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	31.7	(69.9)	(0.0)
Revenue (from Revenue Schedule)	15.0	87.9	-
Total Available	46.7	18.0	(0.0)
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	116.6	18.0	18.0
Balance Forward to Next Year	(69.9)	(0.0)	(18.0)

Explanation for Negative Ending Balance(s):

Arizona Commerce Authority

4080 Institute for Automobility Fund

Currently, the Arizona Commerce Authority (ACA) revenues for Fund CA4080 is paid on a reimbursement basis. The Fund balance for this contract is negative since the ACA receives of reimbursements after the expenses are incurred.

* Per discussion FY2026 request shows a balance; however balance should be zero. Manual adjustment required.

Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA4080 Institute for Automated Mobility Fund

Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	116.6	18.0	18.0
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	116.6	18.0	18.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA4080 Institute for Automated Mobility Fund
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Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	116.6	18.0	18.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA9507 Arizona Innovation Accelerator Fund

The Arizona Innovation Accelerator Fund provides debt financing for eligible small businesses. The program has the ability to provide up to 49.9% of the financing package that includes both public and private capital. Original monies for the program came from a federal appropriation from the U.S. Treasury. Ongoing revenues are from interest income and loan origination fees for the loans the Authority participates in with partner lending institutions.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	17,883.0	15,858.9	10,503.0
Revenue (from Revenue Schedule)	858.8	397.1	397.1
Total Available	18,741.8	16,256.0	10,900.1
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	2,882.9	5,753.0	5,753.0
Balance Forward to Next Year	15,858.9	10,503.0	5,147.1

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9507 Arizona Innovation Accelerator Fund
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IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	173.4	173.4	173.4
Employee Related Expenditures	26.0	27.0	27.0
Professional & Outside Services	2,235.5	3,659.0	3,659.0
Travel In-State	0.3	-	-
Travel Out-Of-State	11.5	11.2	11.2
Food	-	-	-
Aid To Organizations & Individuals	-	1,000.0	1,000.0
Other Operating Expenditures	436.1	882.4	882.4
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	2,882.9	5,753.0	5,753.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9507 Arizona Innovation Accelerator Fund
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Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	2,882.9	5,753.0	5,753.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA9971 RevAZ Fund

Fund consists of fees and related expenses for services in conjunction with the federal Manufacturing Extension Partnership.

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	630.2	947.6	947.6
Revenue (from Revenue Schedule)	1,346.8	2,200.0	2,200.0
Total Available	1,977.0	3,147.6	3,147.6
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	1,029.4	2,200.0	2,200.0
Balance Forward to Next Year	947.6	947.6	947.6

Explanation for Negative Ending Balance(s): Arizona Commerce Authority

9971 – RevAZ Fund Revenue Justification The Charges for Services Revenue is estimated based on historical and projected fees paid by private-sector manufacturers for services provided by ACA staff and outside contractors.

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9971 RevAZ Fund
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Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	0.0	699.9	699.9
Employee Related Expenditures	(0.0)	190.1	190.1
Professional & Outside Services	919.7	1,179.7	1,179.7
Travel In-State	24.0	24.2	24.2
Travel Out-Of-State	8.2	10.7	10.7
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	77.0	81.4	81.4
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	0.6	14.0	14.0
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	1,029.4	2,200.0	2,200.0
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9971 RevAZ Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Non-Appropriated Expenditure Total:	1,029.4	2,200.0	2,200.0
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA9998 Broadband Accelerated Match Fund

Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-
Explanation for Negative Ending Balance(s):	Arizona Commerce Authority		

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9998 Broadband Accelerated Match Fund
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA9998 Broadband Accelerated Match Fund

Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9999 N/A
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Cash Flow Summary	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Beginning Balance	-	-	-
Revenue (from Revenue Schedule)	-	-	-
Total Available	-	-	-
Total Appropriated Disbursements	-	-	-
Total Non-Appropriated Disbursements	-	-	-
Balance Forward to Next Year	-	-	-
Explanation for Negative Ending Balance(s):	Arizona Commerce Authority		

Appropriated Expenditure	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Expenditure Categories			
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-

Sources and Uses

Agency:	Arizona Commerce Authority
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Fund:	CA9999 N/A
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Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-
Appropriated Expenditure Total:	-	-	-
Appropriated FTE	-	-	-

Non-Appropriated Expenditure

Expenditure Categories	FY 2024 Actuals	FY 2025 Estimate	FY 2026 Request
Personal Services	-	-	-
Employee Related Expenditures	-	-	-
Professional & Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-Of-State	-	-	-
Food	-	-	-
Aid To Organizations & Individuals	-	-	-
Other Operating Expenditures	-	-	-
Equipment	-	-	-
Capital Outlay	-	-	-
Capital Equipment	-	-	-
Non-Capital Equipment	-	-	-
Debt Service	-	-	-
Cost Allocation & Indirect Costs	-	-	-
Transfers-Out	-	-	-
Non-Appropriated Expenditure Sub-Total:	-	-	-
Non-Lapsing Authority from Prior Years	-	-	-
Administrative Adjustments	-	-	-
Capital Projects (Land, Bldgs, Improv)	-	-	-
Appropriated 27th Pay Roll	-	-	-
Legislative Fund Transfers	-	-	-
IT Project Transfers	-	-	-
Proposed Fund Transfer	-	-	-
Residual Equity Transfer	-	-	-
Transfer Due to Fund Balance Cap	-	-	-
Prior Committed or Obligated Expenditures (no entry for AY)	-	-	-
Non-Appropriated 27th Pay Roll	-	-	-

Sources and Uses

Agency: Arizona Commerce Authority

Fund: CA9999 N/A

Non-Appropriated Expenditure Total:	-	-	-
Non-Appropriated FTE	-	-	-

Funding Issue List

Agency: Arizona Commerce Authority

FY 2026

Priority	Funding Issue Title	Total FTE	Total Amount	General Fund	Other Appropriated Funds	Non- Appropriated Funds
1	Technical Adjustment	-	-	-	-	-
	Additional Marketing Outreach	-	4,500.0	4,500.0	-	-
	Job Training incentive	-	15,000.0	15,000.0	-	-
	Re-establish Arizona Competes Fund	-	11,000.0	11,000.0	-	-
	Re-establish Major Events Fund	-	7,500.0	7,500.0	-	-
	Replenish Arizona Competes Fund	-	50,000.0	50,000.0	-	-
	Total:	-	88,000.0	88,000.0	-	-

Funding Issue Detail

Agency: Arizona Commerce Authority

Issue: 1 Technical Adjustment

Calculated ERE:
Uniform Allowance:

Program:
Fund:

Expenditure Categories	FY 2026
Program/Fund Total:	-

Issue: Additional Marketing Outreach

Calculated ERE:
Uniform Allowance:

Program: Arizona Commerce Authority
Fund: AA1000 General Fund (Appropriated)

Expenditure Categories	FY 2026
6200 Professional & Outside Services	4,500.0
Program/Fund Total:	4,500.0

Issue: Job Training incentive

Calculated ERE:
Uniform Allowance:

Program: Arizona Commerce Authority
Fund: AA1000 General Fund (Appropriated)

Expenditure Categories	FY 2026
6800 Aid To Organizations & Individuals	15,000.0
Program/Fund Total:	15,000.0

Issue: Re-establish Arizona Competes Fund

Calculated ERE:
Uniform Allowance:

Program: Arizona Commerce Authority
Fund: AA1000 General Fund (Appropriated)

Expenditure Categories	FY 2026
6800 Aid To Organizations & Individuals	11,000.0
Program/Fund Total:	11,000.0

Funding Issue Detail

Agency: Arizona Commerce Authority

Issue: Re-establish Major Events Fund

Calculated ERE:
Uniform Allowance:

Program: Arizona Commerce Authority
Fund: AA1000 General Fund (Appropriated)

Expenditure Categories		FY 2026
6200	Professional & Outside Services	7,500.0
Program/Fund Total:		7,500.0

Issue: Replenish Arizona Competes Fund

Calculated ERE:
Uniform Allowance:

Program: Arizona Commerce Authority
Fund: AA1000 General Fund (Appropriated)

Expenditure Categories		FY 2026
6800	Aid To Organizations & Individuals	50,000.0
Program/Fund Total:		50,000.0

Funding Issue Narrative

Agency:	Arizona Commerce Authority
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Issue:	1	Technical Adjustment
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Description of Issue: A

Proposal: A

Alternatives Considered: A

Impact of Not Funding This Year: A

Statutory Reference: A

Equipment to be Purchased (if applicable): A

Classification of New Positions: A

Annualization(s): A

Alignment with Agency's Strategic Plan or Statutory Responsibilities: A

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups: A

How has feedback been incorporated from groups directly impacted by proposal?: A

Description of how this furthers the Governor's priorities: A

Issue:	Additional Marketing Outreach
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Description of Issue: This request is to increase the annual allocation to the ACA for marketing bringing the amount to \$5,000,000.

Proposal: The appropriation to the ACA Operating Fund has been the same for the past 12 years at \$10 million. In FY23, an additional \$1 million was added for marketing. For FY25, this amount was reduced to \$500,000. This request will bring the dedicated marketing funding to \$5 million.
 With recent announcements from Taiwan Semiconductor Manufacturing Company (TSMC), Intel Corporation, LG Energy, and Kore Power, businesses around the world are paying close attention to Arizona's competitive value proposition. Furthermore, Arizona's affordable cost of living and unmatched quality of life are luring highly skilled workers seeking refuge from overpriced, life-limiting areas of the country. The Arizona Commerce Authority has the opportunity to capitalize on the state's economic strengths, stability and momentum, further elevating awareness and preference as the best place to live, work and do business. With a dedicated marketing budget of \$5 million, the Arizona Commerce Authority would be able to elevate awareness and interest from global companies like TSMC and Intel through a variety of mediums including print, digital, radio, television and direct marketing.

Alternatives Considered: The ACA has exhausted efforts available within the limited budget for the past twelve years relying largely on low-cost mediums, largely digital, with little ability for targeted or international reach.

Impact of Not Funding This Year:

Statutory Reference:

Funding Issue Narrative

Agency: Arizona Commerce Authority

Issue: Additional Marketing Outreach

Equipment to be Purchased (if applicable):

Classification of New Positions:

Annualization(s):

Alignment with Agency's Strategic Plan or Statutory Responsibilities:

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups:

Attracting higher wage jobs provides opportunities for individuals and a pathway to improve their economic position and narrowing the equity gap.

How has feedback been incorporated from groups directly impacted by proposal?:

This funding requests directly supports Goal 6: Affordable and Thriving Economy, specifically "Stimulating the Economy" by increasing the number of jobs and capital investment in Arizona including foreign direct investment.

Description of how this furthers the Governor's priorities:

Issue: Job Training incentive

Description of Issue:

Cost - AA10000 General Fund \$15,000,000
This request will allow the ACA to re-establish a job training incentive program to assist relocating or expanding companies to train new hires. This is a one-time request.

Proposal:

Funding the State's Job Training program ended on December 31, 2015. Since that time, the ACA was able to continue making Job Training grants with the remaining balance in the Fund until December 31, 2020, after which time no new grants were issued.
With the current successes of large new attraction and expansion projects like Lucid Motors, Taiwan Semiconductor Manufacturing Company, Intel Corporation and others, the demand for new employees and job training has increased dramatically. We believe that Arizona is now the only state that does not offer a job training program which means not only are we unable to support training for these projects, but we are also at a competitive disadvantage with competing states.
This program is different than what is offered by Arizona@Work because it reimburses companies directly for a portion of their training costs for specific jobs within their organizations.

Alternatives Considered:

The ACA is working very closely with the state's universities, community colleges, trade schools, and high schools to train the needed workforce. But the efforts only go so far. These companies require specific training that goes beyond what academia can provide.

Impact of Not Funding This Year:

A new Job Training program designed to complement training provided by the education institutions will allow companies to scale up more quickly and be designed to meet the specific timelines and skillsets required of these growing companies.

Statutory Reference:

Equipment to be Purchased (if applicable):

Classification of New Positions:

Job training is a principal tool to narrow the equity divide by training individuals into new higher paying positions providing upward mobility and a new career path.

Annualization(s):

Funding Issue Narrative

Agency: Arizona Commerce Authority

Issue: Job Training incentive

Alignment with Agency's Strategic Plan or Statutory Responsibilities:

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups:

Job training is a principal tool to narrow the equity divide by training individuals into new higher paying positions providing upward mobility and a new career path.

The Job Training program would directly support job creation – one of ACA's key metrics.

How has feedback been incorporated from groups directly impacted by proposal?:

The availability of workforce and the ability to quickly hire and scale operations are at the top of the list of requests from companies served by the ACA. The option of reimbursement of actual costs to train for jobs created is one of the most effective ways to meet these requests.

This funding requests directly supports Goal 1: Improving Education and Goal 6: Affordable and Thriving Economy, specifically "Develop Arizona's Future Ready Talent"; "Workforce Training"; and "Stimulating the Economy" by not only training workers but using this program as an incentive to attract more high-quality jobs to our state.

The Job Training program would directly support job creation – one of ACA's key metrics.

Description of how this furthers the Governor's priorities:

Issue: Re-establish Arizona Competes Fund

Description of Issue:

AA10000 General Fund \$11,000,000

This request is to restore the annual funding level for the Arizona Competes Fund to the FY2019 Funding level.

Proposal:

The Arizona Competes Fund was originally created with an annual deposit of \$21,500,000. This amount was reduced by \$5 million in FY16 to \$16,500,000, by \$5 million in FY17 to \$11,500,000, by \$6 million in FY20 to \$5,500,000, and by \$5 million in FY24 to \$500,000.

Additionally, \$75 million was swept from the Arizona Competes Fund in FY16 and a one-time deposit of \$50 million was made to the fund in FY22. Another \$55.7 million was swept from the fund this fiscal year based on the FY25 budget negotiations.

While the annual deposit into this fund has been decreasing, the quality and volume of projects has been increasing, especially in the last three years.

Alternatives Considered:

The ACA has already reduced allocations to programs traditionally funding by the Arizona Competes Fund and continues to be highly selective on the use of these funds.

The competition for economic development projects continues to escalate as state, regions, and countries all battle for quality projects that offer good paying jobs and make large capital investments in their jurisdictions. While a grant from the Arizona Competes Fund is never the primary factor in a location decision, it can be the difference for a highly competitive project after all other factors (business climate, workforce availability, overall cost, industry presence, etc.) are considered.

Impact of Not Funding This Year:

Statutory Reference:

Equipment to be Purchased (if applicable):

Classification of New Positions:

Annualization(s):

Funding Issue Narrative

Agency: Arizona Commerce Authority

Issue: Re-establish Arizona Competes Fund

Alignment with Agency's Strategic Plan or Statutory Responsibilities:

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups:

Attracting higher wage jobs provides opportunities for individuals a pathway to improve their economic position and narrowing the equity gap.

How has feedback been incorporated from groups directly impacted by proposal?:

? Arizona Competes Fund grants are in response to the shifts in industry which is causing a shift in the number and types of employment opportunities created. As technology reduces demand for many service jobs, these grants can provide job opportunities for in-demand jobs in industries like manufacturing

Description of how this furthers the Governor's priorities:

This funding requests directly supports Goal 6: Affordable and Thriving Economy, specifically "Stimulating the Economy" by increasing the number of jobs and can support projects in rural areas of the state.

Performance can be measured directly by the commitments of new jobs and capital investment from projects funded by the Arizona Competes Fund.

Issue: Re-establish Major Events Fund

Description of Issue:

Cost - AA10000 General Fund \$ 7,500,000 request is to re-establish annual funding to the Major Events Fund to the FY2023 level.

Proposal:

The Major Events Fund was established in FY2022 to allow the state to both attract major events to our state and manage major events that we host. Having a consistent/reliable funding stream for this effort will allow the state to maintain experts in both competing for and executing on major events while providing an assured funding stream to meet the local obligation when bidding on an event. Funding for these activities was included in the FY2022 and FY2023 budgets but was not included in the FY2024 budget. The ACA had to divert other funds away from the state's economic development plan to cover the deficit in FY2024. The ACA does not expect to be able to cover a similar shortfall in the future.

Alternatives Considered:

If funding is not re-established, the state would revert to starting from scratch every time the state seeks a major event and risk not being able to find the level of expertise to either win a bid or execute a successful event. Also, the lack of an identified funding stream diminishes the state's likelihood of a winning bid such as the Superbowl, Final Four, etc.?

Impact of Not Funding This Year:

Arizona has a great track record of hosting major events which not only brings millions of dollars' worth of economic opportunity but also immense marketing exposure – worldwide.

Major events are a major boost to numerous small businesses that are needed to provide the products and services to support these events.

Statutory Reference:

Equipment to be Purchased (if applicable):

Classification of New Positions:

Annualization(s):

Alignment with Agency's Strategic Plan or Statutory Responsibilities:

Funding Issue Narrative

Agency: Arizona Commerce Authority

Issue: Re-establish Major Events Fund

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups: Major events are a major boost to numerous small businesses that are needed to provide the products and services to support these events.

How has feedback been incorporated from groups directly impacted by proposal?: Feedback from the small businesses engaged with the recent Super Bowl illustrate not only a one-time boost to their revenues but new, lasting relationships with customers and other vendors.

Description of how this furthers the Governor's priorities: The economic impact of each major event is calculated including the expected tax revenue that is returned to the State.

For the 2023 Super Bowl, in addition to international media coverage focused on Arizona and the potential for economic opportunities emanating from leveraging the event for economic development, preliminary estimates indicated the Super Bowl would generate between \$22.9 million and \$30.8 million in local and state tax revenue, an ROI of between 2.3:1 to 3.1:1.

This funding request directly supports Goal 6: Affordable and Thriving Economy, specifically "Investing in Local Communities" by supporting the lodging and hospitality industry and stimulating small business sales and growth across the state.

The economic impact of each major event is calculated including the expected tax revenue that is returned to the State.

For the 2023 Super Bowl, in addition to international media coverage focused on Arizona and the potential for economic opportunities emanating from leveraging the event for economic development, preliminary estimates indicated the Super Bowl would generate between \$22.9 million and \$30.8 million in local and state tax revenue, an ROI of between 2.3:1 to 3.1:1.

Issue: Replenish Arizona Competes Fund

Description of Issue: AA10000 General Fund \$50,000,000

This request is to restore some of the moneys swept from the Arizona Competes Fund as part of the FY25 budget negotiations.

Proposal: As part of the FY25 budget negotiations, \$55.7 million was swept from the Arizona Competes Fund (ACF). The remaining funds available in the ACF are insufficient to cover the anticipated requirements based on outstanding grants, pending grants, and the current pipeline of projects.

The \$50 million one-time deposit would cover the outstanding and pending grants and provide resources to potentially support the 446 projects currently in ACA's pipeline including 46 "mega projects" (either 1000+ jobs, \$500+ million of capital investment, or both) which could account for up to 73,799 jobs and \$150.5 billion in capital investment.

Alternatives Considered: The ACA is currently honoring all commitments and is able to manage based on the cash flow nature of the contracts (i.e., the company needs to create the jobs and capital investment before funds are disbursed). The combined General Fund and Arizona Lottery allocations of \$2.25 million in Fiscal Year 2025 will not make up for the gap created by the budget sweep.

The competition for economic development projects continues to escalate as state, regions, and countries all battle for quality projects that offer good paying jobs and make large capital investments in their jurisdictions. While a grant from the Arizona Competes Fund is never the primary factor in a location decision, it can be the difference for a highly competitive project after all other factors (business climate, workforce availability, overall cost, industry presence, etc.) are considered.

Impact of Not Funding This Year:

Statutory Reference:

Equipment to be Purchased (if applicable):

Classification of New Positions:

Annualization(s):

Funding Issue Narrative

Agency: Arizona Commerce Authority

Issue: Replenish Arizona Competes Fund

Alignment with Agency's Strategic Plan or Statutory Responsibilities:

Impact on Historically Underserved, Marginalized, or Adversely Affected Groups:

Attracting higher wage jobs provides opportunities for individuals a pathway to improve their economic position and narrowing the equity gap.

How has feedback been incorporated from groups directly impacted by proposal?:

Arizona Competes Fund grants are in response to the shifts in industry which is causing a shift in the number and types of employment opportunities created. As technology reduces demand for many service jobs, these grants can provide job opportunities for in-demand jobs in industries like manufacturing.

Description of how this furthers the Governor's priorities:

This funding requests directly supports Goal 6: Affordable and Thriving Economy, specifically "Stimulating the Economy" by increasing the number of jobs and can support projects in rural areas of the state.

Performance can be measured directly by the commitments of new jobs and capital investment from projects funded by the Arizona Competes Fund.

Summary of Expenditure and Budget Request for All Funds

Agency: Arizona Commerce Authority

Appropriated Funds	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	(0.0)	13,550.0	88,000.0	101,550.0
Appropriated Funds Total:	(0.0)	13,550.0	88,000.0	101,550.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	(0.0)	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	(0.0)	-	12,000.0	12,000.0
Travel In-State	0.0	-	-	-
Travel Out-Of-State	0.0	-	-	-
Aid To Organizations & Individuals	-	-	76,000.0	76,000.0
Other Operating Expenditures	(0.0)	-	-	-
Non-Capital Equipment	(0.0)	-	-	-
Transfers-Out	-	13,550.0	-	13,550.0
Special Items	-	-	-	-
Expenditure Categories Total:	(0.0)	13,550.0	88,000.0	101,550.0

Summary of Expenditure and Budget Request for All Funds

Agency: Arizona Commerce Authority

Non-Appropriated		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	204,239.9	317,108.9	-	317,108.9
Non-Appropriated Total:		204,239.9	317,108.9	-	317,108.9
Expenditure Categories					
FTE		-	-	-	-
Personal Services		20,353.6	12,052.6	-	12,052.6
Employee Related Expenditures		4,270.4	2,896.8	-	2,896.8
Subtotal Personal Services and ERE		24,624.0	14,949.4	-	14,949.4
Professional & Outside Services		49,525.4	121,177.3	-	121,177.3
Travel In-State		290.9	185.9	-	185.9
Travel Out-Of-State		526.2	271.4	-	271.4
Aid To Organizations & Individuals		116,485.8	93,544.2	-	93,544.2
Other Operating Expenditures		12,522.1	6,792.5	-	6,792.5
Non-Capital Equipment		163.7	61.4	-	61.4
Transfers-Out		101.8	80,126.8	-	80,126.8
Special Items		(0.0)	-	-	-
Expenditure Categories Total:		204,239.9	317,108.9	-	317,108.9
Arizona Commerce Authority Total for All Funds:		204,239.9	330,658.9	88,000.0	418,658.9

Appropriated and Non-Appropriated		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2025 Funding Issue	FY 2026 Total Request
CAA-1-0	Arizona Commerce Authority	204,239.9	330,658.9	88,000.0	418,658.9
Arizona Commerce Authority Total for All Funds:		204,239.9	330,658.9	88,000.0	418,658.9

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: AA1000 General Fund (Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	-	13,550.0	88,000.0	101,550.0
General Fund (Appropriated) Summary Total:		-	13,550.0	88,000.0	101,550.0
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	-	-	-	-
	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
	Professional & Outside Services	-	-	12,000.0	12,000.0
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	-	-	76,000.0	76,000.0
	Other Operating Expenditures	-	-	-	-
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	13,550.0	-	13,550.0
	Special Items	-	-	-	-
	Expenditure Categories Total:	-	13,550.0	88,000.0	101,550.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	457.8	764.8	-	764.8
Arizona Commerce Authority Carryover (Non-Appropriated) Summary Total:	457.8	764.8	-	764.8
Expenditure Categories				
FTE	-	-	-	-
Personal Services	279.0	284.9	-	284.9
Employee Related Expenditures	97.3	68.9	-	68.9
Subtotal Personal Services and ERE	376.4	353.8	-	353.8
Professional & Outside Services	11.5	-	-	-
Travel In-State	16.2	2.0	-	2.0
Travel Out-Of-State	6.5	9.3	-	9.3
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	47.3	399.7	-	399.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	457.8	764.8	-	764.8

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1002 FY24 budget Specific Allocation (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	1,282.0	1,941.0	-	1,941.0
	FY24 budget Specific Allocation (Non-Appropriated) Summary Total:	1,282.0	1,941.0	-	1,941.0
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	-	-	-	-
	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
	Professional & Outside Services	1,282.0	1,441.0	-	1,441.0
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	-	500.0	-	500.0
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	1,282.0	1,941.0	-	1,941.0

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1003 Economic Development Marketing and Attraction Fund (Non-Appropriated)

Program:	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-0 Arizona Commerce Authority	2,000.0	500.0	-	500.0
Economic Development Marketing and Attraction Fund (Non-Appropriated) Summary Total:	2,000.0	500.0	-	500.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	115.8	500.0	-	500.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,884.2	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	2,000.0	500.0	-	500.0

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1006 Rural Broadband Grants (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	-	0.6	-	0.6
	Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
	Summary Total:				
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	-	-	-	-
	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
	Professional & Outside Services	-	-	-	-
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	-	0.6	-	0.6
	Other Operating Expenditures	-	-	-	-
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	-	0.6	-	0.6

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1007 Major Events Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	6,085.6	-	-	-
	Major Events Fund (Non-Appropriated)	6,085.6	-	-	-
	Summary Total:				
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	-	-	-	-
	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
	Professional & Outside Services	23.6	-	-	-
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	6,062.1	-	-	-
	Other Operating Expenditures	-	-	-	-
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	6,085.6	-	-	-

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1016 Blockchain/Wearables Fund (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	6,776.7	3,611.6	-	3,611.6
Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,776.7	3,611.6	-	3,611.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	6,776.7	3,611.6	-	3,611.6

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1020 Mexico Trade Offices (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	1,000.0	500.0	-	500.0
	Mexico Trade Offices (Non-Appropriated)	1,000.0	500.0	-	500.0
	Summary Total:				
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	73.7	107.7	-	107.7
	Employee Related Expenditures	13.2	22.7	-	22.7
	Subtotal Personal Services and ERE	86.9	130.4	-	130.4
	Professional & Outside Services	591.3	188.4	-	188.4
	Travel In-State	0.0	-	-	-
	Travel Out-Of-State	29.2	54.6	-	54.6
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	292.2	126.6	-	126.6
	Non-Capital Equipment	0.4	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	1,000.0	500.0	-	500.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1021 Israel Trade Offices (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	378.7	410.7	-	410.7
Israel Trade Offices (Non-Appropriated)	378.7	410.7	-	410.7
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	73.7	68.5	-	68.5
Employee Related Expenditures	13.2	14.5	-	14.5
Subtotal Personal Services and ERE	86.9	83.0	-	83.0
Professional & Outside Services	208.9	128.5	-	128.5
Travel In-State	10.7	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	72.2	88.5	-	88.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	110.7	-	110.7
Special Items	-	-	-	-
Expenditure Categories Total:	378.7	410.7	-	410.7

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)

Program:	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-0 Arizona Commerce Authority	915.5	542.3	-	542.3
Frankfurt Germany Trade Office Fund (Non-Appropriated) Summary Total:	915.5	542.3	-	542.3
Expenditure Categories				
FTE	-	-	-	-
Personal Services	73.7	39.2	-	39.2
Employee Related Expenditures	13.2	8.3	-	8.3
Subtotal Personal Services and ERE	86.9	47.5	-	47.5
Professional & Outside Services	568.5	213.5	-	213.5
Travel In-State	0.6	14.5	-	14.5
Travel Out-Of-State	49.7	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	209.7	224.4	-	224.4
Non-Capital Equipment	(0.0)	0.2	-	0.2
Transfers-Out	-	42.2	-	42.2
Special Items	-	-	-	-
Expenditure Categories Total:	915.5	542.3	-	542.3

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1024 Asian Trade Offices Fund (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	1,499.9	750.0	-	750.0
Asian Trade Offices Fund (Non-Appropriated)	1,499.9	750.0	-	750.0
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	147.3	78.3	-	78.3
Employee Related Expenditures	26.4	16.5	-	16.5
Subtotal Personal Services and ERE	173.7	94.8	-	94.8
Professional & Outside Services	1,326.6	654.8	-	654.8
Travel In-State	0.2	-	-	-
Travel Out-Of-State	91.1	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(91.7)	0.4	-	0.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	1,499.9	750.0	-	750.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1025 State Workforce Programs (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	(0.0)	-	-	-
State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1026 Economic Development Fund (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	11,245.7	4,512.1	-	4,512.1
Economic Development Fund (Non-Appropriated) Summary Total:	11,245.7	4,512.1	-	4,512.1
Expenditure Categories				
FTE	-	-	-	-
Personal Services	1,580.4	1,079.2	-	1,079.2
Employee Related Expenditures	314.3	273.7	-	273.7
Subtotal Personal Services and ERE	1,894.7	1,352.9	-	1,352.9
Professional & Outside Services	3,965.3	2,212.0	-	2,212.0
Travel In-State	3.2	10.7	-	10.7
Travel Out-Of-State	15.0	22.5	-	22.5
Aid To Organizations & Individuals	3,437.9	25.0	-	25.0
Other Operating Expenditures	1,929.4	885.3	-	885.3
Non-Capital Equipment	-	3.7	-	3.7
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	11,245.7	4,512.1	-	4,512.1

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1027 ADOA Business One-Stop Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	1.0	246.9	-	246.9
	ADOA Business One-Stop Fund (Non-Appropriated) Summary Total:	1.0	246.9	-	246.9
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	0.9	-	-	-
	Employee Related Expenditures	0.1	-	-	-
	Subtotal Personal Services and ERE	1.0	-	-	-
	Professional & Outside Services	-	-	-	-
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	0.0	246.9	-	246.9
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	1.0	246.9	-	246.9

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1028 Small Business Center Grants Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	-	500.0	-	500.0
	Small Business Center Grants Fund (Non-Appropriated) Summary Total:	-	500.0	-	500.0
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	-	-	-	-
	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
	Professional & Outside Services	-	-	-	-
	Travel In-State	-	-	-	-
	Travel Out-Of-State	-	-	-	-
	Aid To Organizations & Individuals	-	500.0	-	500.0
	Other Operating Expenditures	-	-	-	-
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	-	500.0	-	500.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1031 Economic Transition Resources (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	17,791.4	104.3	-	104.3
Economic Transition Resources (Non-Appropriated) Summary Total:	17,791.4	104.3	-	104.3
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	17,791.4	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	104.3	-	104.3
Special Items	-	-	-	-
Expenditure Categories Total:	17,791.4	104.3	-	104.3

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1032 Rural Broadband Accelerated Match (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	-	23,600.0	-	23,600.0
Rural Broadband Accelerated Match (Non-Appropriated) Summary Total:	-	23,600.0	-	23,600.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	23,600.0	-	23,600.0
Special Items	-	-	-	-
Expenditure Categories Total:	-	23,600.0	-	23,600.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1033 Wearable Technology Research (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	-	2,500.0	-	2,500.0
Wearable Technology Research (Non-Appropriated) Summary Total:	-	2,500.0	-	2,500.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	2,500.0	-	2,500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	-	2,500.0	-	2,500.0

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1090 Water Infrastructure and Commerce Grant Fund (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	44,000.0	-	-	-
Water Infrastructure and Commerce Grant Fund (Non-Appropriated) Summary Total:	44,000.0	-	-	-
Expenditure Categories				
FTE	-	-	-	-
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	44,000.0	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	44,000.0	-	-	-

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1220 Trade Office Funding (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	3,678.0	161.0	-	161.0
	Trade Office Funding (Non-Appropriated)	3,678.0	161.0	-	161.0
	Summary Total:				
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	367.3	-	-	-
	Employee Related Expenditures	69.5	-	-	-
	Subtotal Personal Services and ERE	436.7	-	-	-
	Professional & Outside Services	1,203.3	-	-	-
	Travel In-State	18.6	-	-	-
	Travel Out-Of-State	97.4	-	-	-
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	1,922.0	-	-	-
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	161.0	-	161.0
	Special Items	-	-	-	-
	Expenditure Categories Total:	3,678.0	161.0	-	161.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA1241 Canada Trade Office (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	0.0	647.6	-	647.6
Canada Trade Office (Non-Appropriated)	0.0	647.6	-	647.6
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	(1.5)	97.9	-	97.9
Employee Related Expenditures	(0.0)	20.7	-	20.7
Subtotal Personal Services and ERE	(1.5)	118.6	-	118.6
Professional & Outside Services	-	400.0	-	400.0
Travel In-State	0.2	3.5	-	3.5
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1.4	125.5	-	125.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	0.0	647.6	-	647.6

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA1242 Asia Pacific Trade Office (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	(0.0)	230.2	-	230.2
Asia Pacific Trade Office (Non-Appropriated)	(0.0)	230.2	-	230.2
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	(1.5)	-	-	-
Employee Related Expenditures	0.9	-	-	-
Subtotal Personal Services and ERE	(0.6)	-	-	-
Professional & Outside Services	-	5.2	-	5.2
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	0.6	225.0	-	225.0
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	(0.0)	230.2	-	230.2

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA2000 Federal Grants Fund (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	34,812.6	115,238.4	-	115,238.4
Federal Grants Fund (Non-Appropriated)	34,812.6	115,238.4	-	115,238.4
Summary Total:				
Expenditure Categories				
FTE	-	-	-	-
Personal Services	3,382.8	2,281.8	-	2,281.8
Employee Related Expenditures	679.0	523.8	-	523.8
Subtotal Personal Services and ERE	4,061.8	2,805.6	-	2,805.6
Professional & Outside Services	29,963.9	109,017.9	-	109,017.9
Travel In-State	29.9	35.2	-	35.2
Travel Out-Of-State	12.7	46.1	-	46.1
Aid To Organizations & Individuals	91.3	2,382.5	-	2,382.5
Other Operating Expenditures	551.2	763.7	-	763.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	101.8	187.4	-	187.4
Special Items	(0.0)	-	-	-
Expenditure Categories Total:	34,812.6	115,238.4	-	115,238.4

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA2547 Arizona Commerce Authority Fund (Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	(0.0)	-	-	-
Arizona Commerce Authority Fund (Appropriated) Summary Total:	(0.0)	-	-	-
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	(0.0)	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	(0.0)	-	-	-
Travel In-State	0.0	-	-	-
Travel Out-Of-State	0.0	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(0.0)	-	-	-
Non-Capital Equipment	(0.0)	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA2547 Arizona Commerce Authority Fund (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	20,000.0	10,000.0	-	10,000.0
Arizona Commerce Authority Fund (Non-Appropriated) Summary Total:	20,000.0	10,000.0	-	10,000.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	11,939.0	6,060.5	-	6,060.5
Employee Related Expenditures	2,577.8	1,462.1	-	1,462.1
Subtotal Personal Services and ERE	14,516.9	7,522.6	-	7,522.6
Professional & Outside Services	1,253.6	482.8	-	482.8
Travel In-State	139.2	94.6	-	94.6
Travel Out-Of-State	172.8	115.8	-	115.8
Aid To Organizations & Individuals	50.0	-	-	-
Other Operating Expenditures	3,722.0	1,740.7	-	1,740.7
Non-Capital Equipment	145.5	43.5	-	43.5
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	20,000.0	10,000.0	-	10,000.0

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA2548 Arizona Competes Fund (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	31,714.3	74,224.5	-	74,224.5
Arizona Competes Fund (Non-Appropriated) Summary Total:	31,714.3	74,224.5	-	74,224.5
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	31,714.3	18,524.5	-	18,524.5
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	55,700.0	-	55,700.0
Special Items	-	-	-	-
Expenditure Categories Total:	31,714.3	74,224.5	-	74,224.5

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	8,820.9	66,166.5	-	66,166.5
	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated) Summary Total:	8,820.9	66,166.5	-	66,166.5
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	357.7	139.2	-	139.2
	Employee Related Expenditures	51.2	20.5	-	20.5
	Subtotal Personal Services and ERE	408.9	159.7	-	159.7
	Professional & Outside Services	1,805.2	785.4	-	785.4
	Travel In-State	4.0	-	-	-
	Travel Out-Of-State	10.6	-	-	-
	Aid To Organizations & Individuals	6,562.1	65,000.0	-	65,000.0
	Other Operating Expenditures	13.5	0.2	-	0.2
	Non-Capital Equipment	16.6	-	-	-
	Transfers-Out	-	221.2	-	221.2
	Special Items	-	-	-	-
	Expenditure Categories Total:	8,820.9	66,166.5	-	66,166.5

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA3005 Application Fees Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	3,626.3	1,937.9	-	1,937.9
	Application Fees Fund (Non-Appropriated)	3,626.3	1,937.9	-	1,937.9
	Summary Total:				
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	1,734.4	942.1	-	942.1
	Employee Related Expenditures	362.0	248.0	-	248.0
	Subtotal Personal Services and ERE	2,096.4	1,190.1	-	1,190.1
	Professional & Outside Services	662.3	291.1	-	291.1
	Travel In-State	0.4	1.2	-	1.2
	Travel Out-Of-State	1.9	1.2	-	1.2
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	865.2	454.3	-	454.3
	Non-Capital Equipment	-	-	-	-
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	3,626.3	1,937.9	-	1,937.9

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA3189 Commerce Donations Fund (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	95.9	47.5	-	47.5
Commerce Donations Fund (Non-Appropriated) Summary Total:	95.9	47.5	-	47.5
Expenditure Categories				
FTE	-	-	-	-
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	0.0	-	-	-
Travel In-State	19.1	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	76.8	47.5	-	47.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	95.9	47.5	-	47.5

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA4080 Institute for Automated Mobility Fund (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	233.2	18.0	-	18.0
Institute for Automated Mobility Fund (Non-Appropriated) Summary Total:	233.2	18.0	-	18.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	233.2	18.0	-	18.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	233.2	18.0	-	18.0

Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
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Fund:	CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:				
CAA-1-0 Arizona Commerce Authority	5,765.7	5,753.0	-	5,753.0
Arizona Innovation Accelerator Fund (Non-Appropriated) Summary Total:	5,765.7	5,753.0	-	5,753.0
Expenditure Categories				
FTE	-	-	-	-
Personal Services	346.8	173.4	-	173.4
Employee Related Expenditures	52.1	27.0	-	27.0
Subtotal Personal Services and ERE	398.9	200.4	-	200.4
Professional & Outside Services	4,471.1	3,659.0	-	3,659.0
Travel In-State	0.6	-	-	-
Travel Out-Of-State	23.1	11.2	-	11.2
Aid To Organizations & Individuals	-	1,000.0	-	1,000.0
Other Operating Expenditures	872.1	882.4	-	882.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	5,765.7	5,753.0	-	5,753.0

Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Fund: CA9971 RevAZ Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:					
CAA-1-0	Arizona Commerce Authority	2,058.8	2,200.0	-	2,200.0
	RevAZ Fund (Non-Appropriated) Summary Total:	2,058.8	2,200.0	-	2,200.0
Expenditure Categories					
	FTE	-	-	-	-
	Personal Services	0.0	699.9	-	699.9
	Employee Related Expenditures	(0.0)	190.1	-	190.1
	Subtotal Personal Services and ERE	0.0	890.0	-	890.0
	Professional & Outside Services	1,839.3	1,179.7	-	1,179.7
	Travel In-State	48.1	24.2	-	24.2
	Travel Out-Of-State	16.4	10.7	-	10.7
	Aid To Organizations & Individuals	-	-	-	-
	Other Operating Expenditures	153.9	81.4	-	81.4
	Non-Capital Equipment	1.2	14.0	-	14.0
	Transfers-Out	-	-	-	-
	Special Items	-	-	-	-
	Expenditure Categories Total:	2,058.8	2,200.0	-	2,200.0

Program Budget Unit Summary of Expenditure and Budget Request for All Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Expenditure Categories

FTE	-	-	-	-
Personal Services	20,353.6	12,052.6	-	12,052.6
Employee Related Expenditures	4,270.4	2,896.8	-	2,896.8
Subtotal Personal Services and ERE	24,624.0	14,949.4	-	14,949.4
Professional & Outside Services	49,525.4	121,177.3	12,000.0	133,177.3
Travel In-State	290.9	185.9	-	185.9
Travel Out-Of-State	526.2	271.4	-	271.4
Aid To Organizations & Individuals	116,485.8	93,544.2	76,000.0	169,544.2
Other Operating Expenditures	12,522.1	6,792.5	-	6,792.5
Non-Capital Equipment	163.7	61.4	-	61.4
Transfers-Out	101.8	93,676.8	-	93,676.8
Special Items	(0.0)	-	-	-
Expenditure Categories Total:	204,239.9	330,658.9	88,000.0	418,658.9

Fund Source

Appropriated Funds

General Fund (Appropriated)	-	13,550.0	88,000.0	101,550.0
Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	13,550.0	88,000.0	101,550.0

Non-Appropriated Funds

Arizona Commerce Authority Carryover (Non-Appropriated)	457.8	764.8	-	764.8
FY24 budget Specific Allocation (Non-Appropriated)	1,282.0	1,941.0	-	1,941.0
Economic Development Marketing and Attraction Fund (Non-Appropriated)	2,000.0	500.0	-	500.0
Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
Major Events Fund (Non-Appropriated)	6,085.6	-	-	-
Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
Mexico Trade Offices (Non-Appropriated)	1,000.0	500.0	-	500.0
Israel Trade Offices (Non-Appropriated)	378.7	410.7	-	410.7

Program Budget Unit Summary of Expenditure and Budget Request for All Funds

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:	CAA-1-0 Arizona Commerce Authority			

Non-Appropriated Funds

Frankfurt Germany Trade Office Fund (Non-Appropriated)	915.5	542.3	-	542.3
Asian Trade Offices Fund (Non-Appropriated)	1,499.9	750.0	-	750.0
State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
Economic Development Fund (Non-Appropriated)	11,245.7	4,512.1	-	4,512.1
ADOA Business One-Stop Fund (Non-Appropriated)	1.0	246.9	-	246.9
Small Business Center Grants Fund (Non-Appropriated)	-	500.0	-	500.0
Economic Transition Resources (Non-Appropriated)	17,791.4	104.3	-	104.3
Rural Broadband Accelerated Match (Non-Appropriated)	-	23,600.0	-	23,600.0
Wearable Technology Research (Non-Appropriated)	-	2,500.0	-	2,500.0
Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	44,000.0	-	-	-
Trade Office Funding (Non-Appropriated)	3,678.0	161.0	-	161.0
Canada Trade Office (Non-Appropriated)	0.0	647.6	-	647.6
Asia Pacific Trade Office (Non-Appropriated)	(0.0)	230.2	-	230.2
Federal Grants Fund (Non-Appropriated)	34,812.6	115,238.4	-	115,238.4
Arizona Commerce Authority Fund (Non-Appropriated)	20,000.0	10,000.0	-	10,000.0
Arizona Competes Fund (Non-Appropriated)	31,714.3	74,224.5	-	74,224.5
ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	8,820.9	66,166.5	-	66,166.5
Application Fees Fund (Non-Appropriated)	3,626.3	1,937.9	-	1,937.9
Commerce Donations Fund (Non-Appropriated)	95.9	47.5	-	47.5
Institute for Automated Mobility Fund (Non-Appropriated)	233.2	18.0	-	18.0
Arizona Innovation Accelerator Fund (Non-Appropriated)	5,765.7	5,753.0	-	5,753.0
RevAZ Fund (Non-Appropriated)	2,058.8	2,200.0	-	2,200.0
Non-Appropriated Funds Total:	204,239.9	317,108.9	-	317,108.9
Arizona Commerce Authority Total:	204,239.9	330,658.9	88,000.0	418,658.9

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Expenditure Categories

FTE	-	-	-	-
Personal Services	18,040.6	10,581.8	-	10,581.8
Employee Related Expenditures	3,819.6	2,540.4	-	2,540.4
Subtotal Personal Services and ERE	21,860.2	13,122.2	-	13,122.2
Professional & Outside Services	41,522.1	116,874.9	12,000.0	128,874.9
Travel In-State	257.5	157.2	-	157.2
Travel Out-Of-State	243.9	194.3	-	194.3
Aid To Organizations & Individuals	6,703.4	68,882.5	76,000.0	144,882.5
Other Operating Expenditures	6,302.1	5,116.8	-	5,116.8
Non-Capital Equipment	163.3	57.5	-	57.5
Transfers-Out	101.8	10,908.6	-	10,908.6
Special Items	(0.0)	-	-	-
Expenditure Categories Total:	77,154.2	215,314.0	88,000.0	303,314.0

Program Budget Unit Summary of Expenditure and Budget Request for All Funds

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-1 Arizona Commerce Authority**

Fund Source

Appropriated Funds

General Fund (Appropriated)	-	10,500.0	88,000.0	98,500.0
Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	10,500.0	88,000.0	98,500.0

Non-Appropriated Funds

Arizona Commerce Authority Carryover (Non-Appropriated)	457.8	764.8	-	764.8
FY24 budget Specific Allocation (Non-Appropriated)	1,282.0	1,941.0	-	1,941.0
State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
ADOA Business One-Stop Fund (Non-Appropriated)	1.0	246.9	-	246.9
Small Business Center Grants Fund (Non-Appropriated)	-	500.0	-	500.0
Federal Grants Fund (Non-Appropriated)	34,812.6	115,238.4	-	115,238.4
Arizona Commerce Authority Fund (Non-Appropriated)	20,000.0	10,000.0	-	10,000.0
ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	8,820.9	66,166.5	-	66,166.5
Application Fees Fund (Non-Appropriated)	3,626.3	1,937.9	-	1,937.9
Commerce Donations Fund (Non-Appropriated)	95.9	47.5	-	47.5
Institute for Automated Mobility Fund (Non-Appropriated)	233.2	18.0	-	18.0
Arizona Innovation Accelerator Fund (Non-Appropriated)	5,765.7	5,753.0	-	5,753.0
RevAZ Fund (Non-Appropriated)	2,058.8	2,200.0	-	2,200.0
Non-Appropriated Funds Total:	77,154.2	204,814.0	-	204,814.0
Arizona Commerce Authority Total:	77,154.2	215,314.0	88,000.0	303,314.0

Sub Program: **CAA-1-2 SLI Arizona Competes Fund Deposit**

Expenditure Categories

FTE	-	-	-	-
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**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-2 SLI Arizona Competes Fund Deposit

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	31,714.3	18,524.5	-	18,524.5
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	56,200.0	-	56,200.0
Special Items	-	-	-	-
Expenditure Categories Total:	31,714.3	74,724.5	-	74,724.5

Fund Source

Appropriated Funds				
General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0
Non-Appropriated Funds				
Arizona Competes Fund (Non-Appropriated)	31,714.3	74,224.5	-	74,224.5
Non-Appropriated Funds Total:	31,714.3	74,224.5	-	74,224.5
Arizona Commerce Authority Total:	31,714.3	74,724.5	-	74,724.5

Sub Program: CAA-1-4 SLI Rural Broadband Grants

Expenditure Categories

FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-4 SLI Rural Broadband Grants				
Aid To Organizations & Individuals	-	0.6	-	0.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	-	0.6	-	0.6

Fund Source

Non-Appropriated Funds

Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
Non-Appropriated Funds Total:	-	0.6	-	0.6
Arizona Commerce Authority Total:	-	0.6	-	0.6

Sub Program: CAA-1-5 SLI Blockchain/wearable research

Expenditure Categories

FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,776.7	3,611.6	-	3,611.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	6,776.7	3,611.6	-	3,611.6

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-5 SLI Blockchain/wearable research

Fund Source

Non-Appropriated Funds

Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
Non-Appropriated Funds Total:	6,776.7	3,611.6	-	3,611.6
Arizona Commerce Authority Total:	6,776.7	3,611.6	-	3,611.6

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Expenditure Categories

FTE	-	-	-	-
Personal Services	73.7	39.2	-	39.2
Employee Related Expenditures	13.2	8.3	-	8.3
Subtotal Personal Services and ERE	86.9	47.5	-	47.5
Professional & Outside Services	568.5	213.5	-	213.5
Travel In-State	0.6	14.5	-	14.5
Travel Out-Of-State	49.7	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	209.7	224.4	-	224.4
Non-Capital Equipment	(0.0)	0.2	-	0.2
Transfers-Out	-	542.2	-	542.2
Special Items	-	-	-	-
Expenditure Categories Total:	915.5	1,042.3	-	1,042.3

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Fund Source

Appropriated Funds

General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0

Non-Appropriated Funds

Frankfurt Germany Trade Office Fund (Non-Appropriated)	915.5	542.3	-	542.3
Non-Appropriated Funds Total:	915.5	542.3	-	542.3
Arizona Commerce Authority Total:	915.5	1,042.3	-	1,042.3

Sub Program: CAA-1-7 SLI Major Events Fund Deposit

Expenditure Categories

FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	23.6	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,062.1	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	6,085.6	-	-	-

Fund Source

Non-Appropriated Funds

Major Events Fund (Non-Appropriated)	6,085.6	-	-	-
Non-Appropriated Funds Total:	6,085.6	-	-	-
Arizona Commerce Authority Total:	6,085.6	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-7 SLI Major Events Fund Deposit				
Sub Program: CAA-1-9 SLI Water Infrastructure and Commerce Grant Fund Deposit				

Expenditure Categories

FTE	-	-	-	-
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	44,000.0	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	44,000.0	-	-	-

Fund Source

Non-Appropriated Funds				
Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	44,000.0	-	-	-
Non-Appropriated Funds Total:	44,000.0	-	-	-
Arizona Commerce Authority Total:	44,000.0	-	-	-

Sub Program: CAA-1-10 SLI Asian Trade Offices

Expenditure Categories

FTE	-	-	-	-
Personal Services	147.3	78.3	-	78.3
Employee Related Expenditures	26.4	16.5	-	16.5
Subtotal Personal Services and ERE	173.7	94.8	-	94.8
Professional & Outside Services	1,326.6	654.8	-	654.8

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-10 SLI Asian Trade Offices				
Travel In-State	0.2	-	-	-
Travel Out-Of-State	91.1	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(91.7)	0.4	-	0.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	750.0	-	750.0
Special Items	-	-	-	-
Expenditure Categories Total:	1,499.9	1,500.0	-	1,500.0

Fund Source

Appropriated Funds				
General Fund (Appropriated)	-	750.0	-	750.0
Appropriated Funds Total:	-	750.0	-	750.0
Non-Appropriated Funds				
Asian Trade Offices Fund (Non-Appropriated)	1,499.9	750.0	-	750.0
Non-Appropriated Funds Total:	1,499.9	750.0	-	750.0
Arizona Commerce Authority Total:	1,499.9	1,500.0	-	1,500.0

Sub Program: CAA-1-11 SLI Israel Trade Offices

Expenditure Categories

FTE	-	-	-	-
Personal Services	73.7	68.5	-	68.5
Employee Related Expenditures	13.2	14.5	-	14.5
Subtotal Personal Services and ERE	86.9	83.0	-	83.0
Professional & Outside Services	208.9	128.5	-	128.5
Travel In-State	10.7	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	72.2	88.5	-	88.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	410.7	-	410.7

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-11 SLI Israel Trade Offices				
Special Items	-	-	-	-
Expenditure Categories Total:	378.7	710.7	-	710.7

Fund Source

Appropriated Funds				
General Fund (Appropriated)	-	300.0	-	300.0
Appropriated Funds Total:	-	300.0	-	300.0
Non-Appropriated Funds				
Israel Trade Offices (Non-Appropriated)	378.7	410.7	-	410.7
State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
Non-Appropriated Funds Total:	378.7	410.7	-	410.7
Arizona Commerce Authority Total:	378.7	710.7	-	710.7

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Expenditure Categories

FTE	-	-	-	-
Personal Services	73.7	107.7	-	107.7
Employee Related Expenditures	13.2	22.7	-	22.7
Subtotal Personal Services and ERE	86.9	130.4	-	130.4
Professional & Outside Services	591.3	188.4	-	188.4
Travel In-State	0.0	-	-	-
Travel Out-Of-State	29.2	54.6	-	54.6
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	292.2	126.6	-	126.6
Non-Capital Equipment	0.4	-	-	-
Transfers-Out	-	500.0	-	500.0
Special Items	-	-	-	-
Expenditure Categories Total:	1,000.0	1,000.0	-	1,000.0

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Fund Source

Appropriated Funds

General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0

Non-Appropriated Funds

Mexico Trade Offices (Non-Appropriated)	1,000.0	500.0	-	500.0
Non-Appropriated Funds Total:	1,000.0	500.0	-	500.0
Arizona Commerce Authority Total:	1,000.0	1,000.0	-	1,000.0

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Expenditure Categories

FTE	-	-	-	-
Personal Services	1,580.4	1,079.2	-	1,079.2
Employee Related Expenditures	314.3	273.7	-	273.7
Subtotal Personal Services and ERE	1,894.7	1,352.9	-	1,352.9
Professional & Outside Services	4,081.1	2,712.0	-	2,712.0
Travel In-State	3.2	10.7	-	10.7
Travel Out-Of-State	15.0	22.5	-	22.5
Aid To Organizations & Individuals	3,437.9	25.0	-	25.0
Other Operating Expenditures	3,813.7	885.3	-	885.3
Non-Capital Equipment	-	3.7	-	3.7
Transfers-Out	-	500.0	-	500.0
Special Items	-	-	-	-
Expenditure Categories Total:	13,245.7	5,512.1	-	5,512.1

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Fund Source

Appropriated Funds

General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0

Non-Appropriated Funds

Economic Development Marketing and Attraction Fund (Non-Appropriated)	2,000.0	500.0	-	500.0
Economic Development Fund (Non-Appropriated)	11,245.7	4,512.1	-	4,512.1
Non-Appropriated Funds Total:	13,245.7	5,012.1	-	5,012.1
Arizona Commerce Authority Total:	13,245.7	5,512.1	-	5,512.1

Sub Program: CAA-1-15 SLI Trade Office Funding

Expenditure Categories

FTE	-	-	-	-
Personal Services	367.3	-	-	-
Employee Related Expenditures	69.5	-	-	-
Subtotal Personal Services and ERE	436.7	-	-	-
Professional & Outside Services	1,203.3	-	-	-
Travel In-State	18.6	-	-	-
Travel Out-Of-State	97.4	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,922.0	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	161.0	-	161.0
Special Items	-	-	-	-
Expenditure Categories Total:	3,678.0	161.0	-	161.0

Program Budget Unit Summary of Expenditure and Budget Request for All Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-15 SLI Trade Office Funding

Fund Source

Non-Appropriated Funds				
Mexico Trade Offices (Non-Appropriated)	(0.0)	-	-	-
Trade Office Funding (Non-Appropriated)	3,678.0	161.0	-	161.0
Non-Appropriated Funds Total:	3,678.0	161.0	-	161.0
Arizona Commerce Authority Total:	3,678.0	161.0	-	161.0

Sub Program: CAA-1-16 SLI Canada Trade Office

Expenditure Categories

FTE	-	-	-	-
Personal Services	(1.5)	97.9	-	97.9
Employee Related Expenditures	(0.0)	20.7	-	20.7
Subtotal Personal Services and ERE	(1.5)	118.6	-	118.6
Professional & Outside Services	-	400.0	-	400.0
Travel In-State	0.2	3.5	-	3.5
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1.4	125.5	-	125.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	0.0	647.6	-	647.6

Fund Source

Non-Appropriated Funds				
Canada Trade Office (Non-Appropriated)	0.0	647.6	-	647.6
Non-Appropriated Funds Total:	0.0	647.6	-	647.6
Arizona Commerce Authority Total:	0.0	647.6	-	647.6

Sub Program: CAA-1-17 SLI Economic Transition Resources

Expenditure Categories

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-17 SLI Economic Transition Resources				
FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	17,791.4	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	104.3	-	104.3
Special Items	-	-	-	-
Expenditure Categories Total:	17,791.4	104.3	-	104.3

Fund Source

Non-Appropriated Funds				
Economic Transition Resources (Non-Appropriated)	17,791.4	104.3	-	104.3
Non-Appropriated Funds Total:	17,791.4	104.3	-	104.3
Arizona Commerce Authority Total:	17,791.4	104.3	-	104.3

Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office

Expenditure Categories

FTE	-	-	-	-
Personal Services	(1.5)	-	-	-
Employee Related Expenditures	0.9	-	-	-
Subtotal Personal Services and ERE	(0.6)	-	-	-
Professional & Outside Services	-	5.2	-	5.2
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office				
Other Operating Expenditures	0.6	225.0	-	225.0
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	(0.0)	230.2	-	230.2

Fund Source

Non-Appropriated Funds				
Asia Pacific Trade Office (Non-Appropriated)	(0.0)	230.2	-	230.2
Non-Appropriated Funds Total:	(0.0)	230.2	-	230.2
Arizona Commerce Authority Total:	(0.0)	230.2	-	230.2

Sub Program: CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit

Expenditure Categories

FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	23,600.0	-	23,600.0
Special Items	-	-	-	-
Expenditure Categories Total:	-	23,600.0	-	23,600.0

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit

Fund Source

Non-Appropriated Funds

Rural Broadband Accelerated Match (Non-Appropriated)	-	23,600.0	-	23,600.0
Non-Appropriated Funds Total:	-	23,600.0	-	23,600.0
Arizona Commerce Authority Total:	-	23,600.0	-	23,600.0

Sub Program: CAA-1-20 SLI Wearable Technology Research

Expenditure Categories

FTE	-	-	-	-
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	2,500.0	-	2,500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Special Items	-	-	-	-
Expenditure Categories Total:	-	2,500.0	-	2,500.0

Fund Source

Non-Appropriated Funds

Economic Development Marketing and Attraction Fund (Non-Appropriated)	-	-	-	-
Wearable Technology Research (Non-Appropriated)	-	2,500.0	-	2,500.0
Non-Appropriated Funds Total:	-	2,500.0	-	2,500.0
Arizona Commerce Authority Total:	-	2,500.0	-	2,500.0

**Program Budget Unit Summary of Expenditure and Budget Request
for All Funds**

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program:	CAA-1-0	Arizona Commerce Authority		

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	12,000.0	12,000.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	76,000.0	76,000.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	13,550.0	-	13,550.0
Expenditure Categories Total:	-	13,550.0	88,000.0	101,550.0
General Fund Total:	-	13,550.0	88,000.0	101,550.0

Fund: CA1001 Arizona Commerce Authority Carryover

Non-Appropriated

Personal Services	279.0	284.9	-	284.9
Employee Related Expenditures	97.3	68.9	-	68.9
Subtotal Personal Services and ERE	376.4	353.8	-	353.8
Professional & Outside Services	11.5	-	-	-
Travel In-State	16.2	2.0	-	2.0
Travel Out-Of-State	6.5	9.3	-	9.3
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	47.3	399.7	-	399.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	457.8	764.8	-	764.8
Arizona Commerce Authority Carryover Total:	457.8	764.8	-	764.8

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1001 Arizona Commerce Authority Carryover				
Fund: CA1002 FY24 budget Specific Allocation				

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	1,282.0	1,441.0	-	1,441.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	500.0	-	500.0
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,282.0	1,941.0	-	1,941.0
FY24 budget Specific Allocation Total:	1,282.0	1,941.0	-	1,941.0

Fund: CA1003 Economic Development Marketing and Attraction Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	115.8	500.0	-	500.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,884.2	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,000.0	500.0	-	500.0

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1003 Economic Development Marketing and Attraction Fund				
Economic Development Marketing and Attraction Fund Total:	2,000.0	500.0	-	500.0

Fund: CA1006 Rural Broadband Grants

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	0.6	-	0.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	0.6	-	0.6
Rural Broadband Grants Total:	-	0.6	-	0.6

Fund: CA1007 Major Events Fund

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	23.6	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,062.1	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1007 Major Events Fund				
Expenditure Categories Total:	6,085.6	-	-	-
Major Events Fund Total:	6,085.6	-	-	-

Fund: CA1016 Blockchain/Wearables Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,776.7	3,611.6	-	3,611.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	6,776.7	3,611.6	-	3,611.6
Blockchain/Wearables Fund Total:	6,776.7	3,611.6	-	3,611.6

Fund: CA1020 Mexico Trade Offices

Non-Appropriated

Personal Services	73.7	107.7	-	107.7
Employee Related Expenditures	13.2	22.7	-	22.7
Subtotal Personal Services and ERE	86.9	130.4	-	130.4
Professional & Outside Services	591.3	188.4	-	188.4
Travel In-State	0.0	-	-	-
Travel Out-Of-State	29.2	54.6	-	54.6
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	292.2	126.6	-	126.6
Non-Capital Equipment	0.4	-	-	-
Transfers-Out	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1020 Mexico Trade Offices				

Expenditure Categories Total:	1,000.0	500.0	-	500.0
Mexico Trade Offices Total:	1,000.0	500.0	-	500.0

Fund: CA1021 Israel Trade Offices

Non-Appropriated

Personal Services	73.7	68.5	-	68.5
Employee Related Expenditures	13.2	14.5	-	14.5
Subtotal Personal Services and ERE	86.9	83.0	-	83.0
Professional & Outside Services	208.9	128.5	-	128.5
Travel In-State	10.7	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	72.2	88.5	-	88.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	110.7	-	110.7
Expenditure Categories Total:	378.7	410.7	-	410.7
Israel Trade Offices Total:	378.7	410.7	-	410.7

Fund: CA1023 Frankfurt Germany Trade Office Fund

Non-Appropriated

Personal Services	73.7	39.2	-	39.2
Employee Related Expenditures	13.2	8.3	-	8.3
Subtotal Personal Services and ERE	86.9	47.5	-	47.5
Professional & Outside Services	568.5	213.5	-	213.5
Travel In-State	0.6	14.5	-	14.5
Travel Out-Of-State	49.7	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	209.7	224.4	-	224.4
Non-Capital Equipment	(0.0)	0.2	-	0.2

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1023 Frankfurt Germany Trade Office Fund				
Transfers-Out	-	42.2	-	42.2
Expenditure Categories Total:	915.5	542.3	-	542.3
Frankfurt Germany Trade Office Fund Total:	915.5	542.3	-	542.3

Fund: CA1024 Asian Trade Offices Fund

Non-Appropriated				
Personal Services	147.3	78.3	-	78.3
Employee Related Expenditures	26.4	16.5	-	16.5
Subtotal Personal Services and ERE	173.7	94.8	-	94.8
Professional & Outside Services	1,326.6	654.8	-	654.8
Travel In-State	0.2	-	-	-
Travel Out-Of-State	91.1	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(91.7)	0.4	-	0.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,499.9	750.0	-	750.0
Asian Trade Offices Fund Total:	1,499.9	750.0	-	750.0

Fund: CA1025 State Workforce Programs

Non-Appropriated				
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-

Program Budget Unit Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1025 State Workforce Programs				
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-
State Workforce Programs Total:	(0.0)	-	-	-

Fund: CA1026 Economic Development Fund

Non-Appropriated				
Personal Services	1,580.4	1,079.2	-	1,079.2
Employee Related Expenditures	314.3	273.7	-	273.7
Subtotal Personal Services and ERE	1,894.7	1,352.9	-	1,352.9
Professional & Outside Services	3,965.3	2,212.0	-	2,212.0
Travel In-State	3.2	10.7	-	10.7
Travel Out-Of-State	15.0	22.5	-	22.5
Aid To Organizations & Individuals	3,437.9	25.0	-	25.0
Other Operating Expenditures	1,929.4	885.3	-	885.3
Non-Capital Equipment	-	3.7	-	3.7
Transfers-Out	-	-	-	-
Expenditure Categories Total:	11,245.7	4,512.1	-	4,512.1
Economic Development Fund Total:	11,245.7	4,512.1	-	4,512.1

Fund: CA1027 ADOA Business One-Stop Fund

Non-Appropriated				
Personal Services	0.9	-	-	-
Employee Related Expenditures	0.1	-	-	-
Subtotal Personal Services and ERE	1.0	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1027 ADOA Business One-Stop Fund				
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	0.0	246.9	-	246.9
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1.0	246.9	-	246.9
ADOA Business One-Stop Fund Total:	1.0	246.9	-	246.9

Fund: CA1028 Small Business Center Grants Fund				
Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	500.0	-	500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	500.0	-	500.0
Small Business Center Grants Fund Total:	-	500.0	-	500.0

Fund: CA1031 Economic Transition Resources				
Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1031 Economic Transition Resources				
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	17,791.4	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	104.3	-	104.3
Expenditure Categories Total:	17,791.4	104.3	-	104.3
Economic Transition Resources Total:	17,791.4	104.3	-	104.3

Fund: CA1032 Rural Broadband Accelerated Match

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	23,600.0	-	23,600.0
Expenditure Categories Total:	-	23,600.0	-	23,600.0
Rural Broadband Accelerated Match Total:	-	23,600.0	-	23,600.0

Fund: CA1033 Wearable Technology Research

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-

Program Budget Unit Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1033 Wearable Technology Research				
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	2,500.0	-	2,500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	2,500.0	-	2,500.0
Wearable Technology Research Total:	-	2,500.0	-	2,500.0

Fund: CA1090 Water Infrastructure and Commerce Grant Fund

Non-Appropriated				
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	44,000.0	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	44,000.0	-	-	-
Water Infrastructure and Commerce Grant Fund Total:	44,000.0	-	-	-

Fund: CA1220 Trade Office Funding

Non-Appropriated				
Personal Services	367.3	-	-	-
Employee Related Expenditures	69.5	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1220 Trade Office Funding				
Subtotal Personal Services and ERE	436.7	-	-	-
Professional & Outside Services	1,203.3	-	-	-
Travel In-State	18.6	-	-	-
Travel Out-Of-State	97.4	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,922.0	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	161.0	-	161.0
Expenditure Categories Total:	3,678.0	161.0	-	161.0
Trade Office Funding Total:	3,678.0	161.0	-	161.0

Fund: CA1241 Canada Trade Office

Non-Appropriated				
Personal Services	(1.5)	97.9	-	97.9
Employee Related Expenditures	(0.0)	20.7	-	20.7
Subtotal Personal Services and ERE	(1.5)	118.6	-	118.6
Professional & Outside Services	-	400.0	-	400.0
Travel In-State	0.2	3.5	-	3.5
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1.4	125.5	-	125.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	0.0	647.6	-	647.6
Canada Trade Office Total:	0.0	647.6	-	647.6

Fund: CA1242 Asia Pacific Trade Office

Non-Appropriated				
Personal Services	(1.5)	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA1242 Asia Pacific Trade Office				
Employee Related Expenditures	0.9	-	-	-
Subtotal Personal Services and ERE	(0.6)	-	-	-
Professional & Outside Services	-	5.2	-	5.2
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	0.6	225.0	-	225.0
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	230.2	-	230.2
Asia Pacific Trade Office Total:	(0.0)	230.2	-	230.2

Fund: CA2000 Federal Grants Fund

Non-Appropriated				
Personal Services	3,382.8	2,281.8	-	2,281.8
Employee Related Expenditures	679.0	523.8	-	523.8
Subtotal Personal Services and ERE	4,061.8	2,805.6	-	2,805.6
Professional & Outside Services	29,963.9	109,017.9	-	109,017.9
Travel In-State	29.9	35.2	-	35.2
Travel Out-Of-State	12.7	46.1	-	46.1
Aid To Organizations & Individuals	91.3	2,382.5	-	2,382.5
Other Operating Expenditures	551.2	763.7	-	763.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	101.8	187.4	-	187.4
Expenditure Categories Total:	34,812.6	115,238.4	-	115,238.4
Federal Grants Fund Total:	34,812.6	115,238.4	-	115,238.4

Fund: CA2547 Arizona Commerce Authority Fund

Appropriated

Program Budget Unit Summary of Expenditure and Budget Request for Selected Funds

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA2547 Arizona Commerce Authority Fund				
Personal Services	-	-	-	-
Employee Related Expenditures	(0.0)	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	(0.0)	-	-	-
Travel In-State	0.0	-	-	-
Travel Out-Of-State	0.0	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(0.0)	-	-	-
Non-Capital Equipment	(0.0)	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-

Non-Appropriated

Personal Services	11,939.0	6,060.5	-	6,060.5
Employee Related Expenditures	2,577.8	1,462.1	-	1,462.1
Subtotal Personal Services and ERE	14,516.9	7,522.6	-	7,522.6
Professional & Outside Services	1,253.6	482.8	-	482.8
Travel In-State	139.2	94.6	-	94.6
Travel Out-Of-State	172.8	115.8	-	115.8
Aid To Organizations & Individuals	50.0	-	-	-
Other Operating Expenditures	3,722.0	1,740.7	-	1,740.7
Non-Capital Equipment	145.5	43.5	-	43.5
Transfers-Out	-	-	-	-
Expenditure Categories Total:	20,000.0	10,000.0	-	10,000.0
Arizona Commerce Authority Fund Total:	20,000.0	10,000.0	-	10,000.0

Fund: CA2548 Arizona Competes Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA2548 Arizona Competes Fund				
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	31,714.3	18,524.5	-	18,524.5
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	55,700.0	-	55,700.0
Expenditure Categories Total:	31,714.3	74,224.5	-	74,224.5
Arizona Competes Fund Total:	31,714.3	74,224.5	-	74,224.5

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund

Non-Appropriated

Personal Services	357.7	139.2	-	139.2
Employee Related Expenditures	51.2	20.5	-	20.5
Subtotal Personal Services and ERE	408.9	159.7	-	159.7
Professional & Outside Services	1,805.2	785.4	-	785.4
Travel In-State	4.0	-	-	-
Travel Out-Of-State	10.6	-	-	-
Aid To Organizations & Individuals	6,562.1	65,000.0	-	65,000.0
Other Operating Expenditures	13.5	0.2	-	0.2
Non-Capital Equipment	16.6	-	-	-
Transfers-Out	-	221.2	-	221.2
Expenditure Categories Total:	8,820.9	66,166.5	-	66,166.5
ACA Coronavirus State and Local Fiscal Recovery Fund Total:	8,820.9	66,166.5	-	66,166.5

Fund: CA3005 Application Fees Fund

Non-Appropriated

Personal Services	1,734.4	942.1	-	942.1
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**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA3005 Application Fees Fund				
Employee Related Expenditures	362.0	248.0	-	248.0
Subtotal Personal Services and ERE	2,096.4	1,190.1	-	1,190.1
Professional & Outside Services	662.3	291.1	-	291.1
Travel In-State	0.4	1.2	-	1.2
Travel Out-Of-State	1.9	1.2	-	1.2
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	865.2	454.3	-	454.3
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	3,626.3	1,937.9	-	1,937.9
Application Fees Fund Total:	3,626.3	1,937.9	-	1,937.9

Fund: CA3189 Commerce Donations Fund

Non-Appropriated

Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	0.0	-	-	-
Travel In-State	19.1	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	76.8	47.5	-	47.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	95.9	47.5	-	47.5
Commerce Donations Fund Total:	95.9	47.5	-	47.5

Fund: CA4080 Institute for Automated Mobility Fund

Non-Appropriated

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA4080 Institute for Automated Mobility Fund				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	233.2	18.0	-	18.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	233.2	18.0	-	18.0
Institute for Automated Mobility Fund Total:	233.2	18.0	-	18.0

Fund: CA9507 Arizona Innovation Accelerator Fund

Non-Appropriated

Personal Services	346.8	173.4	-	173.4
Employee Related Expenditures	52.1	27.0	-	27.0
Subtotal Personal Services and ERE	398.9	200.4	-	200.4
Professional & Outside Services	4,471.1	3,659.0	-	3,659.0
Travel In-State	0.6	-	-	-
Travel Out-Of-State	23.1	11.2	-	11.2
Aid To Organizations & Individuals	-	1,000.0	-	1,000.0
Other Operating Expenditures	872.1	882.4	-	882.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	5,765.7	5,753.0	-	5,753.0
Arizona Innovation Accelerator Fund Total:	5,765.7	5,753.0	-	5,753.0

Fund: CA9971 RevAZ Fund

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund: CA9971 RevAZ Fund				
Non-Appropriated				
Personal Services	0.0	699.9	-	699.9
Employee Related Expenditures	(0.0)	190.1	-	190.1
Subtotal Personal Services and ERE	0.0	890.0	-	890.0
Professional & Outside Services	1,839.3	1,179.7	-	1,179.7
Travel In-State	48.1	24.2	-	24.2
Travel Out-Of-State	16.4	10.7	-	10.7
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	153.9	81.4	-	81.4
Non-Capital Equipment	1.2	14.0	-	14.0
Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,058.8	2,200.0	-	2,200.0
RevAZ Fund Total:	2,058.8	2,200.0	-	2,200.0
Program Total for Select Funds:	204,239.9	330,658.9	88,000.0	418,658.9

Sub Program: CAA-1-1 Arizona Commerce Authority

Fund: AA1000 General Fund

Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	12,000.0	12,000.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	76,000.0	76,000.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	10,500.0	-	10,500.0
Expenditure Categories Total:	-	10,500.0	88,000.0	98,500.0

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: AA1000 General Fund				
General Fund Total:	-	10,500.0	88,000.0	98,500.0

Fund: CA1001 Arizona Commerce Authority Carryover

Non-Appropriated				
Personal Services	279.0	284.9	-	284.9
Employee Related Expenditures	97.3	68.9	-	68.9
Subtotal Personal Services and ERE	376.4	353.8	-	353.8
Professional & Outside Services	11.5	-	-	-
Travel In-State	16.2	2.0	-	2.0
Travel Out-Of-State	6.5	9.3	-	9.3
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	47.3	399.7	-	399.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	457.8	764.8	-	764.8
Arizona Commerce Authority Carryover Total:	457.8	764.8	-	764.8

Fund: CA1002 FY24 budget Specific Allocation

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	1,282.0	1,441.0	-	1,441.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	500.0	-	500.0
Non-Capital Equipment	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA1002 FY24 budget Specific Allocation				
Transfers-Out	-	-	-	-
Expenditure Categories Total:	<u>1,282.0</u>	<u>1,941.0</u>	<u>-</u>	<u>1,941.0</u>
FY24 budget Specific Allocation Total:	<u>1,282.0</u>	<u>1,941.0</u>	<u>-</u>	<u>1,941.0</u>

Fund: CA1025 State Workforce Programs

Non-Appropriated

Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	<u>(0.0)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	<u>(0.0)</u>	<u>-</u>	<u>-</u>	<u>-</u>
State Workforce Programs Total:	<u>(0.0)</u>	<u>-</u>	<u>-</u>	<u>-</u>

Fund: CA1027 ADOA Business One-Stop Fund

Non-Appropriated

Personal Services	0.9	-	-	-
Employee Related Expenditures	0.1	-	-	-
Subtotal Personal Services and ERE	<u>1.0</u>	<u>-</u>	<u>-</u>	<u>-</u>
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA1027 ADOA Business One-Stop Fund				
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	0.0	246.9	-	246.9
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1.0	246.9	-	246.9
ADOA Business One-Stop Fund Total:	1.0	246.9	-	246.9

Fund: CA1028 Small Business Center Grants Fund

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	500.0	-	500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	500.0	-	500.0
Small Business Center Grants Fund Total:	-	500.0	-	500.0

Fund: CA2000 Federal Grants Fund

Non-Appropriated				
Personal Services	3,382.8	2,281.8	-	2,281.8
Employee Related Expenditures	679.0	523.8	-	523.8
Subtotal Personal Services and ERE	4,061.8	2,805.6	-	2,805.6

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA2000 Federal Grants Fund				
Professional & Outside Services	29,963.9	109,017.9	-	109,017.9
Travel In-State	29.9	35.2	-	35.2
Travel Out-Of-State	12.7	46.1	-	46.1
Aid To Organizations & Individuals	91.3	2,382.5	-	2,382.5
Other Operating Expenditures	551.2	763.7	-	763.7
Non-Capital Equipment	-	-	-	-
Transfers-Out	101.8	187.4	-	187.4
Expenditure Categories Total:	34,812.6	115,238.4	-	115,238.4
Federal Grants Fund Total:	34,812.6	115,238.4	-	115,238.4

Fund: CA2547 Arizona Commerce Authority Fund

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	(0.0)	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	(0.0)	-	-	-
Travel In-State	0.0	-	-	-
Travel Out-Of-State	0.0	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(0.0)	-	-	-
Non-Capital Equipment	(0.0)	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-

Non-Appropriated

Personal Services	11,939.0	6,060.5	-	6,060.5
Employee Related Expenditures	2,577.8	1,462.1	-	1,462.1
Subtotal Personal Services and ERE	14,516.9	7,522.6	-	7,522.6
Professional & Outside Services	1,253.6	482.8	-	482.8

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA2547 Arizona Commerce Authority Fund				
Travel In-State	139.2	94.6	-	94.6
Travel Out-Of-State	172.8	115.8	-	115.8
Aid To Organizations & Individuals	50.0	-	-	-
Other Operating Expenditures	3,722.0	1,740.7	-	1,740.7
Non-Capital Equipment	145.5	43.5	-	43.5
Transfers-Out	-	-	-	-
Expenditure Categories Total:	20,000.0	10,000.0	-	10,000.0
Arizona Commerce Authority Fund Total:	20,000.0	10,000.0	-	10,000.0

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund

Non-Appropriated

Personal Services	357.7	139.2	-	139.2
Employee Related Expenditures	51.2	20.5	-	20.5
Subtotal Personal Services and ERE	408.9	159.7	-	159.7
Professional & Outside Services	1,805.2	785.4	-	785.4
Travel In-State	4.0	-	-	-
Travel Out-Of-State	10.6	-	-	-
Aid To Organizations & Individuals	6,562.1	65,000.0	-	65,000.0
Other Operating Expenditures	13.5	0.2	-	0.2
Non-Capital Equipment	16.6	-	-	-
Transfers-Out	-	221.2	-	221.2
Expenditure Categories Total:	8,820.9	66,166.5	-	66,166.5
ACA Coronavirus State and Local Fiscal Recovery Fund Total:	8,820.9	66,166.5	-	66,166.5

Fund: CA3005 Application Fees Fund

Non-Appropriated

Program Budget Unit Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA3005 Application Fees Fund				
Personal Services	1,734.4	942.1	-	942.1
Employee Related Expenditures	362.0	248.0	-	248.0
Subtotal Personal Services and ERE	2,096.4	1,190.1	-	1,190.1
Professional & Outside Services	662.3	291.1	-	291.1
Travel In-State	0.4	1.2	-	1.2
Travel Out-Of-State	1.9	1.2	-	1.2
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	865.2	454.3	-	454.3
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	3,626.3	1,937.9	-	1,937.9
Application Fees Fund Total:	3,626.3	1,937.9	-	1,937.9

Fund: CA3189 Commerce Donations Fund

Non-Appropriated				
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	0.0	-	-	-
Travel In-State	19.1	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	76.8	47.5	-	47.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	95.9	47.5	-	47.5
Commerce Donations Fund Total:	95.9	47.5	-	47.5

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Fund: CA4080 Institute for Automated Mobility Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	233.2	18.0	-	18.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	233.2	18.0	-	18.0
Institute for Automated Mobility Fund Total:	233.2	18.0	-	18.0

Fund: CA9507 Arizona Innovation Accelerator Fund

Non-Appropriated

Personal Services	346.8	173.4	-	173.4
Employee Related Expenditures	52.1	27.0	-	27.0
Subtotal Personal Services and ERE	398.9	200.4	-	200.4
Professional & Outside Services	4,471.1	3,659.0	-	3,659.0
Travel In-State	0.6	-	-	-
Travel Out-Of-State	23.1	11.2	-	11.2
Aid To Organizations & Individuals	-	1,000.0	-	1,000.0
Other Operating Expenditures	872.1	882.4	-	882.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	5,765.7	5,753.0	-	5,753.0
Arizona Innovation Accelerator Fund Total:	5,765.7	5,753.0	-	5,753.0

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Fund: CA9507 Arizona Innovation Accelerator Fund				
Fund: CA9971 RevAZ Fund				

Non-Appropriated

Personal Services	0.0	699.9	-	699.9
Employee Related Expenditures	(0.0)	190.1	-	190.1
Subtotal Personal Services and ERE	0.0	890.0	-	890.0
Professional & Outside Services	1,839.3	1,179.7	-	1,179.7
Travel In-State	48.1	24.2	-	24.2
Travel Out-Of-State	16.4	10.7	-	10.7
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	153.9	81.4	-	81.4
Non-Capital Equipment	1.2	14.0	-	14.0
Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,058.8	2,200.0	-	2,200.0
RevAZ Fund Total:	2,058.8	2,200.0	-	2,200.0
Sub Program Total for Select Funds:	77,154.2	215,314.0	88,000.0	303,314.0

Sub Program: CAA-1-2 SLI Arizona Competes Fund Deposit

Fund: AA1000 General Fund

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-2 SLI Arizona Competes Fund Deposit				
Fund: AA1000 General Fund				
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	500.0	-	500.0
Expenditure Categories Total:	<u>-</u>	<u>500.0</u>	<u>-</u>	<u>500.0</u>
General Fund Total:	<u>-</u>	<u>500.0</u>	<u>-</u>	<u>500.0</u>

Fund: CA2548 Arizona Competes Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	31,714.3	18,524.5	-	18,524.5
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	55,700.0	-	55,700.0
Expenditure Categories Total:	<u>31,714.3</u>	<u>74,224.5</u>	<u>-</u>	<u>74,224.5</u>
Arizona Competes Fund Total:	<u>31,714.3</u>	<u>74,224.5</u>	<u>-</u>	<u>74,224.5</u>
Sub Program Total for Select Funds:	<u>31,714.3</u>	<u>74,724.5</u>	<u>-</u>	<u>74,724.5</u>

Sub Program: CAA-1-4 SLI Rural Broadband Grants

Fund: CA1006 Rural Broadband Grants

Non-Appropriated

Personal Services	-	-	-	-
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**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-4 SLI Rural Broadband Grants				
Fund: CA1006 Rural Broadband Grants				
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	0.6	-	0.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	0.6	-	0.6
Rural Broadband Grants Total:	-	0.6	-	0.6
Sub Program Total for Select Funds:	-	0.6	-	0.6

Sub Program: CAA-1-5 SLI Blockchain/wearable research

Fund: CA1016 Blockchain/Wearables Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,776.7	3,611.6	-	3,611.6
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	6,776.7	3,611.6	-	3,611.6

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-5 SLI Blockchain/wearable research				
Fund: CA1016 Blockchain/Wearables Fund				
Blockchain/Wearables Fund Total:	6,776.7	3,611.6	-	3,611.6
Sub Program Total for Select Funds:	6,776.7	3,611.6	-	3,611.6

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Fund: AA1000 General Fund

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	500.0	-	500.0
Expenditure Categories Total:	-	500.0	-	500.0
General Fund Total:	-	500.0	-	500.0

Fund: CA1023 Frankfurt Germany Trade Office Fund

Non-Appropriated

Personal Services	73.7	39.2	-	39.2
Employee Related Expenditures	13.2	8.3	-	8.3
Subtotal Personal Services and ERE	86.9	47.5	-	47.5
Professional & Outside Services	568.5	213.5	-	213.5
Travel In-State	0.6	14.5	-	14.5
Travel Out-Of-State	49.7	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office				
Fund: CA1023 Frankfurt Germany Trade Office Fund				
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	209.7	224.4	-	224.4
Non-Capital Equipment	(0.0)	0.2	-	0.2
Transfers-Out	-	42.2	-	42.2
Expenditure Categories Total:	915.5	542.3	-	542.3
Frankfurt Germany Trade Office Fund Total:	915.5	542.3	-	542.3
Sub Program Total for Select Funds:	915.5	1,042.3	-	1,042.3

Sub Program: CAA-1-7 SLI Major Events Fund Deposit

Fund: CA1007 Major Events Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	23.6	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	6,062.1	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	6,085.6	-	-	-
Major Events Fund Total:	6,085.6	-	-	-
Sub Program Total for Select Funds:	6,085.6	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-9 SLI Water Infrastructure and Commerce Grant Fund Deposit

Fund: CA1090 Water Infrastructure and Commerce Grant Fund

Non-Appropriated

Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	44,000.0	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	44,000.0	-	-	-
Water Infrastructure and Commerce Grant Fund Total:	44,000.0	-	-	-
Sub Program Total for Select Funds:	44,000.0	-	-	-

Sub Program: CAA-1-10 SLI Asian Trade Offices

Fund: AA1000 General Fund

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-10 SLI Asian Trade Offices				
Fund: AA1000 General Fund				
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	750.0	-	750.0
Expenditure Categories Total:	-	750.0	-	750.0
General Fund Total:	-	750.0	-	750.0

Fund: CA1024 Asian Trade Offices Fund

Non-Appropriated

Personal Services	147.3	78.3	-	78.3
Employee Related Expenditures	26.4	16.5	-	16.5
Subtotal Personal Services and ERE	173.7	94.8	-	94.8
Professional & Outside Services	1,326.6	654.8	-	654.8
Travel In-State	0.2	-	-	-
Travel Out-Of-State	91.1	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	(91.7)	0.4	-	0.4
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,499.9	750.0	-	750.0
Asian Trade Offices Fund Total:	1,499.9	750.0	-	750.0
Sub Program Total for Select Funds:	1,499.9	1,500.0	-	1,500.0

Sub Program: CAA-1-11 SLI Israel Trade Offices

Fund: AA1000 General Fund

Appropriated

Personal Services	-	-	-	-
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**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-11 SLI Israel Trade Offices

Fund: AA1000 General Fund

Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	300.0	-	300.0
Expenditure Categories Total:	-	300.0	-	300.0
General Fund Total:	-	300.0	-	300.0

Fund: CA1021 Israel Trade Offices

Non-Appropriated

Personal Services	73.7	68.5	-	68.5
Employee Related Expenditures	13.2	14.5	-	14.5
Subtotal Personal Services and ERE	86.9	83.0	-	83.0
Professional & Outside Services	208.9	128.5	-	128.5
Travel In-State	10.7	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	72.2	88.5	-	88.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	110.7	-	110.7
Expenditure Categories Total:	378.7	410.7	-	410.7
Israel Trade Offices Total:	378.7	410.7	-	410.7

Fund: CA1025 State Workforce Programs

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-11 SLI Israel Trade Offices

Fund: CA1025 State Workforce Programs

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	(0.0)	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	-	-	-
State Workforce Programs Total:	(0.0)	-	-	-
Sub Program Total for Select Funds:	378.7	710.7	-	710.7

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Fund: AA1000 General Fund

Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-

Program Budget Unit Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-12 SLI Mexico Trade Offices				
Fund: AA1000 General Fund				
Transfers-Out	-	500.0	-	500.0
Expenditure Categories Total:	-	500.0	-	500.0
General Fund Total:	-	500.0	-	500.0

Fund: CA1020 Mexico Trade Offices

Non-Appropriated				
Personal Services	73.7	107.7	-	107.7
Employee Related Expenditures	13.2	22.7	-	22.7
Subtotal Personal Services and ERE	86.9	130.4	-	130.4
Professional & Outside Services	591.3	188.4	-	188.4
Travel In-State	0.0	-	-	-
Travel Out-Of-State	29.2	54.6	-	54.6
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	292.2	126.6	-	126.6
Non-Capital Equipment	0.4	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,000.0	500.0	-	500.0
Mexico Trade Offices Total:	1,000.0	500.0	-	500.0
Sub Program Total for Select Funds:	1,000.0	1,000.0	-	1,000.0

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Fund: AA1000 General Fund

Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction				
Fund: AA1000 General Fund				
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	500.0	-	500.0
Expenditure Categories Total:	-	500.0	-	500.0
General Fund Total:	-	500.0	-	500.0

Fund: CA1003 Economic Development Marketing and Attraction Fund

Non-Appropriated				
Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	115.8	500.0	-	500.0
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,884.2	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,000.0	500.0	-	500.0
Economic Development Marketing and Attraction Fund Total:	2,000.0	500.0	-	500.0

Fund: CA1026 Economic Development Fund

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction				
Fund: CA1026 Economic Development Fund				
Non-Appropriated				
Personal Services	1,580.4	1,079.2	-	1,079.2
Employee Related Expenditures	314.3	273.7	-	273.7
Subtotal Personal Services and ERE	1,894.7	1,352.9	-	1,352.9
Professional & Outside Services	3,965.3	2,212.0	-	2,212.0
Travel In-State	3.2	10.7	-	10.7
Travel Out-Of-State	15.0	22.5	-	22.5
Aid To Organizations & Individuals	3,437.9	25.0	-	25.0
Other Operating Expenditures	1,929.4	885.3	-	885.3
Non-Capital Equipment	-	3.7	-	3.7
Transfers-Out	-	-	-	-
Expenditure Categories Total:	11,245.7	4,512.1	-	4,512.1
Economic Development Fund Total:	11,245.7	4,512.1	-	4,512.1
Sub Program Total for Select Funds:	13,245.7	5,512.1	-	5,512.1

Sub Program: CAA-1-15 SLI Trade Office Funding

Fund: CA1020 Mexico Trade Offices

Non-Appropriated				
Personal Services	(0.0)	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	(0.0)	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-15 SLI Trade Office Funding				
Fund: CA1020 Mexico Trade Offices				
Expenditure Categories Total:	(0.0)	-	-	-
Mexico Trade Offices Total:	(0.0)	-	-	-

Fund: CA1220 Trade Office Funding

Non-Appropriated				
Personal Services	367.3	-	-	-
Employee Related Expenditures	69.5	-	-	-
Subtotal Personal Services and ERE	436.7	-	-	-
Professional & Outside Services	1,203.3	-	-	-
Travel In-State	18.6	-	-	-
Travel Out-Of-State	97.4	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1,922.0	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	161.0	-	161.0
Expenditure Categories Total:	3,678.0	161.0	-	161.0
Trade Office Funding Total:	3,678.0	161.0	-	161.0
Sub Program Total for Select Funds:	3,678.0	161.0	-	161.0

Sub Program: CAA-1-16 SLI Canada Trade Office

Fund: CA1241 Canada Trade Office

Non-Appropriated				
Personal Services	(1.5)	97.9	-	97.9
Employee Related Expenditures	(0.0)	20.7	-	20.7
Subtotal Personal Services and ERE	(1.5)	118.6	-	118.6

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-16 SLI Canada Trade Office				
Fund: CA1241 Canada Trade Office				
Professional & Outside Services	-	400.0	-	400.0
Travel In-State	0.2	3.5	-	3.5
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	1.4	125.5	-	125.5
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	0.0	647.6	-	647.6
Canada Trade Office Total:	0.0	647.6	-	647.6
Sub Program Total for Select Funds:	0.0	647.6	-	647.6

Sub Program: CAA-1-17 SLI Economic Transition Resources

Fund: CA1031 Economic Transition Resources

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	17,791.4	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	104.3	-	104.3
Expenditure Categories Total:	17,791.4	104.3	-	104.3
Economic Transition Resources Total:	17,791.4	104.3	-	104.3

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-17 SLI Economic Transition Resources				
Fund: CA1031 Economic Transition Resources				
Sub Program Total for Select Funds:	17,791.4	104.3	-	104.3

Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office

Fund: CA1242 Asia Pacific Trade Office

Non-Appropriated

Personal Services	(1.5)	-	-	-
Employee Related Expenditures	0.9	-	-	-
Subtotal Personal Services and ERE	(0.6)	-	-	-
Professional & Outside Services	-	5.2	-	5.2
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	0.6	225.0	-	225.0
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	230.2	-	230.2
Asia Pacific Trade Office Total:	(0.0)	230.2	-	230.2
Sub Program Total for Select Funds:	(0.0)	230.2	-	230.2

Sub Program: CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit

Fund: CA1032 Rural Broadband Accelerated Match

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit				
Fund: CA1032 Rural Broadband Accelerated Match				
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	23,600.0	-	23,600.0
Expenditure Categories Total:	-	23,600.0	-	23,600.0
Rural Broadband Accelerated Match Total:	-	23,600.0	-	23,600.0
Sub Program Total for Select Funds:	-	23,600.0	-	23,600.0

Sub Program: CAA-1-20 SLI Wearable Technology Research

Fund: CA1003 Economic Development Marketing and Attraction Fund

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	-	-	-
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	-	-	-
Economic Development Marketing and Attraction Fund Total:	-	-	-	-

**Program Budget Unit Summary of Expenditure and Budget Request
for Selected Funds**

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-20 SLI Wearable Technology Research

Fund: CA1033 Wearable Technology Research

Non-Appropriated

Personal Services	-	-	-	-
Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
Professional & Outside Services	-	-	-	-
Travel In-State	-	-	-	-
Travel Out-Of-State	-	-	-	-
Aid To Organizations & Individuals	-	2,500.0	-	2,500.0
Other Operating Expenditures	-	-	-	-
Non-Capital Equipment	-	-	-	-
Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	2,500.0	-	2,500.0
Wearable Technology Research Total:	-	2,500.0	-	2,500.0
Sub Program Total for Select Funds:	-	2,500.0	-	2,500.0

Program Summary of Expenditure and Budget Request

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Program Summary		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	77,154.2	215,314.0	88,000.0	303,314.0
CAA-1-10	SLI Asian Trade Offices	1,499.9	1,500.0	-	1,500.0
CAA-1-11	SLI Israel Trade Offices	378.7	710.7	-	710.7
CAA-1-12	SLI Mexico Trade Offices	1,000.0	1,000.0	-	1,000.0
CAA-1-13	SLI Economic Development Marketing and Attraction	13,245.7	5,512.1	-	5,512.1
CAA-1-15	SLI Trade Office Funding	3,678.0	161.0	-	161.0
CAA-1-16	SLI Canada Trade Office	0.0	647.6	-	647.6
CAA-1-17	SLI Economic Transition Resources	17,791.4	104.3	-	104.3
CAA-1-18	SLI Asia-Pacific Trade Office	(0.0)	230.2	-	230.2
CAA-1-19	SLI Rural Broadband Accelerated Match Fund Deposit	-	23,600.0	-	23,600.0
CAA-1-2	SLI Arizona Competes Fund Deposit	31,714.3	74,724.5	-	74,724.5
CAA-1-20	SLI Wearable Technology Research	-	2,500.0	-	2,500.0
CAA-1-4	SLI Rural Broadband Grants	-	0.6	-	0.6
CAA-1-5	SLI Blockchain/wearable research	6,776.7	3,611.6	-	3,611.6
CAA-1-6	SLI Frankfurt, Germany trade office	915.5	1,042.3	-	1,042.3
CAA-1-7	SLI Major Events Fund Deposit	6,085.6	-	-	-
CAA-1-9	SLI Water Infrastructure and Commerce Grant Fund Deposit	44,000.0	-	-	-
Arizona Commerce Authority Summary Total:		204,239.9	330,658.9	88,000.0	418,658.9

Expenditure Categories					
FTE	FTE	-	-	-	-
6000	Personal Services	20,353.6	12,052.6	-	12,052.6
6100	Employee Related Expenditures	4,270.4	2,896.8	-	2,896.8
Subtotal Personal Services and ERE		24,624.0	14,949.4	-	14,949.4
6200	Professional & Outside Services	49,525.4	121,177.3	12,000.0	133,177.3
6500	Travel In-State	290.9	185.9	-	185.9
6600	Travel Out-Of-State	526.2	271.4	-	271.4
6800	Aid To Organizations & Individuals	116,485.8	93,544.2	76,000.0	169,544.2
7000	Other Operating Expenditures	12,522.1	6,792.5	-	6,792.5
8500	Non-Capital Equipment	163.7	61.4	-	61.4
9100	Transfers-Out	101.8	93,676.8	-	93,676.8
9200	Special Items	(0.0)	-	-	-

Program Summary of Expenditure and Budget Request

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Expenditure Categories Total:		204,239.9	330,658.9	88,000.0	418,658.9
Fund Source					
Appropriated Funds					
AA1000	General Fund (Appropriated)	-	13,550.0	88,000.0	101,550.0
CA2547	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:		(0.0)	13,550.0	88,000.0	101,550.0
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	457.8	764.8	-	764.8
CA1002	FY24 budget Specific Allocation (Non-Appropriated)	1,282.0	1,941.0	-	1,941.0
CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	2,000.0	500.0	-	500.0
CA1006	Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
CA1007	Major Events Fund (Non-Appropriated)	6,085.6	-	-	-
CA1016	Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
CA1020	Mexico Trade Offices (Non-Appropriated)	1,000.0	500.0	-	500.0
CA1021	Israel Trade Offices (Non-Appropriated)	378.7	410.7	-	410.7
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	915.5	542.3	-	542.3
CA1024	Asian Trade Offices Fund (Non-Appropriated)	1,499.9	750.0	-	750.0
CA1025	State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
CA1026	Economic Development Fund (Non-Appropriated)	11,245.7	4,512.1	-	4,512.1
CA1027	ADOA Business One-Stop Fund (Non-Appropriated)	1.0	246.9	-	246.9
CA1028	Small Business Center Grants Fund (Non-Appropriated)	-	500.0	-	500.0
CA1031	Economic Transition Resources (Non-Appropriated)	17,791.4	104.3	-	104.3
CA1032	Rural Broadband Accelerated Match (Non-Appropriated)	-	23,600.0	-	23,600.0
CA1033	Wearable Technology Research (Non-Appropriated)	-	2,500.0	-	2,500.0
CA1090	Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	44,000.0	-	-	-

Program Summary of Expenditure and Budget Request

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Non-Appropriated Funds					
CA1220	Trade Office Funding (Non-Appropriated)	3,678.0	161.0	-	161.0
CA1241	Canada Trade Office (Non-Appropriated)	0.0	647.6	-	647.6
CA1242	Asia Pacific Trade Office (Non-Appropriated)	(0.0)	230.2	-	230.2
CA2000	Federal Grants Fund (Non-Appropriated)	34,812.6	115,238.4	-	115,238.4
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	20,000.0	10,000.0	-	10,000.0
CA2548	Arizona Competes Fund (Non-Appropriated)	31,714.3	74,224.5	-	74,224.5
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	8,820.9	66,166.5	-	66,166.5
CA3005	Application Fees Fund (Non-Appropriated)	3,626.3	1,937.9	-	1,937.9
CA3189	Commerce Donations Fund (Non-Appropriated)	95.9	47.5	-	47.5
CA4080	Institute for Automated Mobility Fund (Non-Appropriated)	233.2	18.0	-	18.0
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	5,765.7	5,753.0	-	5,753.0
CA9971	RevAZ Fund (Non-Appropriated)	2,058.8	2,200.0	-	2,200.0
	Non-Appropriated Funds Total:	204,239.9	317,108.9	-	317,108.9
	Arizona Commerce Authority Summary Total:	204,239.9	330,658.9	88,000.0	418,658.9

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: AA1000 General Fund (Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	-	10,500.0	88,000.0	98,500.0
CAA-1-10	SLI Asian Trade Offices	-	750.0	-	750.0
CAA-1-11	SLI Israel Trade Offices	-	300.0	-	300.0
CAA-1-12	SLI Mexico Trade Offices	-	500.0	-	500.0
CAA-1-13	SLI Economic Development Marketing and Attraction	-	500.0	-	500.0
CAA-1-2	SLI Arizona Competes Fund Deposit	-	500.0	-	500.0
CAA-1-6	SLI Frankfurt, Germany trade office	-	500.0	-	500.0
General Fund (Appropriated) Summary Total:		-	13,550.0	88,000.0	101,550.0

Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE		-	-	-	-
6200	Professional & Outside Services	-	-	12,000.0	12,000.0
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	-	76,000.0	76,000.0
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	13,550.0	-	13,550.0
Expenditure Categories Total:		-	13,550.0	88,000.0	101,550.0
Fund AA1000 - A Total:		-	13,550.0	88,000.0	101,550.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1 Arizona Commerce Authority	457.8	764.8	-	764.8
Arizona Commerce Authority Carryover (Non-Appropriated) Summary Total:	457.8	764.8	-	764.8
Non-Appropriated Funding				
6000 Personal Services	279.0	284.9	-	284.9
6100 Employee Related Expenditures	97.3	68.9	-	68.9
Subtotal Personal Services and ERE	376.4	353.8	-	353.8
6200 Professional & Outside Services	11.5	-	-	-
6500 Travel In-State	16.2	2.0	-	2.0
6600 Travel Out-Of-State	6.5	9.3	-	9.3
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	47.3	399.7	-	399.7
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	457.8	764.8	-	764.8
Fund CA1001 - N Total:	457.8	764.8	-	764.8

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1002 FY24 budget Specific Allocation (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	1,282.0	1,941.0	-	1,941.0
	FY24 budget Specific Allocation (Non-Appropriated) Summary Total:	1,282.0	1,941.0	-	1,941.0
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
6200	Professional & Outside Services	1,282.0	1,441.0	-	1,441.0
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	-	500.0	-	500.0
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	1,282.0	1,941.0	-	1,941.0
	Fund CA1002 - N Total:	1,282.0	1,941.0	-	1,941.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1003 Economic Development Marketing and Attraction Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-13 SLI Economic Development Marketing and Attraction	2,000.0	500.0	-	500.0
CAA-1-20 SLI Wearable Technology Research	-	-	-	-
Economic Development Marketing and Attraction Fund (Non-Appropriated) Summary Total:	2,000.0	500.0	-	500.0
Non-Appropriated Funding				
6000 Personal Services	-	-	-	-
6100 Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
6200 Professional & Outside Services	115.8	500.0	-	500.0
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	1,884.2	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,000.0	500.0	-	500.0
Fund CA1003 - N Total:	2,000.0	500.0	-	500.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1006 Rural Broadband Grants (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-4 SLI Rural Broadband Grants	-	0.6	-	0.6
Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
Summary Total:	-	-	-	-
Non-Appropriated Funding				
6000 Personal Services	-	-	-	-
6100 Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
6200 Professional & Outside Services	-	-	-	-
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	0.6	-	0.6
7000 Other Operating Expenditures	-	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	-	0.6	-	0.6
Fund CA1006 - N Total:	-	0.6	-	0.6

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1007 Major Events Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-7	SLI Major Events Fund Deposit	6,085.6	-	-	-
Major Events Fund (Non-Appropriated) Summary Total:		6,085.6	-	-	-
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE		-	-	-	-
6200	Professional & Outside Services	23.6	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	6,062.1	-	-	-
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
Expenditure Categories Total:		6,085.6	-	-	-
Fund CA1007 - N Total:		6,085.6	-	-	-

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1016 Blockchain/Wearables Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-5 SLI Blockchain/wearable research	6,776.7	3,611.6	-	3,611.6
Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
Summary Total:	6,776.7	3,611.6	-	3,611.6
Non-Appropriated Funding				
6000 Personal Services	-	-	-	-
6100 Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
6200 Professional & Outside Services	-	-	-	-
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	6,776.7	3,611.6	-	3,611.6
7000 Other Operating Expenditures	-	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	6,776.7	3,611.6	-	3,611.6
Fund CA1016 - N Total:	6,776.7	3,611.6	-	3,611.6

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1020 Mexico Trade Offices (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-12 SLI Mexico Trade Offices	1,000.0	500.0	-	500.0
CAA-1-15 SLI Trade Office Funding	(0.0)	-	-	-
Mexico Trade Offices (Non-Appropriated) Summary Total:	1,000.0	500.0	-	500.0
Non-Appropriated Funding				
6000 Personal Services	73.7	107.7	-	107.7
6100 Employee Related Expenditures	13.2	22.7	-	22.7
Subtotal Personal Services and ERE	86.9	130.4	-	130.4
6200 Professional & Outside Services	591.3	188.4	-	188.4
6500 Travel In-State	0.0	-	-	-
6600 Travel Out-Of-State	29.2	54.6	-	54.6
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	292.2	126.6	-	126.6
8500 Non-Capital Equipment	0.4	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,000.0	500.0	-	500.0
Fund CA1020 - N Total:	1,000.0	500.0	-	500.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1021 Israel Trade Offices (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-11	SLI Israel Trade Offices	378.7	410.7	-	410.7
	Israel Trade Offices (Non-Appropriated) Summary Total:	378.7	410.7	-	410.7
Non-Appropriated Funding					
6000	Personal Services	73.7	68.5	-	68.5
6100	Employee Related Expenditures	13.2	14.5	-	14.5
	Subtotal Personal Services and ERE	86.9	83.0	-	83.0
6200	Professional & Outside Services	208.9	128.5	-	128.5
6500	Travel In-State	10.7	-	-	-
6600	Travel Out-Of-State	(0.0)	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	72.2	88.5	-	88.5
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	110.7	-	110.7
	Expenditure Categories Total:	378.7	410.7	-	410.7
	Fund CA1021 - N Total:	378.7	410.7	-	410.7

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-6	SLI Frankfurt, Germany trade office	915.5	542.3	-	542.3
	Frankfurt Germany Trade Office Fund (Non-Appropriated) Summary Total:	915.5	542.3	-	542.3
Non-Appropriated Funding					
6000	Personal Services	73.7	39.2	-	39.2
6100	Employee Related Expenditures	13.2	8.3	-	8.3
	Subtotal Personal Services and ERE	86.9	47.5	-	47.5
6200	Professional & Outside Services	568.5	213.5	-	213.5
6500	Travel In-State	0.6	14.5	-	14.5
6600	Travel Out-Of-State	49.7	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	209.7	224.4	-	224.4
8500	Non-Capital Equipment	(0.0)	0.2	-	0.2
9100	Transfers-Out	-	42.2	-	42.2
	Expenditure Categories Total:	915.5	542.3	-	542.3
	Fund CA1023 - N Total:	915.5	542.3	-	542.3

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1024 Asian Trade Offices Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-10 SLI Asian Trade Offices	1,499.9	750.0	-	750.0
Asian Trade Offices Fund (Non-Appropriated)	1,499.9	750.0	-	750.0
Summary Total:	1,499.9	750.0	-	750.0
Non-Appropriated Funding				
6000 Personal Services	147.3	78.3	-	78.3
6100 Employee Related Expenditures	26.4	16.5	-	16.5
Subtotal Personal Services and ERE	173.7	94.8	-	94.8
6200 Professional & Outside Services	1,326.6	654.8	-	654.8
6500 Travel In-State	0.2	-	-	-
6600 Travel Out-Of-State	91.1	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	(91.7)	0.4	-	0.4
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	1,499.9	750.0	-	750.0
Fund CA1024 - N Total:	1,499.9	750.0	-	750.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1025 State Workforce Programs (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program Expenditures					
CAA-1-1	Arizona Commerce Authority	(0.0)	-	-	-
CAA-1-11	SLI Israel Trade Offices	(0.0)	-	-	-
	State Workforce Programs (Non-Appropriated) Summary Total:	(0.0)	-	-	-
Non-Appropriated Funding					
6000	Personal Services	(0.0)	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	(0.0)	-	-	-
6200	Professional & Outside Services	-	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	(0.0)	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	(0.0)	-	-	-
	Fund CA1025 - N Total:	(0.0)	-	-	-

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1026 Economic Development Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-13 SLI Economic Development Marketing and Attraction	11,245.7	4,512.1	-	4,512.1
Economic Development Fund (Non-Appropriated) Summary Total:	11,245.7	4,512.1	-	4,512.1
Non-Appropriated Funding				
6000 Personal Services	1,580.4	1,079.2	-	1,079.2
6100 Employee Related Expenditures	314.3	273.7	-	273.7
Subtotal Personal Services and ERE	1,894.7	1,352.9	-	1,352.9
6200 Professional & Outside Services	3,965.3	2,212.0	-	2,212.0
6500 Travel In-State	3.2	10.7	-	10.7
6600 Travel Out-Of-State	15.0	22.5	-	22.5
6800 Aid To Organizations & Individuals	3,437.9	25.0	-	25.0
7000 Other Operating Expenditures	1,929.4	885.3	-	885.3
8500 Non-Capital Equipment	-	3.7	-	3.7
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	11,245.7	4,512.1	-	4,512.1
Fund CA1026 - N Total:	11,245.7	4,512.1	-	4,512.1

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1027 ADOA Business One-Stop Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1 Arizona Commerce Authority	1.0	246.9	-	246.9
ADOA Business One-Stop Fund (Non-Appropriated) Summary Total:	1.0	246.9	-	246.9
Non-Appropriated Funding				
6000 Personal Services	0.9	-	-	-
6100 Employee Related Expenditures	0.1	-	-	-
Subtotal Personal Services and ERE	1.0	-	-	-
6200 Professional & Outside Services	-	-	-	-
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	0.0	246.9	-	246.9
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	1.0	246.9	-	246.9
Fund CA1027 - N Total:	1.0	246.9	-	246.9

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1028 Small Business Center Grants Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	-	500.0	-	500.0
	Small Business Center Grants Fund (Non-Appropriated) Summary Total:	-	500.0	-	500.0
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
6200	Professional & Outside Services	-	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	500.0	-	500.0
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	-	500.0	-	500.0
	Fund CA1028 - N Total:	-	500.0	-	500.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1031 Economic Transition Resources (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-17 SLI Economic Transition Resources	17,791.4	104.3	-	104.3
Economic Transition Resources (Non-Appropriated) Summary Total:	17,791.4	104.3	-	104.3
Non-Appropriated Funding				
6000 Personal Services	-	-	-	-
6100 Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
6200 Professional & Outside Services	-	-	-	-
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	17,791.4	-	-	-
7000 Other Operating Expenditures	-	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	104.3	-	104.3
Expenditure Categories Total:	17,791.4	104.3	-	104.3
Fund CA1031 - N Total:	17,791.4	104.3	-	104.3

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1032 Rural Broadband Accelerated Match (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program Expenditures				
CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit	-	23,600.0	-	23,600.0
Rural Broadband Accelerated Match (Non-Appropriated) Summary Total:	-	23,600.0	-	23,600.0
Non-Appropriated Funding				
6000 Personal Services	-	-	-	-
6100 Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE	-	-	-	-
6200 Professional & Outside Services	-	-	-	-
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	-	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	23,600.0	-	23,600.0
Expenditure Categories Total:	-	23,600.0	-	23,600.0
Fund CA1032 - N Total:	-	23,600.0	-	23,600.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1033 Wearable Technology Research (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-20	SLI Wearable Technology Research	-	2,500.0	-	2,500.0
	Wearable Technology Research (Non-Appropriated) Summary Total:	-	2,500.0	-	2,500.0
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
6200	Professional & Outside Services	-	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	2,500.0	-	2,500.0
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	-	2,500.0	-	2,500.0
	Fund CA1033 - N Total:	-	2,500.0	-	2,500.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1090 Water Infrastructure and Commerce Grant Fund (Non-Appropriated)

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program Expenditures					
CAA-1-9	SLI Water Infrastructure and Commerce Grant Fund Deposit	44,000.0	-	-	-
Water Infrastructure and Commerce Grant Fund (Non-Appropriated) Summary Total:		44,000.0	-	-	-
Non-Appropriated Funding					
6000	Personal Services	(0.0)	-	-	-
6100	Employee Related Expenditures	-	-	-	-
Subtotal Personal Services and ERE		(0.0)	-	-	-
6200	Professional & Outside Services	-	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	44,000.0	-	-	-
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
Expenditure Categories Total:		44,000.0	-	-	-
Fund CA1090 - N Total:		44,000.0	-	-	-

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1220 Trade Office Funding (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-15 SLI Trade Office Funding	3,678.0	161.0	-	161.0
Trade Office Funding (Non-Appropriated)	3,678.0	161.0	-	161.0
Summary Total:	3,678.0	161.0	-	161.0
Non-Appropriated Funding				
6000 Personal Services	367.3	-	-	-
6100 Employee Related Expenditures	69.5	-	-	-
Subtotal Personal Services and ERE	436.7	-	-	-
6200 Professional & Outside Services	1,203.3	-	-	-
6500 Travel In-State	18.6	-	-	-
6600 Travel Out-Of-State	97.4	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	1,922.0	-	-	-
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	161.0	-	161.0
Expenditure Categories Total:	3,678.0	161.0	-	161.0
Fund CA1220 - N Total:	3,678.0	161.0	-	161.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA1241 Canada Trade Office (Non-Appropriated)

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program Expenditures				
CAA-1-16 SLI Canada Trade Office	0.0	647.6	-	647.6
Canada Trade Office (Non-Appropriated)	0.0	647.6	-	647.6
Summary Total:	0.0	647.6	-	647.6
Non-Appropriated Funding				
6000 Personal Services	(1.5)	97.9	-	97.9
6100 Employee Related Expenditures	(0.0)	20.7	-	20.7
Subtotal Personal Services and ERE	(1.5)	118.6	-	118.6
6200 Professional & Outside Services	-	400.0	-	400.0
6500 Travel In-State	0.2	3.5	-	3.5
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	1.4	125.5	-	125.5
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	0.0	647.6	-	647.6
Fund CA1241 - N Total:	0.0	647.6	-	647.6

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA1242 Asia Pacific Trade Office (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-18 SLI Asia-Pacific Trade Office	(0.0)	230.2	-	230.2
Asia Pacific Trade Office (Non-Appropriated)	(0.0)	230.2	-	230.2
Summary Total:				
Non-Appropriated Funding				
6000 Personal Services	(1.5)	-	-	-
6100 Employee Related Expenditures	0.9	-	-	-
Subtotal Personal Services and ERE	(0.6)	-	-	-
6200 Professional & Outside Services	-	5.2	-	5.2
6500 Travel In-State	-	-	-	-
6600 Travel Out-Of-State	-	-	-	-
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	0.6	225.0	-	225.0
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	(0.0)	230.2	-	230.2
Fund CA1242 - N Total:	(0.0)	230.2	-	230.2

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA2000 Federal Grants Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1 Arizona Commerce Authority	34,812.6	115,238.4	-	115,238.4
Federal Grants Fund (Non-Appropriated)	34,812.6	115,238.4	-	115,238.4
Summary Total:	34,812.6	115,238.4	-	115,238.4
Non-Appropriated Funding				
6000 Personal Services	3,382.8	2,281.8	-	2,281.8
6100 Employee Related Expenditures	679.0	523.8	-	523.8
Subtotal Personal Services and ERE	4,061.8	2,805.6	-	2,805.6
6200 Professional & Outside Services	29,963.9	109,017.9	-	109,017.9
6500 Travel In-State	29.9	35.2	-	35.2
6600 Travel Out-Of-State	12.7	46.1	-	46.1
6800 Aid To Organizations & Individuals	91.3	2,382.5	-	2,382.5
7000 Other Operating Expenditures	551.2	763.7	-	763.7
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	101.8	187.4	-	187.4
Expenditure Categories Total:	34,812.6	115,238.4	-	115,238.4
Fund CA2000 - N Total:	34,812.6	115,238.4	-	115,238.4

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA2547 Arizona Commerce Authority Fund (Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	(0.0)	-	-	-
	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
	Summary Total:				
Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	(0.0)	-	-	-
	Subtotal Personal Services and ERE	(0.0)	-	-	-
6200	Professional & Outside Services	(0.0)	-	-	-
6500	Travel In-State	0.0	-	-	-
6600	Travel Out-Of-State	0.0	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	(0.0)	-	-	-
8500	Non-Capital Equipment	(0.0)	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	(0.0)	-	-	-
	Fund CA2547 - A Total:	(0.0)	-	-	-

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA2547 Arizona Commerce Authority Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	20,000.0	10,000.0	-	10,000.0
	Arizona Commerce Authority Fund (Non-Appropriated) Summary Total:	20,000.0	10,000.0	-	10,000.0
Non-Appropriated Funding					
6000	Personal Services	11,939.0	6,060.5	-	6,060.5
6100	Employee Related Expenditures	2,577.8	1,462.1	-	1,462.1
	Subtotal Personal Services and ERE	14,516.9	7,522.6	-	7,522.6
6200	Professional & Outside Services	1,253.6	482.8	-	482.8
6500	Travel In-State	139.2	94.6	-	94.6
6600	Travel Out-Of-State	172.8	115.8	-	115.8
6800	Aid To Organizations & Individuals	50.0	-	-	-
7000	Other Operating Expenditures	3,722.0	1,740.7	-	1,740.7
8500	Non-Capital Equipment	145.5	43.5	-	43.5
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	20,000.0	10,000.0	-	10,000.0
	Fund CA2547 - N Total:	20,000.0	10,000.0	-	10,000.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA2548 Arizona Competes Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-2	SLI Arizona Competes Fund Deposit	31,714.3	74,224.5	-	74,224.5
	Arizona Competes Fund (Non-Appropriated)	31,714.3	74,224.5	-	74,224.5
	Summary Total:				
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
6200	Professional & Outside Services	-	-	-	-
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	31,714.3	18,524.5	-	18,524.5
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	55,700.0	-	55,700.0
	Expenditure Categories Total:	31,714.3	74,224.5	-	74,224.5
	Fund CA2548 - N Total:	31,714.3	74,224.5	-	74,224.5

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	8,820.9	66,166.5	-	66,166.5
	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated) Summary Total:	8,820.9	66,166.5	-	66,166.5
Non-Appropriated Funding					
6000	Personal Services	357.7	139.2	-	139.2
6100	Employee Related Expenditures	51.2	20.5	-	20.5
	Subtotal Personal Services and ERE	408.9	159.7	-	159.7
6200	Professional & Outside Services	1,805.2	785.4	-	785.4
6500	Travel In-State	4.0	-	-	-
6600	Travel Out-Of-State	10.6	-	-	-
6800	Aid To Organizations & Individuals	6,562.1	65,000.0	-	65,000.0
7000	Other Operating Expenditures	13.5	0.2	-	0.2
8500	Non-Capital Equipment	16.6	-	-	-
9100	Transfers-Out	-	221.2	-	221.2
	Expenditure Categories Total:	8,820.9	66,166.5	-	66,166.5
	Fund CA2985 - N Total:	8,820.9	66,166.5	-	66,166.5

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA3005 Application Fees Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	3,626.3	1,937.9	-	1,937.9
	Application Fees Fund (Non-Appropriated)	3,626.3	1,937.9	-	1,937.9
	Summary Total:				
<hr/>					
Non-Appropriated Funding					
6000	Personal Services	1,734.4	942.1	-	942.1
6100	Employee Related Expenditures	362.0	248.0	-	248.0
	Subtotal Personal Services and ERE	2,096.4	1,190.1	-	1,190.1
6200	Professional & Outside Services	662.3	291.1	-	291.1
6500	Travel In-State	0.4	1.2	-	1.2
6600	Travel Out-Of-State	1.9	1.2	-	1.2
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	865.2	454.3	-	454.3
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	3,626.3	1,937.9	-	1,937.9
	Fund CA3005 - N Total:	3,626.3	1,937.9	-	1,937.9

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA3189 Commerce Donations Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	95.9	47.5	-	47.5
	Commerce Donations Fund (Non-Appropriated)	95.9	47.5	-	47.5
	Summary Total:				
Non-Appropriated Funding					
6000	Personal Services	(0.0)	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	(0.0)	-	-	-
6200	Professional & Outside Services	0.0	-	-	-
6500	Travel In-State	19.1	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	76.8	47.5	-	47.5
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	95.9	47.5	-	47.5
	Fund CA3189 - N Total:	95.9	47.5	-	47.5

Program Summary of Expenditure and Budget Request for Selected Funds

Agency: Arizona Commerce Authority

Program: Arizona Commerce Authority

Fund: CA4080 Institute for Automated Mobility Fund (Non-Appropriated)

Program Expenditures		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1	Arizona Commerce Authority	233.2	18.0	-	18.0
	Institute for Automated Mobility Fund (Non-Appropriated) Summary Total:	233.2	18.0	-	18.0
Non-Appropriated Funding					
6000	Personal Services	-	-	-	-
6100	Employee Related Expenditures	-	-	-	-
	Subtotal Personal Services and ERE	-	-	-	-
6200	Professional & Outside Services	233.2	18.0	-	18.0
6500	Travel In-State	-	-	-	-
6600	Travel Out-Of-State	-	-	-	-
6800	Aid To Organizations & Individuals	-	-	-	-
7000	Other Operating Expenditures	-	-	-	-
8500	Non-Capital Equipment	-	-	-	-
9100	Transfers-Out	-	-	-	-
	Expenditure Categories Total:	233.2	18.0	-	18.0
	Fund CA4080 - N Total:	233.2	18.0	-	18.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1 Arizona Commerce Authority	5,765.7	5,753.0	-	5,753.0
Arizona Innovation Accelerator Fund (Non-Appropriated) Summary Total:	5,765.7	5,753.0	-	5,753.0
Non-Appropriated Funding				
6000 Personal Services	346.8	173.4	-	173.4
6100 Employee Related Expenditures	52.1	27.0	-	27.0
Subtotal Personal Services and ERE	398.9	200.4	-	200.4
6200 Professional & Outside Services	4,471.1	3,659.0	-	3,659.0
6500 Travel In-State	0.6	-	-	-
6600 Travel Out-Of-State	23.1	11.2	-	11.2
6800 Aid To Organizations & Individuals	-	1,000.0	-	1,000.0
7000 Other Operating Expenditures	872.1	882.4	-	882.4
8500 Non-Capital Equipment	-	-	-	-
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	5,765.7	5,753.0	-	5,753.0
Fund CA9507 - N Total:	5,765.7	5,753.0	-	5,753.0

Program Summary of Expenditure and Budget Request for Selected Funds

Agency:	Arizona Commerce Authority
Program:	Arizona Commerce Authority
Fund:	CA9971 RevAZ Fund (Non-Appropriated)

Program Expenditures	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
CAA-1-1 Arizona Commerce Authority	2,058.8	2,200.0	-	2,200.0
RevAZ Fund (Non-Appropriated) Summary Total:	2,058.8	2,200.0	-	2,200.0
Non-Appropriated Funding				
6000 Personal Services	0.0	699.9	-	699.9
6100 Employee Related Expenditures	(0.0)	190.1	-	190.1
Subtotal Personal Services and ERE	0.0	890.0	-	890.0
6200 Professional & Outside Services	1,839.3	1,179.7	-	1,179.7
6500 Travel In-State	48.1	24.2	-	24.2
6600 Travel Out-Of-State	16.4	10.7	-	10.7
6800 Aid To Organizations & Individuals	-	-	-	-
7000 Other Operating Expenditures	153.9	81.4	-	81.4
8500 Non-Capital Equipment	1.2	14.0	-	14.0
9100 Transfers-Out	-	-	-	-
Expenditure Categories Total:	2,058.8	2,200.0	-	2,200.0
Fund CA9971 - N Total:	2,058.8	2,200.0	-	2,200.0
Arizona Commerce Authority Total:	204,239.9	330,658.9	88,000.0	418,658.9

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

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FTE	-	-	-	-
Expenditure Category Total:	-	-	-	-

Fund Source

Non-Appropriated Funds

CA2000 Federal Grants Fund (Non-Appropriated)	-	-	-	-
Non-Appropriated Funds Total:	-	-	-	-
Fund Source Total:	-	-	-	-

Personal Services

Personal Services	20,353.6	12,052.6	-	12,052.6
Expenditure Category Total:	20,353.6	12,052.6	-	12,052.6

Fund Source

Non-Appropriated Funds

CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)	279.0	284.9	-	284.9
CA1020 Mexico Trade Offices (Non-Appropriated)	73.7	107.7	-	107.7
CA1021 Israel Trade Offices (Non-Appropriated)	73.7	68.5	-	68.5
CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)	73.7	39.2	-	39.2
CA1024 Asian Trade Offices Fund (Non-Appropriated)	147.3	78.3	-	78.3
CA1025 State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
CA1026 Economic Development Fund (Non-Appropriated)	1,580.4	1,079.2	-	1,079.2
CA1027 ADOA Business One-Stop Fund (Non-Appropriated)	0.9	-	-	-
CA1090 Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	(0.0)	-	-	-
CA1220 Trade Office Funding (Non-Appropriated)	367.3	-	-	-
CA1241 Canada Trade Office (Non-Appropriated)	(1.5)	97.9	-	97.9
CA1242 Asia Pacific Trade Office (Non-Appropriated)	(1.5)	-	-	-
CA2000 Federal Grants Fund (Non-Appropriated)	3,382.8	2,281.8	-	2,281.8

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	11,939.0	6,060.5	-	6,060.5
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	357.7	139.2	-	139.2
CA3005	Application Fees Fund (Non-Appropriated)	1,734.4	942.1	-	942.1
CA3189	Commerce Donations Fund (Non-Appropriated)	(0.0)	-	-	-
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	346.8	173.4	-	173.4
CA9971	RevAZ Fund (Non-Appropriated)	0.0	699.9	-	699.9
Non-Appropriated Funds Total:		20,353.6	12,052.6	-	12,052.6
Fund Source Total:		20,353.6	12,052.6	-	12,052.6

Employee Related Expenditures

Employee Related Expenses	-	2,896.8	-	2,896.8
Other Employee Related Expenditures	4,270.4	-	-	-
Expenditure Category Total:	4,270.4	2,896.8	-	2,896.8

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	97.3	68.9	-	68.9
CA1020	Mexico Trade Offices (Non-Appropriated)	13.2	22.7	-	22.7
CA1021	Israel Trade Offices (Non-Appropriated)	13.2	14.5	-	14.5
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	13.2	8.3	-	8.3
CA1024	Asian Trade Offices Fund (Non-Appropriated)	26.4	16.5	-	16.5
CA1026	Economic Development Fund (Non-Appropriated)	314.3	273.7	-	273.7
CA1027	ADOA Business One-Stop Fund (Non-Appropriated)	0.1	-	-	-
CA1220	Trade Office Funding (Non-Appropriated)	69.5	-	-	-
CA1241	Canada Trade Office (Non-Appropriated)	(0.0)	20.7	-	20.7
CA1242	Asia Pacific Trade Office (Non-Appropriated)	0.9	-	-	-
CA2000	Federal Grants Fund (Non-Appropriated)	679.0	523.8	-	523.8
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	2,577.8	1,462.1	-	1,462.1
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	51.2	20.5	-	20.5
CA3005	Application Fees Fund (Non-Appropriated)	362.0	248.0	-	248.0
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	52.1	27.0	-	27.0
CA9971	RevAZ Fund (Non-Appropriated)	(0.0)	190.1	-	190.1
Non-Appropriated Funds Total:		4,270.4	2,896.8	-	2,896.8
Fund Source Total:		4,270.4	2,896.8	-	2,896.8

Professional & Outside Services					
	Professional and Outside Services	-	121,177.3	12,000.0	133,177.3
	Other External Financial Services	104.1	-	-	-
	External Legal Services	477.8	-	-	-
	Temporary Agency Services	225.2	-	-	-
	Education & Training	26.2	-	-	-
	Vendor Travel – Tax Reportable	193.9	-	-	-
	Other Professional & Outside Services	48,498.2	-	-	-
Expenditure Category Total:		49,525.4	121,177.3	12,000.0	133,177.3

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program:	CAA-1-0 Arizona Commerce Authority
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Fund Source

Appropriated Funds

AA1000	General Fund (Appropriated)	-	-	12,000.0	12,000.0
CA2547	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:		(0.0)	-	12,000.0	12,000.0

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	11.5	-	-	-
CA1002	FY24 budget Specific Allocation (Non-Appropriated)	1,282.0	1,441.0	-	1,441.0
CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	115.8	500.0	-	500.0
CA1007	Major Events Fund (Non-Appropriated)	23.6	-	-	-
CA1020	Mexico Trade Offices (Non-Appropriated)	591.3	188.4	-	188.4
CA1021	Israel Trade Offices (Non-Appropriated)	208.9	128.5	-	128.5
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	568.5	213.5	-	213.5
CA1024	Asian Trade Offices Fund (Non-Appropriated)	1,326.6	654.8	-	654.8
CA1026	Economic Development Fund (Non-Appropriated)	3,965.3	2,212.0	-	2,212.0
CA1220	Trade Office Funding (Non-Appropriated)	1,203.3	-	-	-
CA1241	Canada Trade Office (Non-Appropriated)	-	400.0	-	400.0
CA1242	Asia Pacific Trade Office (Non-Appropriated)	-	5.2	-	5.2
CA2000	Federal Grants Fund (Non-Appropriated)	29,963.9	109,017.9	-	109,017.9
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	1,253.6	482.8	-	482.8
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	1,805.2	785.4	-	785.4
CA3005	Application Fees Fund (Non-Appropriated)	662.3	291.1	-	291.1
CA3189	Commerce Donations Fund (Non-Appropriated)	0.0	-	-	-
CA4080	Institute for Automated Mobility Fund (Non-Appropriated)	233.2	18.0	-	18.0
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	4,471.1	3,659.0	-	3,659.0
CA9971	RevAZ Fund (Non-Appropriated)	1,839.3	1,179.7	-	1,179.7
Non-Appropriated Funds Total:		49,525.4	121,177.3	-	121,177.3
Fund Source Total:		49,525.4	121,177.3	12,000.0	133,177.3

Travel In-State

Travel In-State	-	185.9	-	185.9
Airfare and Other Common Carrier Charges	0.3	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Mileage - Private Vehicle	142.9	-	-	-
Motor Pool Charges	38.3	-	-	-
Car Rental In-State	37.7	-	-	-
Lodging	46.9	-	-	-
Meals with Overnight Stay	9.2	-	-	-
Meals without Overnight Stay	2.5	-	-	-
Other Miscellaneous In- State Travel	13.1	-	-	-
Expenditure Category Total:	290.9	185.9	-	185.9

Fund Source

Appropriated Funds

CA2547	Arizona Commerce Authority Fund (Appropriated)	0.0	-	-	-
Appropriated Funds Total:		0.0	-	-	-

Non-Appropriated Funds

CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	16.2	2.0	-	2.0
CA1020	Mexico Trade Offices (Non-Appropriated)	0.0	-	-	-
CA1021	Israel Trade Offices (Non-Appropriated)	10.7	-	-	-
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	0.6	14.5	-	14.5
CA1024	Asian Trade Offices Fund (Non-Appropriated)	0.2	-	-	-
CA1026	Economic Development Fund (Non-Appropriated)	3.2	10.7	-	10.7
CA1220	Trade Office Funding (Non-Appropriated)	18.6	-	-	-
CA1241	Canada Trade Office (Non-Appropriated)	0.2	3.5	-	3.5
CA2000	Federal Grants Fund (Non-Appropriated)	29.9	35.2	-	35.2
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	139.2	94.6	-	94.6
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	4.0	-	-	-
CA3005	Application Fees Fund (Non-Appropriated)	0.4	1.2	-	1.2
CA3189	Commerce Donations Fund (Non-Appropriated)	19.1	-	-	-
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	0.6	-	-	-
CA9971	RevAZ Fund (Non-Appropriated)	48.1	24.2	-	24.2
Non-Appropriated Funds Total:		290.9	185.9	-	185.9

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Fund Source Total:	290.9	185.9	-	185.9

Travel Out-Of-State

Travel Out of State	-	271.4	-	271.4
Airfare and Other Common Carrier Charges	97.6	-	-	-
Airfare Out-of-Country	117.2	-	-	-
Car Rental Out-of-State	2.1	-	-	-
Car Rental Out-of-Country	33.0	-	-	-
Lodging Out-of-State	130.9	-	-	-
Lodging Out-of-Country	76.6	-	-	-
Meals with Overnight Stay	20.4	-	-	-
Meals without Overnight Stay	0.0	-	-	-
Meals with Overnight Stay Out-of-Country	10.7	-	-	-
Meals without Overnight Stay Out-of-Country	(0.0)	-	-	-
Other Miscellaneous Out-of- State Travel	37.7	-	-	-
Expenditure Category Total:	526.2	271.4	-	271.4

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	0.0	-	-	-
Appropriated Funds Total:	0.0	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	6.5	9.3	-	9.3
CA1020	Mexico Trade Offices (Non-Appropriated)	29.2	54.6	-	54.6
CA1021	Israel Trade Offices (Non-Appropriated)	(0.0)	-	-	-
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	49.7	-	-	-
CA1024	Asian Trade Offices Fund (Non-Appropriated)	91.1	-	-	-
CA1025	State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
CA1026	Economic Development Fund (Non-Appropriated)	15.0	22.5	-	22.5
CA1220	Trade Office Funding (Non-Appropriated)	97.4	-	-	-
CA2000	Federal Grants Fund (Non-Appropriated)	12.7	46.1	-	46.1
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	172.8	115.8	-	115.8
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	10.6	-	-	-
CA3005	Application Fees Fund (Non-Appropriated)	1.9	1.2	-	1.2
CA3189	Commerce Donations Fund (Non-Appropriated)	-	-	-	-
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	23.1	11.2	-	11.2
CA9971	RevAZ Fund (Non-Appropriated)	16.4	10.7	-	10.7
Non-Appropriated Funds Total:		526.2	271.4	-	271.4
Fund Source Total:		526.2	271.4	-	271.4

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	93,544.2	76,000.0	169,544.2
Aid to Other Organizations	116,435.8	-	-	-
Aid to Charter Schools	50.0	-	-	-
Expenditure Category Total:	116,485.8	93,544.2	76,000.0	169,544.2

Fund Source

Appropriated Funds					
AA1000	General Fund (Appropriated)	-	-	76,000.0	76,000.0
CA2547	Arizona Commerce Authority Fund (Appropriated)	-	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Appropriated Funds Total:		-	-	76,000.0	76,000.0
Non-Appropriated Funds					
CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	-	-	-	-
CA1006	Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
CA1007	Major Events Fund (Non-Appropriated)	6,062.1	-	-	-
CA1016	Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
CA1026	Economic Development Fund (Non-Appropriated)	3,437.9	25.0	-	25.0
CA1028	Small Business Center Grants Fund (Non-Appropriated)	-	500.0	-	500.0
CA1031	Economic Transition Resources (Non-Appropriated)	17,791.4	-	-	-
CA1033	Wearable Technology Research (Non-Appropriated)	-	2,500.0	-	2,500.0
CA1090	Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	44,000.0	-	-	-
CA2000	Federal Grants Fund (Non-Appropriated)	91.3	2,382.5	-	2,382.5
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	50.0	-	-	-
CA2548	Arizona Competes Fund (Non-Appropriated)	31,714.3	18,524.5	-	18,524.5
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	6,562.1	65,000.0	-	65,000.0
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	-	1,000.0	-	1,000.0
Non-Appropriated Funds Total:		116,485.8	93,544.2	-	93,544.2
Fund Source Total:		116,485.8	93,544.2	76,000.0	169,544.2

Other Operating Expenditures

Other Operating Expenses	-	6,792.5	-	6,792.5
Risk Management Charges to State Agencies	248.7	-	-	-
External Telecommunications Charges	29.8	-	-	-
Other External Telecommunication Service	289.8	-	-	-
Other Utilities	3.3	-	-	-
Building Rent Charges to State Agencies	1,785.8	-	-	-
Rental of Other Machinery & Equipment	63.8	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Miscellaneous Rent	1,321.1	-	-	-
Repair And Maint-Pc/Lan/Serv/Web	24.5	-	-	-
Repair & Maintenance - Other Equipment	1.0	-	-	-
Repair & Maintenance - Other	0.7	-	-	-
Software Support, Maintenance Short-term Licensing	1,517.0	-	-	-
Office Supplies	59.7	-	-	-
Other Operating Supplies	0.2	-	-	-
Conference Registration / Attendance Fees	223.7	-	-	-
Advertising	4,987.7	-	-	-
External Printing	139.2	-	-	-
Postage & Delivery	29.2	-	-	-
Awards	1.2	-	-	-
Entertainment & Promotional Items	392.9	-	-	-
Dues	578.1	-	-	-
Books, Subscriptions & Publications	724.1	-	-	-
Bad Debt Expense	(30.0)	-	-	-
Other Miscellaneous Operating	130.4	-	-	-
Expenditure Category Total:	12,522.1	6,792.5	-	6,792.5

Fund Source

Appropriated Funds

AA1000	General Fund (Appropriated)	-	-	-	-
CA2547	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:		(0.0)	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	47.3	399.7	-	399.7
CA1002	FY24 budget Specific Allocation (Non-Appropriated)	-	500.0	-	500.0
CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	1,884.2	-	-	-
CA1020	Mexico Trade Offices (Non-Appropriated)	292.2	126.6	-	126.6
CA1021	Israel Trade Offices (Non-Appropriated)	72.2	88.5	-	88.5
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	209.7	224.4	-	224.4
CA1024	Asian Trade Offices Fund (Non-Appropriated)	(91.7)	0.4	-	0.4
CA1026	Economic Development Fund (Non-Appropriated)	1,929.4	885.3	-	885.3
CA1027	ADOA Business One-Stop Fund (Non-Appropriated)	0.0	246.9	-	246.9
CA1220	Trade Office Funding (Non-Appropriated)	1,922.0	-	-	-
CA1241	Canada Trade Office (Non-Appropriated)	1.4	125.5	-	125.5
CA1242	Asia Pacific Trade Office (Non-Appropriated)	0.6	225.0	-	225.0
CA2000	Federal Grants Fund (Non-Appropriated)	551.2	763.7	-	763.7
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	3,722.0	1,740.7	-	1,740.7
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	13.5	0.2	-	0.2
CA3005	Application Fees Fund (Non-Appropriated)	865.2	454.3	-	454.3
CA3189	Commerce Donations Fund (Non-Appropriated)	76.8	47.5	-	47.5
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	872.1	882.4	-	882.4
CA9971	RevAZ Fund (Non-Appropriated)	153.9	81.4	-	81.4
Non-Appropriated Funds Total:		12,522.1	6,792.5	-	6,792.5
Fund Source Total:		12,522.1	6,792.5	-	6,792.5

Non-Capital Equipment

Non-Capital Resources	-	61.4	-	61.4
Furniture - Non-Capital Purchase	0.0	-	-	-
Computer Equipment – Non- Capitalized Purchases	142.6	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Telecommunications Equipment - Non-Capital Purchase	9.4	-	-	-
Other Equipment - Non- Capital Purchase	11.8	-	-	-
Expenditure Category Total:	163.7	61.4	-	61.4

Fund Source

Appropriated Funds				
CA2547 Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	-	-	-
Non-Appropriated Funds				
CA1020 Mexico Trade Offices (Non-Appropriated)	0.4	-	-	-
CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)	(0.0)	0.2	-	0.2
CA1026 Economic Development Fund (Non-Appropriated)	-	3.7	-	3.7
CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	145.5	43.5	-	43.5
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	16.6	-	-	-
CA9971 RevAZ Fund (Non-Appropriated)	1.2	14.0	-	14.0
Non-Appropriated Funds Total:	163.7	61.4	-	61.4
Fund Source Total:	163.7	61.4	-	61.4

Transfers-Out

Transfers	-	93,676.8	-	93,676.8
Transfers Out – Not Subject to Cost Allocation	101.8	-	-	-
Expenditure Category Total:	101.8	93,676.8	-	93,676.8

Fund Source

Appropriated Funds				
AA1000 General Fund (Appropriated)	-	13,550.0	-	13,550.0
Appropriated Funds Total:	-	13,550.0	-	13,550.0

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1021	Israel Trade Offices (Non-Appropriated)	-	110.7	-	110.7
CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	-	42.2	-	42.2
CA1031	Economic Transition Resources (Non-Appropriated)	-	104.3	-	104.3
CA1032	Rural Broadband Accelerated Match (Non-Appropriated)	-	23,600.0	-	23,600.0
CA1033	Wearable Technology Research (Non-Appropriated)	-	-	-	-
CA1220	Trade Office Funding (Non-Appropriated)	-	161.0	-	161.0
CA2000	Federal Grants Fund (Non-Appropriated)	101.8	187.4	-	187.4
CA2548	Arizona Competes Fund (Non-Appropriated)	-	55,700.0	-	55,700.0
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	-	221.2	-	221.2
CA4080	Institute for Automated Mobility Fund (Non-Appropriated)	-	-	-	-
	Non-Appropriated Funds Total:	101.8	80,126.8	-	80,126.8
	Fund Source Total:	101.8	93,676.8	-	93,676.8

Special Items					
	In-Kind Efforts	(0.0)	-	-	-
	Expenditure Category Total:	(0.0)	-	-	-

Fund Source					
Non-Appropriated Funds					
CA2000	Federal Grants Fund (Non-Appropriated)	(0.0)	-	-	-
	Non-Appropriated Funds Total:	(0.0)	-	-	-
	Fund Source Total:	(0.0)	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	284.9	CA1001-N
Arizona State Retirement System	-	107.7	CA1020-N
Arizona State Retirement System	-	68.5	CA1021-N
Arizona State Retirement System	-	39.2	CA1023-N
Arizona State Retirement System	-	78.3	CA1024-N
Arizona State Retirement System	-	1,079.2	CA1026-N
Arizona State Retirement System	-	97.9	CA1241-N
Arizona State Retirement System	-	2,281.8	CA2000-N
Arizona State Retirement System	-	6,060.5	CA2547-N
Arizona State Retirement System	-	139.2	CA2985-N
Arizona State Retirement System	-	942.1	CA3005-N
Arizona State Retirement System	-	173.4	CA9507-N
Arizona State Retirement System	-	699.9	CA9971-N

Sub Program: CAA-1-1 Arizona Commerce Authority

FTE

FTE	-	-	-	-
Expenditure Category Total:	-	-	-	-

Fund Source

Non-Appropriated Funds

CA2000 Federal Grants Fund (Non-Appropriated)	-	-	-	-
Non-Appropriated Funds Total:	-	-	-	-
Fund Source Total:	-	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Personal Services				
Personal Services	18,040.6	10,581.8	-	10,581.8
Expenditure Category Total:	18,040.6	10,581.8	-	10,581.8

Fund Source					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	279.0	284.9	-	284.9
CA1025	State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
CA1027	ADOA Business One-Stop Fund (Non-Appropriated)	0.9	-	-	-
CA2000	Federal Grants Fund (Non-Appropriated)	3,382.8	2,281.8	-	2,281.8
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	11,939.0	6,060.5	-	6,060.5
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	357.7	139.2	-	139.2
CA3005	Application Fees Fund (Non-Appropriated)	1,734.4	942.1	-	942.1
CA3189	Commerce Donations Fund (Non-Appropriated)	(0.0)	-	-	-
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	346.8	173.4	-	173.4
CA9971	RevAZ Fund (Non-Appropriated)	0.0	699.9	-	699.9
	Non-Appropriated Funds Total:	18,040.6	10,581.8	-	10,581.8
	Fund Source Total:	18,040.6	10,581.8	-	10,581.8

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Employee Related Expenditures

Employee Related Expenses	-	2,540.4	-	2,540.4
Other Employee Related Expenditures	3,819.6	-	-	-
Expenditure Category Total:	3,819.6	2,540.4	-	2,540.4

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	-	-	-

Non-Appropriated Funds

CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)	97.3	68.9	-	68.9
CA1027 ADOA Business One-Stop Fund (Non-Appropriated)	0.1	-	-	-
CA2000 Federal Grants Fund (Non-Appropriated)	679.0	523.8	-	523.8
CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	2,577.8	1,462.1	-	1,462.1
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	51.2	20.5	-	20.5
CA3005 Application Fees Fund (Non-Appropriated)	362.0	248.0	-	248.0
CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)	52.1	27.0	-	27.0
CA9971 RevAZ Fund (Non-Appropriated)	(0.0)	190.1	-	190.1
Non-Appropriated Funds Total:	3,819.6	2,540.4	-	2,540.4
Fund Source Total:	3,819.6	2,540.4	-	2,540.4

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Professional & Outside Services

Professional and Outside Services	-	116,874.9	12,000.0	128,874.9
Other External Financial Services	98.0	-	-	-
External Legal Services	477.8	-	-	-
Temporary Agency Services	108.0	-	-	-
Education & Training	25.5	-	-	-
Vendor Travel – Tax Reportable	10.4	-	-	-
Other Professional & Outside Services	40,802.5	-	-	-
Expenditure Category Total:	41,522.1	116,874.9	12,000.0	128,874.9

Fund Source

Appropriated Funds

AA1000	General Fund (Appropriated)	-	-	12,000.0	12,000.0
CA2547	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:		(0.0)	-	12,000.0	12,000.0

Non-Appropriated Funds

CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	11.5	-	-	-
CA1002	FY24 budget Specific Allocation (Non-Appropriated)	1,282.0	1,441.0	-	1,441.0
CA2000	Federal Grants Fund (Non-Appropriated)	29,963.9	109,017.9	-	109,017.9
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	1,253.6	482.8	-	482.8
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	1,805.2	785.4	-	785.4
CA3005	Application Fees Fund (Non-Appropriated)	662.3	291.1	-	291.1
CA3189	Commerce Donations Fund (Non-Appropriated)	0.0	-	-	-
CA4080	Institute for Automated Mobility Fund (Non-Appropriated)	233.2	18.0	-	18.0
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	4,471.1	3,659.0	-	3,659.0
CA9971	RevAZ Fund (Non-Appropriated)	1,839.3	1,179.7	-	1,179.7
Non-Appropriated Funds Total:		41,522.1	116,874.9	-	116,874.9
Fund Source Total:		41,522.1	116,874.9	12,000.0	128,874.9

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-1 Arizona Commerce Authority**

Travel In-State

Travel In-State	-	157.2	-	157.2
Airfare and Other Common Carrier Charges	0.3	-	-	-
Mileage - Private Vehicle	141.9	-	-	-
Motor Pool Charges	28.3	-	-	-
Car Rental In-State	19.8	-	-	-
Lodging	45.5	-	-	-
Meals with Overnight Stay	8.7	-	-	-
Meals without Overnight Stay	2.5	-	-	-
Other Miscellaneous In- State Travel	10.4	-	-	-
Expenditure Category Total:	257.5	157.2	-	157.2

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	0.0	-	-	-
Appropriated Funds Total:	0.0	-	-	-

Non-Appropriated Funds

CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)	16.2	2.0	-	2.0
CA2000 Federal Grants Fund (Non-Appropriated)	29.9	35.2	-	35.2
CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	139.2	94.6	-	94.6
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	4.0	-	-	-
CA3005 Application Fees Fund (Non-Appropriated)	0.4	1.2	-	1.2
CA3189 Commerce Donations Fund (Non-Appropriated)	19.1	-	-	-
CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)	0.6	-	-	-
CA9971 RevAZ Fund (Non-Appropriated)	48.1	24.2	-	24.2
Non-Appropriated Funds Total:	257.5	157.2	-	157.2
Fund Source Total:	257.5	157.2	-	157.2

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-1 Arizona Commerce Authority**

Travel Out-Of-State

Travel Out of State	-	194.3	-	194.3
Airfare and Other Common Carrier Charges	82.7	-	-	-
Airfare Out-of-Country	4.8	-	-	-
Car Rental Out-of-State	2.1	-	-	-
Car Rental Out-of-Country	0.0	-	-	-
Lodging Out-of-State	114.6	-	-	-
Lodging Out-of-Country	2.4	-	-	-
Meals with Overnight Stay	16.4	-	-	-
Meals without Overnight Stay	0.0	-	-	-
Meals with Overnight Stay Out-of-Country	0.3	-	-	-
Other Miscellaneous Out-of- State Travel	20.6	-	-	-
Expenditure Category Total:	243.9	194.3	-	194.3

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	0.0	-	-	-
Appropriated Funds Total:	0.0	-	-	-

Non-Appropriated Funds

CA1001 Arizona Commerce Authority Carryover (Non-Appropriated)	6.5	9.3	-	9.3
CA2000 Federal Grants Fund (Non-Appropriated)	12.7	46.1	-	46.1
CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	172.8	115.8	-	115.8
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	10.6	-	-	-
CA3005 Application Fees Fund (Non-Appropriated)	1.9	1.2	-	1.2
CA3189 Commerce Donations Fund (Non-Appropriated)	-	-	-	-
CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)	23.1	11.2	-	11.2
CA9971 RevAZ Fund (Non-Appropriated)	16.4	10.7	-	10.7
Non-Appropriated Funds Total:	243.9	194.3	-	194.3
Fund Source Total:	243.9	194.3	-	194.3

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-1 Arizona Commerce Authority**

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	68,882.5	76,000.0	144,882.5
Aid to Other Organizations	6,653.4	-	-	-
Aid to Charter Schools	50.0	-	-	-
Expenditure Category Total:	6,703.4	68,882.5	76,000.0	144,882.5

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	-	76,000.0	76,000.0
CA2547 Arizona Commerce Authority Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	76,000.0	76,000.0

Non-Appropriated Funds

CA1028 Small Business Center Grants Fund (Non-Appropriated)	-	500.0	-	500.0
CA2000 Federal Grants Fund (Non-Appropriated)	91.3	2,382.5	-	2,382.5
CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	50.0	-	-	-
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	6,562.1	65,000.0	-	65,000.0
CA9507 Arizona Innovation Accelerator Fund (Non-Appropriated)	-	1,000.0	-	1,000.0
Non-Appropriated Funds Total:	6,703.4	68,882.5	-	68,882.5
Fund Source Total:	6,703.4	68,882.5	76,000.0	144,882.5

Other Operating Expenditures

Other Operating Expenses	-	5,116.8	-	5,116.8
Risk Management Charges to State Agencies	248.7	-	-	-
External Telecommunications Charges	24.2	-	-	-
Other External Telecommunication Service	283.7	-	-	-
Building Rent Charges to State Agencies	1,409.4	-	-	-
Rental of Other Machinery & Equipment	49.8	-	-	-
Miscellaneous Rent	306.8	-	-	-
Repair And Maint-Pc/Lan/Serv/Web	24.5	-	-	-
Repair & Maintenance - Other Equipment	1.0	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Repair & Maintenance - Other	0.7	-	-	-
Software Support, Maintenance Short-term Licensing	1,463.6	-	-	-
Office Supplies	52.7	-	-	-
Other Operating Supplies	0.2	-	-	-
Conference Registration / Attendance Fees	108.3	-	-	-
Advertising	1,119.7	-	-	-
External Printing	49.7	-	-	-
Postage & Delivery	17.7	-	-	-
Awards	1.2	-	-	-
Entertainment & Promotional Items	136.6	-	-	-
Dues	272.7	-	-	-
Books, Subscriptions & Publications	630.9	-	-	-
Bad Debt Expense	(30.0)	-	-	-
Other Miscellaneous Operating	129.8	-	-	-
Expenditure Category Total:	6,302.1	5,116.8	-	5,116.8

Fund Source

Appropriated Funds				
AA1000	General Fund (Appropriated)	-	-	-
CA2547	Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-
Appropriated Funds Total:		(0.0)	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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		FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority					
Sub Program: CAA-1-1 Arizona Commerce Authority					
Non-Appropriated Funds					
CA1001	Arizona Commerce Authority Carryover (Non-Appropriated)	47.3	399.7	-	399.7
CA1002	FY24 budget Specific Allocation (Non-Appropriated)	-	500.0	-	500.0
CA1027	ADOA Business One-Stop Fund (Non-Appropriated)	0.0	246.9	-	246.9
CA2000	Federal Grants Fund (Non-Appropriated)	551.2	763.7	-	763.7
CA2547	Arizona Commerce Authority Fund (Non-Appropriated)	3,722.0	1,740.7	-	1,740.7
CA2985	ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	13.5	0.2	-	0.2
CA3005	Application Fees Fund (Non-Appropriated)	865.2	454.3	-	454.3
CA3189	Commerce Donations Fund (Non-Appropriated)	76.8	47.5	-	47.5
CA9507	Arizona Innovation Accelerator Fund (Non-Appropriated)	872.1	882.4	-	882.4
CA9971	RevAZ Fund (Non-Appropriated)	153.9	81.4	-	81.4
	Non-Appropriated Funds Total:	6,302.1	5,116.8	-	5,116.8
	Fund Source Total:	6,302.1	5,116.8	-	5,116.8

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Non-Capital Equipment

Non-Capital Resources	-	57.5	-	57.5
Furniture - Non-Capital Purchase	0.0	-	-	-
Computer Equipment – Non- Capitalized Purchases	142.6	-	-	-
Telecommunications Equipment - Non-Capital Purchase	8.9	-	-	-
Other Equipment - Non- Capital Purchase	11.8	-	-	-
Expenditure Category Total:	163.3	57.5	-	57.5

Fund Source

Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Appropriated)	(0.0)	-	-	-
Appropriated Funds Total:	(0.0)	-	-	-

Non-Appropriated Funds

CA2547 Arizona Commerce Authority Fund (Non-Appropriated)	145.5	43.5	-	43.5
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	16.6	-	-	-
CA9971 RevAZ Fund (Non-Appropriated)	1.2	14.0	-	14.0
Non-Appropriated Funds Total:	163.3	57.5	-	57.5
Fund Source Total:	163.3	57.5	-	57.5

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-1 Arizona Commerce Authority

Transfers-Out

Transfers	-	10,908.6	-	10,908.6
Transfers Out – Not Subject to Cost Allocation	101.8	-	-	-
Expenditure Category Total:	101.8	10,908.6	-	10,908.6

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	10,500.0	-	10,500.0
Appropriated Funds Total:	-	10,500.0	-	10,500.0

Non-Appropriated Funds

CA2000 Federal Grants Fund (Non-Appropriated)	101.8	187.4	-	187.4
CA2985 ACA Coronavirus State and Local Fiscal Recovery Fund (Non-Appropriated)	-	221.2	-	221.2
CA4080 Institute for Automated Mobility Fund (Non-Appropriated)	-	-	-	-
Non-Appropriated Funds Total:	101.8	408.6	-	408.6
Fund Source Total:	101.8	10,908.6	-	10,908.6

Special Items

In-Kind Efforts	(0.0)	-	-	-
Expenditure Category Total:	(0.0)	-	-	-

Fund Source

Non-Appropriated Funds

CA2000 Federal Grants Fund (Non-Appropriated)	(0.0)	-	-	-
Non-Appropriated Funds Total:	(0.0)	-	-	-
Fund Source Total:	(0.0)	-	-	-

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1001-N
Arizona State Retirement System	-	-	CA2000-N
Arizona State Retirement System	-	-	CA2547-N

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-1 Arizona Commerce Authority				
Arizona State Retirement System	-	-	CA2985-N	
Arizona State Retirement System	-	-	CA3005-N	
Arizona State Retirement System	-	-	CA9507-N	
Arizona State Retirement System	-	-	CA9971-N	

Sub Program: CAA-1-2 SLI Arizona Competes Fund Deposit

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	18,524.5	-	18,524.5
Aid to Other Organizations	31,714.3	-	-	-
Aid to Charter Schools	(0.0)	-	-	-
Expenditure Category Total:	31,714.3	18,524.5	-	18,524.5

Fund Source

Appropriated Funds				
AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-
Non-Appropriated Funds				
CA2548 Arizona Competes Fund (Non-Appropriated)	31,714.3	18,524.5	-	18,524.5
Non-Appropriated Funds Total:	31,714.3	18,524.5	-	18,524.5
Fund Source Total:	31,714.3	18,524.5	-	18,524.5

Other Operating Expenditures

Other Operating Expenses	-	-	-	-
Expenditure Category Total:	-	-	-	-

Fund Source

Appropriated Funds				
AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-
Fund Source Total:	-	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-2 SLI Arizona Competes Fund Deposit

Transfers-Out

Transfers	-	56,200.0	-	56,200.0
Expenditure Category Total:	-	56,200.0	-	56,200.0

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0

Non-Appropriated Funds

CA2548 Arizona Competes Fund (Non-Appropriated)	-	55,700.0	-	55,700.0
Non-Appropriated Funds Total:	-	55,700.0	-	55,700.0
Fund Source Total:	-	56,200.0	-	56,200.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-4 SLI Rural Broadband Grants

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	0.6	-	0.6
Aid to Other Organizations	-	-	-	-
Aid to Charter Schools	-	-	-	-
Expenditure Category Total:	-	0.6	-	0.6

Fund Source

Non-Appropriated Funds

CA1006 Rural Broadband Grants (Non-Appropriated)	-	0.6	-	0.6
Non-Appropriated Funds Total:	-	0.6	-	0.6
Fund Source Total:	-	0.6	-	0.6

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-5 SLI Blockchain/wearable research

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	3,611.6	-	3,611.6
Aid to Other Organizations	6,776.7	-	-	-
Expenditure Category Total:	6,776.7	3,611.6	-	3,611.6

Fund Source

Non-Appropriated Funds

CA1016 Blockchain/Wearables Fund (Non-Appropriated)	6,776.7	3,611.6	-	3,611.6
Non-Appropriated Funds Total:	6,776.7	3,611.6	-	3,611.6
Fund Source Total:	6,776.7	3,611.6	-	3,611.6

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Personal Services

Personal Services	73.7	39.2	-	39.2
Expenditure Category Total:	73.7	39.2	-	39.2

Fund Source

Non-Appropriated Funds

CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)	73.7	39.2	-	39.2
Non-Appropriated Funds Total:	73.7	39.2	-	39.2
Fund Source Total:	73.7	39.2	-	39.2

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-6 SLI Frankfurt, Germany trade office**

Employee Related Expenditures

Employee Related Expenses	-	8.3	-	8.3
Other Employee Related Expenditures	13.2	-	-	-
Expenditure Category Total:	13.2	8.3	-	8.3

Fund Source

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	13.2	8.3	-	8.3
Non-Appropriated Funds Total:		13.2	8.3	-	8.3
Fund Source Total:		13.2	8.3	-	8.3

Professional & Outside Services

Professional and Outside Services	-	213.5	-	213.5
Vendor Travel – Tax Reportable	51.0	-	-	-
Other Professional & Outside Services	517.6	-	-	-
Expenditure Category Total:	568.5	213.5	-	213.5

Fund Source

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	568.5	213.5	-	213.5
Non-Appropriated Funds Total:		568.5	213.5	-	213.5
Fund Source Total:		568.5	213.5	-	213.5

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Travel In-State

Travel In-State	-	14.5	-	14.5
Mileage - Private Vehicle	0.0	-	-	-
Lodging	0.1	-	-	-
Other Miscellaneous In- State Travel	0.5	-	-	-
Expenditure Category Total:	0.6	14.5	-	14.5

Fund Source

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	0.6	14.5	-	14.5
Non-Appropriated Funds Total:		0.6	14.5	-	14.5
Fund Source Total:		0.6	14.5	-	14.5

Travel Out-Of-State

Airfare and Other Common Carrier Charges	3.3	-	-	-
Airfare Out-of-Country	10.1	-	-	-
Car Rental Out-of-Country	11.9	-	-	-
Lodging Out-of-State	6.2	-	-	-
Lodging Out-of-Country	9.1	-	-	-
Meals with Overnight Stay	1.4	-	-	-
Meals with Overnight Stay Out-of-Country	2.7	-	-	-
Other Miscellaneous Out-of- State Travel	5.0	-	-	-
Expenditure Category Total:	49.7	-	-	-

Fund Source

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	49.7	-	-	-
Non-Appropriated Funds Total:		49.7	-	-	-
Fund Source Total:		49.7	-	-	-

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-6 SLI Frankfurt, Germany trade office**

Other Operating Expenditures

Other Operating Expenses	-	224.4	-	224.4
Other External Telecommunication Service	0.5	-	-	-
Building Rent Charges to State Agencies	48.0	-	-	-
Miscellaneous Rent	105.8	-	-	-
Software Support, Maintenance Short-term Licensing	0.0	-	-	-
Office Supplies	0.5	-	-	-
Conference Registration / Attendance Fees	1.5	-	-	-
Advertising	47.0	-	-	-
External Printing	3.6	-	-	-
Postage & Delivery	(0.0)	-	-	-
Entertainment & Promotional Items	1.7	-	-	-
Dues	-	-	-	-
Books, Subscriptions & Publications	1.1	-	-	-
Expenditure Category Total:	209.7	224.4	-	224.4

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-

Non-Appropriated Funds

CA1023 Frankfurt Germany Trade Office Fund (Non-Appropriated)	209.7	224.4	-	224.4
Non-Appropriated Funds Total:	209.7	224.4	-	224.4
Fund Source Total:	209.7	224.4	-	224.4

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-6 SLI Frankfurt, Germany trade office

Non-Capital Equipment

Non-Capital Resources	-	0.2	-	0.2
Telecommunications Equipment - Non-Capital Purchase	(0.0)	-	-	-
Expenditure Category Total:	(0.0)	0.2	-	0.2

Fund Source

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	(0.0)	0.2	-	0.2
Non-Appropriated Funds Total:		(0.0)	0.2	-	0.2
Fund Source Total:		(0.0)	0.2	-	0.2

Transfers-Out

Transfers	-	542.2	-	542.2
Expenditure Category Total:	-	542.2	-	542.2

Fund Source

Appropriated Funds

AA1000	General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:		-	500.0	-	500.0

Non-Appropriated Funds

CA1023	Frankfurt Germany Trade Office Fund (Non-Appropriated)	-	42.2	-	42.2
Non-Appropriated Funds Total:		-	42.2	-	42.2
Fund Source Total:		-	542.2	-	542.2

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1023-N

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-7 SLI Major Events Fund Deposit

Professional & Outside Services

Other Professional & Outside Services	23.6	-	-	-
Expenditure Category Total:	23.6	-	-	-

Fund Source

Non-Appropriated Funds

CA1007 Major Events Fund (Non-Appropriated)	23.6	-	-	-
Non-Appropriated Funds Total:	23.6	-	-	-
Fund Source Total:	23.6	-	-	-

Aid To Organizations & Individuals

Aid to Other Organizations	6,062.1	-	-	-
Expenditure Category Total:	6,062.1	-	-	-

Fund Source

Non-Appropriated Funds

CA1007 Major Events Fund (Non-Appropriated)	6,062.1	-	-	-
Non-Appropriated Funds Total:	6,062.1	-	-	-
Fund Source Total:	6,062.1	-	-	-

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-9 SLI Water Infrastructure and Commerce Grant Fund Deposit

Personal Services

Personal Services	(0.0)	-	-	-
Expenditure Category Total:	(0.0)	-	-	-

Fund Source

Non-Appropriated Funds

CA1090 Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	(0.0)	-	-	-
Non-Appropriated Funds Total:	(0.0)	-	-	-
Fund Source Total:	(0.0)	-	-	-

Aid To Organizations & Individuals

Aid to Other Organizations	44,000.0	-	-	-
Expenditure Category Total:	44,000.0	-	-	-

Fund Source

Non-Appropriated Funds

CA1090 Water Infrastructure and Commerce Grant Fund (Non-Appropriated)	44,000.0	-	-	-
Non-Appropriated Funds Total:	44,000.0	-	-	-
Fund Source Total:	44,000.0	-	-	-

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Sub Program: CAA-1-10 SLI Asian Trade Offices

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-10 SLI Asian Trade Offices

Personal Services

Personal Services	147.3	78.3	-	78.3
Expenditure Category Total:	147.3	78.3	-	78.3

Fund Source

Non-Appropriated Funds

CA1024 Asian Trade Offices Fund (Non-Appropriated)	147.3	78.3	-	78.3
Non-Appropriated Funds Total:	147.3	78.3	-	78.3
Fund Source Total:	147.3	78.3	-	78.3

Employee Related Expenditures

Employee Related Expenses	-	16.5	-	16.5
Other Employee Related Expenditures	26.4	-	-	-
Expenditure Category Total:	26.4	16.5	-	16.5

Fund Source

Non-Appropriated Funds

CA1024 Asian Trade Offices Fund (Non-Appropriated)	26.4	16.5	-	16.5
Non-Appropriated Funds Total:	26.4	16.5	-	16.5
Fund Source Total:	26.4	16.5	-	16.5

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-10 SLI Asian Trade Offices

Professional & Outside Services

Professional and Outside Services	-	654.8	-	654.8
Other External Financial Services	0.4	-	-	-
Temporary Agency Services	37.3	-	-	-
Vendor Travel – Tax Reportable	31.0	-	-	-
Other Professional & Outside Services	1,257.9	-	-	-
Expenditure Category Total:	1,326.6	654.8	-	654.8

Fund Source

Non-Appropriated Funds

CA1024	Asian Trade Offices Fund (Non-Appropriated)	1,326.6	654.8	-	654.8
Non-Appropriated Funds Total:		1,326.6	654.8	-	654.8
Fund Source Total:		1,326.6	654.8	-	654.8

Travel In-State

Other Miscellaneous In- State Travel	0.2	-	-	-
Expenditure Category Total:	0.2	-	-	-

Fund Source

Non-Appropriated Funds

CA1024	Asian Trade Offices Fund (Non-Appropriated)	0.2	-	-	-
Non-Appropriated Funds Total:		0.2	-	-	-
Fund Source Total:		0.2	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program:	CAA-1-0 Arizona Commerce Authority
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Sub Program:	CAA-1-10 SLI Asian Trade Offices
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Travel Out-Of-State

Airfare Out-of-Country	37.6	-	-	-
Car Rental Out-of-Country	9.5	-	-	-
Lodging Out-of-Country	37.0	-	-	-
Meals without Overnight Stay	0.0	-	-	-
Meals with Overnight Stay Out-of-Country	2.9	-	-	-
Other Miscellaneous Out-of- State Travel	4.0	-	-	-
Expenditure Category Total:	91.1	-	-	-

Fund Source

Non-Appropriated Funds

CA1024 Asian Trade Offices Fund (Non-Appropriated)	91.1	-	-	-
Non-Appropriated Funds Total:	91.1	-	-	-
Fund Source Total:	91.1	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-10 SLI Asian Trade Offices

Other Operating Expenditures

Other Operating Expenses	-	0.4	-	0.4
Other External Telecommunication Service	3.3	-	-	-
Building Rent Charges to State Agencies	49.5	-	-	-
Rental of Other Machinery & Equipment	1.3	-	-	-
Miscellaneous Rent	101.5	-	-	-
Office Supplies	1.5	-	-	-
Conference Registration / Attendance Fees	21.8	-	-	-
External Printing	37.1	-	-	-
Postage & Delivery	0.2	-	-	-
Entertainment & Promotional Items	(309.6)	-	-	-
Books, Subscriptions & Publications	1.7	-	-	-
Expenditure Category Total:	(91.7)	0.4	-	0.4

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-

Non-Appropriated Funds

CA1024 Asian Trade Offices Fund (Non-Appropriated)	(91.7)	0.4	-	0.4
Non-Appropriated Funds Total:	(91.7)	0.4	-	0.4
Fund Source Total:	(91.7)	0.4	-	0.4

Transfers-Out

Transfers	-	750.0	-	750.0
Expenditure Category Total:	-	750.0	-	750.0

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	750.0	-	750.0
Appropriated Funds Total:	-	750.0	-	750.0
Fund Source Total:	-	750.0	-	750.0

Employee Retirement Coverage

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-10 SLI Asian Trade Offices

	FTE	Personal Services	Fund#
Retirement System	-	-	CA1024-N
Arizona State Retirement System	-	-	CA1024-N

Sub Program: CAA-1-11 SLI Israel Trade Offices

Personal Services

Personal Services	73.7	68.5	-	68.5
Expenditure Category Total:	73.7	68.5	-	68.5

Fund Source

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	73.7	68.5	-	68.5
Non-Appropriated Funds Total:	73.7	68.5	-	68.5
Fund Source Total:	73.7	68.5	-	68.5

Employee Related Expenditures

Employee Related Expenses	-	14.5	-	14.5
Other Employee Related Expenditures	13.2	-	-	-
Expenditure Category Total:	13.2	14.5	-	14.5

Fund Source

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	13.2	14.5	-	14.5
Non-Appropriated Funds Total:	13.2	14.5	-	14.5
Fund Source Total:	13.2	14.5	-	14.5

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-11 SLI Israel Trade Offices**

Professional & Outside Services

Professional and Outside Services	-	128.5	-	128.5
Other External Financial Services	-	-	-	-
Vendor Travel – Tax Reportable	11.9	-	-	-
Other Professional & Outside Services	196.9	-	-	-
Expenditure Category Total:	208.9	128.5	-	128.5

Fund Source

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	208.9	128.5	-	128.5
Non-Appropriated Funds Total:	208.9	128.5	-	128.5
Fund Source Total:	208.9	128.5	-	128.5

Travel In-State

Mileage - Private Vehicle	0.0	-	-	-
Motor Pool Charges	9.9	-	-	-
Lodging	0.4	-	-	-
Meals with Overnight Stay	0.1	-	-	-
Other Miscellaneous In- State Travel	0.2	-	-	-
Expenditure Category Total:	10.7	-	-	-

Fund Source

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	10.7	-	-	-
Non-Appropriated Funds Total:	10.7	-	-	-
Fund Source Total:	10.7	-	-	-

Program Expenditure Schedule

Agency:	Arizona Commerce Authority
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	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program:	CAA-1-0 Arizona Commerce Authority
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Sub Program:	CAA-1-11 SLI Israel Trade Offices
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Travel Out-Of-State

Airfare and Other Common Carrier Charges	(0.0)	-	-	-
Airfare Out-of-Country	(0.0)	-	-	-
Lodging Out-of-State	(0.0)	-	-	-
Lodging Out-of-Country	0.0	-	-	-
Meals with Overnight Stay	(0.0)	-	-	-
Meals with Overnight Stay Out-of-Country	(0.0)	-	-	-
Meals without Overnight Stay Out-of-Country	(0.0)	-	-	-
Other Miscellaneous Out-of- State Travel	(0.0)	-	-	-
Expenditure Category Total:	(0.0)	-	-	-

Fund Source

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	(0.0)	-	-	-
CA1025 State Workforce Programs (Non-Appropriated)	(0.0)	-	-	-
Non-Appropriated Funds Total:	(0.0)	-	-	-
Fund Source Total:	(0.0)	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-11 SLI Israel Trade Offices

Other Operating Expenditures

Other Operating Expenses	-	88.5	-	88.5
External Telecommunications Charges	0.4	-	-	-
Other External Telecommunication Service	0.4	-	-	-
Building Rent Charges to State Agencies	59.9	-	-	-
Software Support, Maintenance Short-term Licensing	(0.0)	-	-	-
Office Supplies	0.6	-	-	-
Conference Registration / Attendance Fees	-	-	-	-
Advertising	0.0	-	-	-
External Printing	0.0	-	-	-
Entertainment & Promotional Items	10.3	-	-	-
Books, Subscriptions & Publications	0.6	-	-	-
Expenditure Category Total:	72.2	88.5	-	88.5

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	72.2	88.5	-	88.5
Non-Appropriated Funds Total:	72.2	88.5	-	88.5
Fund Source Total:	72.2	88.5	-	88.5

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-11 SLI Israel Trade Offices

Transfers-Out

Transfers	-	410.7	-	410.7
Expenditure Category Total:	-	410.7	-	410.7

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	300.0	-	300.0
Appropriated Funds Total:	-	300.0	-	300.0

Non-Appropriated Funds

CA1021 Israel Trade Offices (Non-Appropriated)	-	110.7	-	110.7
Non-Appropriated Funds Total:	-	110.7	-	110.7
Fund Source Total:	-	410.7	-	410.7

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1021-N

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Personal Services

Personal Services	73.7	107.7	-	107.7
Expenditure Category Total:	73.7	107.7	-	107.7

Fund Source

Non-Appropriated Funds

CA1020 Mexico Trade Offices (Non-Appropriated)	73.7	107.7	-	107.7
Non-Appropriated Funds Total:	73.7	107.7	-	107.7
Fund Source Total:	73.7	107.7	-	107.7

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-12 SLI Mexico Trade Offices**

Employee Related Expenditures

Employee Related Expenses	-	22.7	-	22.7
Other Employee Related Expenditures	13.2	-	-	-
Expenditure Category Total:	13.2	22.7	-	22.7

Fund Source

Non-Appropriated Funds

CA1020	Mexico Trade Offices (Non-Appropriated)	13.2	22.7	-	22.7
Non-Appropriated Funds Total:		13.2	22.7	-	22.7
Fund Source Total:		13.2	22.7	-	22.7

Professional & Outside Services

Professional and Outside Services	-	188.4	-	188.4
Other External Financial Services	5.7	-	-	-
Vendor Travel – Tax Reportable	27.5	-	-	-
Other Professional & Outside Services	558.0	-	-	-
Expenditure Category Total:	591.3	188.4	-	188.4

Fund Source

Non-Appropriated Funds

CA1020	Mexico Trade Offices (Non-Appropriated)	591.3	188.4	-	188.4
Non-Appropriated Funds Total:		591.3	188.4	-	188.4
Fund Source Total:		591.3	188.4	-	188.4

Travel In-State

Other Miscellaneous In- State Travel	0.0	-	-	-
Expenditure Category Total:	0.0	-	-	-

Fund Source

Non-Appropriated Funds

CA1020	Mexico Trade Offices (Non-Appropriated)	0.0	-	-	-
Non-Appropriated Funds Total:		0.0	-	-	-
Fund Source Total:		0.0	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Travel Out-Of-State

Travel Out of State	-	54.6	-	54.6
Airfare and Other Common Carrier Charges	0.9	-	-	-
Airfare Out-of-Country	8.4	-	-	-
Car Rental Out-of-Country	11.6	-	-	-
Lodging Out-of-Country	5.8	-	-	-
Meals with Overnight Stay Out-of-Country	1.8	-	-	-
Other Miscellaneous Out-of- State Travel	0.6	-	-	-
Expenditure Category Total:	29.2	54.6	-	54.6

Fund Source

Non-Appropriated Funds

CA1020 Mexico Trade Offices (Non-Appropriated)	29.2	54.6	-	54.6
Non-Appropriated Funds Total:	29.2	54.6	-	54.6
Fund Source Total:	29.2	54.6	-	54.6

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-12 SLI Mexico Trade Offices**

Other Operating Expenditures

Other Operating Expenses	-	126.6	-	126.6
Other External Telecommunication Service	0.4	-	-	-
Other Utilities	3.3	-	-	-
Building Rent Charges to State Agencies	133.8	-	-	-
Rental of Other Machinery & Equipment	10.5	-	-	-
Miscellaneous Rent	118.9	-	-	-
Software Support, Maintenance Short-term Licensing	1.7	-	-	-
Office Supplies	1.0	-	-	-
Conference Registration / Attendance Fees	6.8	-	-	-
Advertising	8.0	-	-	-
External Printing	1.0	-	-	-
Entertainment & Promotional Items	6.8	-	-	-
Expenditure Category Total:	292.2	126.6	-	126.6

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:	-	-	-	-

Non-Appropriated Funds

CA1020 Mexico Trade Offices (Non-Appropriated)	292.2	126.6	-	126.6
Non-Appropriated Funds Total:	292.2	126.6	-	126.6
Fund Source Total:	292.2	126.6	-	126.6

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-12 SLI Mexico Trade Offices

Non-Capital Equipment

Telecommunications Equipment - Non-Capital Purchase	0.4	-	-	-
Expenditure Category Total:	0.4	-	-	-

Fund Source

Non-Appropriated Funds

CA1020 Mexico Trade Offices (Non-Appropriated)	0.4	-	-	-
Non-Appropriated Funds Total:	0.4	-	-	-
Fund Source Total:	0.4	-	-	-

Transfers-Out

Transfers	-	500.0	-	500.0
Expenditure Category Total:	-	500.0	-	500.0

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0
Fund Source Total:	-	500.0	-	500.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1020-N

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Personal Services

Personal Services	1,580.4	1,079.2	-	1,079.2
Expenditure Category Total:	1,580.4	1,079.2	-	1,079.2

Fund Source

Non-Appropriated Funds

CA1026 Economic Development Fund (Non-Appropriated)	1,580.4	1,079.2	-	1,079.2
Non-Appropriated Funds Total:	1,580.4	1,079.2	-	1,079.2
Fund Source Total:	1,580.4	1,079.2	-	1,079.2

Employee Related Expenditures

Employee Related Expenses	-	273.7	-	273.7
Other Employee Related Expenditures	314.3	-	-	-
Expenditure Category Total:	314.3	273.7	-	273.7

Fund Source

Non-Appropriated Funds

CA1026 Economic Development Fund (Non-Appropriated)	314.3	273.7	-	273.7
Non-Appropriated Funds Total:	314.3	273.7	-	273.7
Fund Source Total:	314.3	273.7	-	273.7

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-13 SLI Economic Development Marketing and Attraction**

Professional & Outside Services

Professional and Outside Services	-	2,712.0	-	2,712.0
Temporary Agency Services	1.4	-	-	-
Education & Training	0.7	-	-	-
Vendor Travel – Tax Reportable	19.0	-	-	-
Other Professional & Outside Services	4,059.9	-	-	-
Expenditure Category Total:	4,081.1	2,712.0	-	2,712.0

Fund Source

Non-Appropriated Funds

CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	115.8	500.0	-	500.0
CA1026	Economic Development Fund (Non-Appropriated)	3,965.3	2,212.0	-	2,212.0
Non-Appropriated Funds Total:		4,081.1	2,712.0	-	2,712.0
Fund Source Total:		4,081.1	2,712.0	-	2,712.0

Travel In-State

Travel In-State	-	10.7	-	10.7
Mileage - Private Vehicle	0.9	-	-	-
Car Rental In-State	0.8	-	-	-
Lodging	0.9	-	-	-
Meals with Overnight Stay	0.3	-	-	-
Meals without Overnight Stay	(0.0)	-	-	-
Other Miscellaneous In- State Travel	0.3	-	-	-
Expenditure Category Total:	3.2	10.7	-	10.7

Fund Source

Non-Appropriated Funds

CA1026	Economic Development Fund (Non-Appropriated)	3.2	10.7	-	10.7
Non-Appropriated Funds Total:		3.2	10.7	-	10.7
Fund Source Total:		3.2	10.7	-	10.7

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-13 SLI Economic Development Marketing and Attraction**

Travel Out-Of-State

Travel Out of State	-	22.5	-	22.5
Airfare and Other Common Carrier Charges	2.7	-	-	-
Airfare Out-of-Country	4.9	-	-	-
Car Rental Out-of-State	0.0	-	-	-
Lodging Out-of-State	2.9	-	-	-
Lodging Out-of-Country	1.9	-	-	-
Meals with Overnight Stay	0.9	-	-	-
Meals with Overnight Stay Out-of-Country	0.4	-	-	-
Other Miscellaneous Out-of- State Travel	1.4	-	-	-
Expenditure Category Total:	15.0	22.5	-	22.5

Fund Source

Non-Appropriated Funds

CA1026 Economic Development Fund (Non-Appropriated)	15.0	22.5	-	22.5
Non-Appropriated Funds Total:	15.0	22.5	-	22.5
Fund Source Total:	15.0	22.5	-	22.5

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	25.0	-	25.0
Aid to Other Organizations	3,437.9	-	-	-
Expenditure Category Total:	3,437.9	25.0	-	25.0

Fund Source

Non-Appropriated Funds

CA1026 Economic Development Fund (Non-Appropriated)	3,437.9	25.0	-	25.0
Non-Appropriated Funds Total:	3,437.9	25.0	-	25.0
Fund Source Total:	3,437.9	25.0	-	25.0

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction				

Other Operating Expenditures

Other Operating Expenses	-	885.3	-	885.3
External Telecommunications Charges	4.9	-	-	-
Miscellaneous Rent	(0.0)	-	-	-
Software Support, Maintenance Short-term Licensing	51.7	-	-	-
Office Supplies	0.3	-	-	-
Conference Registration / Attendance Fees	15.4	-	-	-
Advertising	3,541.6	-	-	-
External Printing	35.8	-	-	-
Postage & Delivery	3.9	-	-	-
Entertainment & Promotional Items	64.6	-	-	-
Dues	5.7	-	-	-
Books, Subscriptions & Publications	89.6	-	-	-
Expenditure Category Total:	3,813.7	885.3	-	885.3

Fund Source

Appropriated Funds

AA1000	General Fund (Appropriated)	-	-	-	-
Appropriated Funds Total:		-	-	-	-

Non-Appropriated Funds

CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	1,884.2	-	-	-
CA1026	Economic Development Fund (Non-Appropriated)	1,929.4	885.3	-	885.3
Non-Appropriated Funds Total:		3,813.7	885.3	-	885.3
Fund Source Total:		3,813.7	885.3	-	885.3

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-13 SLI Economic Development Marketing and Attraction

Non-Capital Equipment

Non-Capital Resources	-	3.7	-	3.7
Expenditure Category Total:	-	3.7	-	3.7

Fund Source

Non-Appropriated Funds

CA1026 Economic Development Fund (Non-Appropriated)	-	3.7	-	3.7
Non-Appropriated Funds Total:	-	3.7	-	3.7
Fund Source Total:	-	3.7	-	3.7

Transfers-Out

Transfers	-	500.0	-	500.0
Expenditure Category Total:	-	500.0	-	500.0

Fund Source

Appropriated Funds

AA1000 General Fund (Appropriated)	-	500.0	-	500.0
Appropriated Funds Total:	-	500.0	-	500.0
Fund Source Total:	-	500.0	-	500.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1026-N

Sub Program: CAA-1-15 SLI Trade Office Funding

Program Expenditure Schedule

Agency: **Arizona Commerce Authority**

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: **CAA-1-0 Arizona Commerce Authority**

Sub Program: **CAA-1-15 SLI Trade Office Funding**

Personal Services

Personal Services	367.3	-	-	-
Expenditure Category Total:	367.3	-	-	-

Fund Source

Non-Appropriated Funds

CA1020 Mexico Trade Offices (Non-Appropriated)	(0.0)	-	-	-
CA1220 Trade Office Funding (Non-Appropriated)	367.3	-	-	-
Non-Appropriated Funds Total:	367.3	-	-	-
Fund Source Total:	367.3	-	-	-

Employee Related Expenditures

Other Employee Related Expenditures	69.5	-	-	-
Expenditure Category Total:	69.5	-	-	-

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	69.5	-	-	-
Non-Appropriated Funds Total:	69.5	-	-	-
Fund Source Total:	69.5	-	-	-

Professional & Outside Services

Temporary Agency Services	78.6	-	-	-
Vendor Travel – Tax Reportable	43.0	-	-	-
Other Professional & Outside Services	1,081.7	-	-	-
Expenditure Category Total:	1,203.3	-	-	-

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	1,203.3	-	-	-
Non-Appropriated Funds Total:	1,203.3	-	-	-
Fund Source Total:	1,203.3	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-15 SLI Trade Office Funding

Travel In-State

Mileage - Private Vehicle	0.0	-	-	-
Car Rental In-State	17.1	-	-	-
Other Miscellaneous In- State Travel	1.4	-	-	-
Expenditure Category Total:	18.6	-	-	-

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	18.6	-	-	-
Non-Appropriated Funds Total:	18.6	-	-	-
Fund Source Total:	18.6	-	-	-

Travel Out-Of-State

Airfare and Other Common Carrier Charges	7.9	-	-	-
Airfare Out-of-Country	51.5	-	-	-
Lodging Out-of-State	7.2	-	-	-
Lodging Out-of-Country	20.3	-	-	-
Meals with Overnight Stay	1.8	-	-	-
Meals with Overnight Stay Out-of-Country	2.5	-	-	-
Other Miscellaneous Out-of- State Travel	6.1	-	-	-
Expenditure Category Total:	97.4	-	-	-

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	97.4	-	-	-
Non-Appropriated Funds Total:	97.4	-	-	-
Fund Source Total:	97.4	-	-	-

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
Program: CAA-1-0 Arizona Commerce Authority				
Sub Program: CAA-1-15 SLI Trade Office Funding				

Other Operating Expenditures

External Telecommunications Charges	0.4	-	-	-
Building Rent Charges to State Agencies	85.3	-	-	-
Rental of Other Machinery & Equipment	2.2	-	-	-
Miscellaneous Rent	687.9	-	-	-
Office Supplies	3.0	-	-	-
Conference Registration / Attendance Fees	69.9	-	-	-
Advertising	271.3	-	-	-
External Printing	11.8	-	-	-
Postage & Delivery	7.4	-	-	-
Entertainment & Promotional Items	482.3	-	-	-
Dues	299.8	-	-	-
Books, Subscriptions & Publications	0.2	-	-	-
Other Miscellaneous Operating	0.6	-	-	-
Expenditure Category Total:	1,922.0	-	-	-

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	1,922.0	-	-	-
Non-Appropriated Funds Total:	1,922.0	-	-	-
Fund Source Total:	1,922.0	-	-	-

Transfers-Out

Transfers	-	161.0	-	161.0
Expenditure Category Total:	-	161.0	-	161.0

Fund Source

Non-Appropriated Funds

CA1220 Trade Office Funding (Non-Appropriated)	-	161.0	-	161.0
Non-Appropriated Funds Total:	-	161.0	-	161.0
Fund Source Total:	-	161.0	-	161.0

Employee Retirement Coverage

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-15 SLI Trade Office Funding

Retirement System	FTE	Personal Services	Fund#
	-	-	

Sub Program: CAA-1-16 SLI Canada Trade Office

Personal Services

Personal Services	(1.5)	97.9	-	97.9
Expenditure Category Total:	(1.5)	97.9	-	97.9

Fund Source

Non-Appropriated Funds

CA1241 Canada Trade Office (Non-Appropriated)	(1.5)	97.9	-	97.9
Non-Appropriated Funds Total:	(1.5)	97.9	-	97.9
Fund Source Total:	(1.5)	97.9	-	97.9

Employee Related Expenditures

Employee Related Expenses	-	20.7	-	20.7
Other Employee Related Expenditures	(0.0)	-	-	-
Expenditure Category Total:	(0.0)	20.7	-	20.7

Fund Source

Non-Appropriated Funds

CA1241 Canada Trade Office (Non-Appropriated)	(0.0)	20.7	-	20.7
Non-Appropriated Funds Total:	(0.0)	20.7	-	20.7
Fund Source Total:	(0.0)	20.7	-	20.7

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-16 SLI Canada Trade Office

Professional & Outside Services

Professional and Outside Services	-	400.0	-	400.0
Expenditure Category Total:	-	400.0	-	400.0

Fund Source

Non-Appropriated Funds

CA1241 Canada Trade Office (Non-Appropriated)	-	400.0	-	400.0
Non-Appropriated Funds Total:	-	400.0	-	400.0
Fund Source Total:	-	400.0	-	400.0

Travel In-State

Travel In-State	-	3.5	-	3.5
Mileage - Private Vehicle	0.0	-	-	-
Other Miscellaneous In- State Travel	0.1	-	-	-
Expenditure Category Total:	0.2	3.5	-	3.5

Fund Source

Non-Appropriated Funds

CA1241 Canada Trade Office (Non-Appropriated)	0.2	3.5	-	3.5
Non-Appropriated Funds Total:	0.2	3.5	-	3.5
Fund Source Total:	0.2	3.5	-	3.5

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-16 SLI Canada Trade Office

Other Operating Expenditures

Other Operating Expenses	-	125.5	-	125.5
Other External Telecommunication Service	1.0	-	-	-
Miscellaneous Rent	0.2	-	-	-
Office Supplies	0.0	-	-	-
External Printing	0.1	-	-	-
Entertainment & Promotional Items	0.1	-	-	-
Expenditure Category Total:	1.4	125.5	-	125.5

Fund Source

Non-Appropriated Funds

CA1241 Canada Trade Office (Non-Appropriated)	1.4	125.5	-	125.5
Non-Appropriated Funds Total:	1.4	125.5	-	125.5
Fund Source Total:	1.4	125.5	-	125.5

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
Arizona State Retirement System	-	-	CA1241-N

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-17 SLI Economic Transition Resources

Aid To Organizations & Individuals

Aid to Other Organizations	17,791.4	-	-	-
Expenditure Category Total:	17,791.4	-	-	-

Fund Source

Non-Appropriated Funds

CA1031 Economic Transition Resources (Non-Appropriated)	17,791.4	-	-	-
Non-Appropriated Funds Total:	17,791.4	-	-	-
Fund Source Total:	17,791.4	-	-	-

Transfers-Out

Transfers	-	104.3	-	104.3
Expenditure Category Total:	-	104.3	-	104.3

Fund Source

Non-Appropriated Funds

CA1031 Economic Transition Resources (Non-Appropriated)	-	104.3	-	104.3
Non-Appropriated Funds Total:	-	104.3	-	104.3
Fund Source Total:	-	104.3	-	104.3

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office

Personal Services

Personal Services	(1.5)	-	-	-
Expenditure Category Total:	(1.5)	-	-	-

Fund Source

Non-Appropriated Funds

CA1242 Asia Pacific Trade Office (Non-Appropriated)	(1.5)	-	-	-
Non-Appropriated Funds Total:	(1.5)	-	-	-
Fund Source Total:	(1.5)	-	-	-

Employee Related Expenditures

Other Employee Related Expenditures	0.9	-	-	-
Expenditure Category Total:	0.9	-	-	-

Fund Source

Non-Appropriated Funds

CA1242 Asia Pacific Trade Office (Non-Appropriated)	0.9	-	-	-
Non-Appropriated Funds Total:	0.9	-	-	-
Fund Source Total:	0.9	-	-	-

Professional & Outside Services

Professional and Outside Services	-	5.2	-	5.2
Expenditure Category Total:	-	5.2	-	5.2

Fund Source

Non-Appropriated Funds

CA1242 Asia Pacific Trade Office (Non-Appropriated)	-	5.2	-	5.2
Non-Appropriated Funds Total:	-	5.2	-	5.2
Fund Source Total:	-	5.2	-	5.2

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-18 SLI Asia-Pacific Trade Office

Other Operating Expenditures

Other Operating Expenses	-	225.0	-	225.0
Other External Telecommunication Service	0.6	-	-	-
External Printing	0.1	-	-	-
Expenditure Category Total:	0.6	225.0	-	225.0

Fund Source

Non-Appropriated Funds

CA1242 Asia Pacific Trade Office (Non-Appropriated)	0.6	225.0	-	225.0
Non-Appropriated Funds Total:	0.6	225.0	-	225.0
Fund Source Total:	0.6	225.0	-	225.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Sub Program: CAA-1-19 SLI Rural Broadband Accelerated Match Fund Deposit

Transfers-Out

Transfers	-	23,600.0	-	23,600.0
Expenditure Category Total:	-	23,600.0	-	23,600.0

Fund Source

Non-Appropriated Funds

CA1032 Rural Broadband Accelerated Match (Non-Appropriated)	-	23,600.0	-	23,600.0
Non-Appropriated Funds Total:	-	23,600.0	-	23,600.0
Fund Source Total:	-	23,600.0	-	23,600.0

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Program Expenditure Schedule

Agency: Arizona Commerce Authority

	FY 2024 Actuals	FY 2025 Expenditure Plan	FY 2026 Funding Issue	FY 2026 Total Request
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Program: CAA-1-0 Arizona Commerce Authority

Sub Program: CAA-1-20 SLI Wearable Technology Research

Aid To Organizations & Individuals

Aid to Organizations and Individuals	-	2,500.0	-	2,500.0
Expenditure Category Total:	-	2,500.0	-	2,500.0

Fund Source

Non-Appropriated Funds

CA1003	Economic Development Marketing and Attraction Fund (Non-Appropriated)	-	-	-	-
CA1033	Wearable Technology Research (Non-Appropriated)	-	2,500.0	-	2,500.0
	Non-Appropriated Funds Total:	-	2,500.0	-	2,500.0
	Fund Source Total:	-	2,500.0	-	2,500.0

Transfers-Out

Transfers	-	-	-	-
Expenditure Category Total:	-	-	-	-

Fund Source

Non-Appropriated Funds

CA1033	Wearable Technology Research (Non-Appropriated)	-	-	-	-
	Non-Appropriated Funds Total:	-	-	-	-
	Fund Source Total:	-	-	-	-

Employee Retirement Coverage

Retirement System	FTE	Personal Services	Fund#
	-	-	

Program Expenditure Schedule

Agency: Arizona Commerce Authority

Administrative Costs Summary	FY 2026		
Personal Services	2,102.6		
ERE	199.8		
All Other	352.4		
Administrative Costs Total:	2,654.8		

Administrative Costs / Total Expenditure Ratio	Request	Admin %
FY 2026	418,658.9	0.6%

Funding Issue List

Agency:

FY 2025

Priority	Funding Issue Title	Total FTE	Total Amount	General Fund	Other Appropriated Funds	Non- Appropriated Funds
		-	-	-	-	-
	Total:	-	-	-	-	-

Funding Issue Detail

Agency: _____

Issue: _____

Program: _____
Fund: _____

Expenditure Categories

FY 2025

Program/Fund Total: _____ -

Funding Issue Narrative

Agency:

Issue:

Description of Issue:

Proposal:

**Alternatives
Considered:**

**Impact of Not
Funding This Year:**

Statutory Reference:

**Equipment to be
Purchased (if
applicable):**

**Classification of New
Positions:**

Annualization(s):

**Alignment with
Agency's Strategic
Plan or Statutory
Responsibilities:**

**Impact on Historically
Underserved,
Marginalized, or
Adversely Affected
Groups:**

**How has feedback
been incorporated
from groups directly
impacted by
proposal?:**

**Description of how
this furthers the
Governor's priorities:**

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Manufacturing Extension Partnership

AFIS Grant No: N/A **CFDA:** 11.611 **Grantor:** Manufacturing Extension Partnership

Periodic: Periodic Renewal **Start Date:** 7/01/2018 **End Date:** 6/30/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 29.0% **Source of Match:** Arizona Commerce Authority Fund

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Enhance competitiveness, productivity, and technological performance in United States manufacturing. Establish, maintain, and support Manufacturing Extension Centers and services, the functions of which are to improve the competitiveness of firms by accelerating the usage of appropriate manufacturing technology by smaller U.S. based manufacturing firms, and partner with the States in developing such technical assistance programs and services for their manufacturing base.

Performance Measure: # of Hosted multi-company workshops

FY 2023	FY 2024	FY 2025	FY 2026
37	15	63	22

Performance Measure Description:
Workshops offered topics such as Lean Inventory, Principles of Operation Management, Supply Chain, etc.

Performance Measure: ExporTech Session

FY 2023	FY 2024	FY 2025	FY 2026
1	0	3	1

Performance Measure Description:
Sessions provide companies information on exporting goods to countries outside of the United States

Performance Measure: Client Projects

FY 2023	FY 2024	FY 2025	FY 2026
363	402	450	475

Performance Measure Description:
Outreach to provide support to companies that manufacture goods in Arizona

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2020 **End Date:** 9/29/2022

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Administrative costs are permitted to be paid using this federal money:

X

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Performance Measure: Outreach to New Firms

FY 2023	FY 2024	FY 2025	FY 2026
51	0	0	0

Performance Measure Description:

Outreach to New Firms

Performance Measure: Actual & Projected /Planned Sales

FY 2023	FY 2024	FY 2025	FY 2026
9,877,983	0	0	0

Performance Measure Description:

Actual & Projected/ Planned Sales

Performance Measure: Firms Participating in Market Expansion

FY 2023	FY 2024	FY 2025	FY 2026
89	0	0	0

Performance Measure Description:

Firms Participating in Market Expansion

Performance Measure: Sales Generated by Firms Participating in Market Expansion

FY 2023	FY 2024	FY 2025	FY 2026
21,877,983	0	0	0

Performance Measure Description:

Sales Generated by Firms Participating in Market Expansion

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Federal and State Technology Partnership Program

AFIS Grant No: N/A **CFDA:** 59.058 **Grantor:** Federal and State Technology Partnership Program

Periodic: One-Time **Start Date:** 9/30/2021 **End Date:** 9/24/2022

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999

Administrative costs are permitted to be paid using this federal money:

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.

Performance Measure: Sponsored Events

FY 2023	FY 2024	FY 2025	FY 2026
5	0	0	0

Performance Measure Description:

Sponsored Events.

Performance Measure: Small Business SBIR Conference Registrations

FY 2023	FY 2024	FY 2025	FY 2026
120	0	0	0

Performance Measure Description:

Small Business SBIR Conference Registrations.

Performance Measure: Small Business Grants Tech Grants

FY 2023	FY 2024	FY 2025	FY 2026
6	0	0	0

Performance Measure Description:

Small Business Grants Tech Grants.

Performance Measure: Northern AZ SBIR Outreach - 2 trips

FY 2023	FY 2024	FY 2025	FY 2026
1	0	0	0

Performance Measure Description:

Northern AZ SBIR Outreach - 2 trips.

Performance Measure: Southern AZ SBIR Outreach - 3 trips

FY 2023	FY 2024	FY 2025	FY 2026
1	0	0	0

Performance Measure Description:

Southern AZ SBIR Outreach - 3 trips.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2021 **End Date:** 9/29/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Administrative costs are permitted to be paid using this federal money:

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Performance Measure: Actual Sales & Projected/Planned Sales

FY 2023	FY 2024	FY 2025	FY 2026
0	33,487,142	0	0

Performance Measure Description:

Actual Sales & Projected/Planned Sales.

Performance Measure: Sales generated & projected by firms participating in market expansion.

FY 2023	FY 2024	FY 2025	FY 2026
0	37,035,242	0	0

Performance Measure Description:

Sales generated & projected by firms participating in market expansion.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Manufacturing Extension Partnership

AFIS Grant No: N/A **CFDA:** 11.611 **Grantor:** Manufacturing Extension Partnership

Periodic: One-Time **Start Date:** 9/01/2021 **End Date:** 8/15/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999

Administrative costs are permitted to be paid using this federal money:

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

X

Description: Enhance competitiveness, productivity, and technological performance in United States manufacturing. Establish, maintain, and support Manufacturing Extension Centers and services, the functions of which are to improve the competitiveness of firms by accelerating the usage of appropriate manufacturing technology by smaller U.S. based manufacturing firms, and partner with the States in developing such technical assistance programs and services for their manufacturing base.

Performance Measure: State/Regional ExporTech programs

FY 2023	FY 2024	FY 2025	FY 2026
9	0	0	0

Performance Measure Description:

Number of State/Regional ExporTech programs participating in project.

Performance Measure: ExporTech 2.0 pilot programs

FY 2023	FY 2024	FY 2025	FY 2026
7	0	0	0

Performance Measure Description:

Number of ExporTech 2.0 pilot programs delivered by project participants.

Performance Measure: Companies participating in ExporTech 2.0 pilot programs

FY 2023	FY 2024	FY 2025	FY 2026
36	0	0	0

Performance Measure Description:

Number of companies participating in ExporTech 2.0 pilot programs delivered by project participants.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Build To Scale - Arizona Semiconductor
AFIS Grant No: N/A **CFDA:** 11.024 **Grantor:** BUILD TO SCALE
Periodic: One-Time **Start Date:** 10/01/2021 **End Date:** 9/30/2024
Type of Grant: Competitive Funding **If Other, Explain:**
Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**
Is this American Recovery and Reinvestment Act money (Stimulus)? No
Is this from 2020 federal stimulus funding? No

Description: EDA's Office of Innovation & Entrepreneurship is committed to furthering technology-based economic development initiatives that accelerate high quality job growth, create more economic opportunities, and support the future of the next generation of industry leading companies. To advance these goals, EDA awards grants through the Build to Scale for activities designed to develop and support regional innovation initiatives.1 EDA thereby advances the growth of connected, innovation-centric economies that increase job growth, enable the workforce of tomorrow, enhance global competitiveness, and foster global competitiveness through technology commercialization and entrepreneurship as described in Stevenson-Wydler Technology Innovation Act of 1980 (hereafter "Section 27"). The Build to Scale Program invites organizations who are aiding companies in developing the next generation of technologies to apply for funding. These organizations may be operating initiatives to unlock investment capital across a region or sector, operating programs to accelerate company growth, empowering the next generation of entrepreneurs, and/or enabling technology commercialization. Under the Build to Scale Program, EDA is soliciting applications for two separate competitions: (1) the Venture Challenge and (2) the Capital Challenge. Applicants may apply to both challenges. As discussed further below, these activities are designed to develop and support regional innovation initiatives.

Performance Measure: Unique Startups Participating

FY 2023	FY 2024	FY 2025	FY 2026
8	10	12	0

Performance Measure Description:
Unique Startups Participating.

Performance Measure: Startups Reviewed

FY 2023	FY 2024	FY 2025	FY 2026
3	3	4	0

Performance Measure Description:
Startups Reviewed.

Performance Measure: Events

FY 2023	FY 2024	FY 2025	FY 2026
0	3	1	0

Performance Measure Description:
Events.

Performance Measure: SBIR/STTR Applications

FY 2023	FY 2024	FY 2025	FY 2026
2	2	0	0

Performance Measure Description:
SBIR/STTR Applications.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Economic Adjustment Assistance

AFIS Grant No: N/A **CFDA:** 11.307 **Grantor:** Economic Adjustment Assistance

Periodic: One-Time **Start Date:** 11/01/2021 **End Date:** 12/31/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Administrative costs are permitted to be paid using this federal money:

Description: The EAA program provides a wide range of technical, planning, and public works and infrastructure assistance in regions experiencing adverse economic changes that may occur suddenly or over time. These adverse economic impacts may result from a steep decline in manufacturing employment following a plant closure, changing trade patterns, catastrophic natural disaster, a military base closure, or environmental changes and regulations.

Performance Measure: Increase Number of Regional Assets

FY 2023	FY 2024	FY 2025	FY 2026
2	1	2	0

Performance Measure Description:

Increase Number of Regional Assets.

Performance Measure: Increase Number of Companies Participating

FY 2023	FY 2024	FY 2025	FY 2026
8	0	0	8

Performance Measure Description:

Increase Number of Companies Participating.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Federal and State Technology Partnership Program

AFIS Grant No: N/A **CFDA:** 59.058 **Grantor:** Federal and State Technology Partnership Program

Periodic: One-Time **Start Date:** 9/30/2022 **End Date:** 9/29/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999

Administrative costs are permitted to be paid using this federal money:

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.

Performance Measure: Sponsored Events

FY 2023	FY 2024	FY 2025	FY 2026
7	10	0	0

Performance Measure Description:

Sponsored Events.

Performance Measure: Small Business SBIR Conference Registrations

FY 2023	FY 2024	FY 2025	FY 2026
998	556	0	0

Performance Measure Description:

Small Business SBIR Conference Registrations.

Performance Measure: Small Business Grants Tech Grants

FY 2023	FY 2024	FY 2025	FY 2026
12	29	0	0

Performance Measure Description:

Small Business Grants Tech Grants.

Performance Measure: Workshops

FY 2023	FY 2024	FY 2025	FY 2026
4	6	0	0

Performance Measure Description:

Workshops.

Performance Measure: Northern AZ SBIR Outreach - 2 trips

FY 2023	FY 2024	FY 2025	FY 2026
1	2	0	0

Performance Measure Description:

Northern AZ SBIR Outreach - 2 trips.

Listing of Performance Measures of All Grants

Agency: **CAA** **Arizona Commerce Authority**

Performance Measure: Southern AZ SBIR Outreach - 3 trips

FY 2023	FY 2024	FY 2025	FY 2026
2	2	0	0

Performance Measure Description:

Southern AZ SBIR Outreach - 3 trips.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: Federal and State Technology Partnership Program

AFIS Grant No: N/A **CFDA:** 59.058 **Grantor:** Federal and State Technology Partnership Program

Periodic: One-Time **Start Date:** 9/30/2023 **End Date:** 9/29/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999

Administrative costs are permitted to be paid using this federal money:

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.

Performance Measure: Small Business SBIR Conference Registrations

FY 2023	FY 2024	FY 2025	FY 2026
0	556	400	400

Performance Measure Description:

Small Business SBIR Conference Registrations.

Performance Measure: Small Business Grants Tech Grants

FY 2023	FY 2024	FY 2025	FY 2026
0	29	15	15

Performance Measure Description:

Small Business Grants Tech Grants.

Performance Measure: Workshops

FY 2023	FY 2024	FY 2025	FY 2026
0	6	6	6

Performance Measure Description:

Workshops.

Performance Measure: Northern AZ SBIR Outreach - 2 trips

FY 2023	FY 2024	FY 2025	FY 2026
0	2	1	1

Performance Measure Description:

Northern AZ SBIR Outreach - 2 trips.

Performance Measure: Southern AZ SBIR Outreach - 3 trips

FY 2023	FY 2024	FY 2025	FY 2026
0	2	2	2

Performance Measure Description:

Southern AZ SBIR Outreach - 3 trips.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: STATE TRADE EXPANSION

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2022 **End Date:** 9/29/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Administrative costs are permitted to be paid using this federal money:

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Performance Measure: Outreach to New firms

FY 2023	FY 2024	FY 2025	FY 2026
0	0	65	0

Performance Measure Description:

Outreach to New Firms

Performance Measure: Actual & Projected/Planned Sales

FY 2023	FY 2024	FY 2025	FY 2026
0	0	6,250,000	0

Performance Measure Description:

Collected Sales information from new firms that participated in ACA STEP program - actual and projected/planned sales figures

Performance Measure: Firm Participated in Market Expansion

FY 2023	FY 2024	FY 2025	FY 2026
0	0	110	0

Performance Measure Description:

Number of firms that ACA provided assistance working on expanding export sales

Performance Measure: Sales generated by Firms participating in market expansion

FY 2023	FY 2024	FY 2025	FY 2026
0	0	18,250,000	0

Performance Measure Description:

Actual and projected/planned sales generated by firms working in expanding their export sales that are participating in ACA STEP program.

Performance Measure: Outreach to new firms

FY 2023	FY 2024	FY 2025	FY 2026
0	26	30	0

Performance Measure Description:

Outreach to firms new to STEP program

Listing of Performance Measures of All Grants

Agency: **CAA** **Arizona Commerce Authority**

Performance Measure: Actual Sales & Projected/Planned Sales

FY 2023	FY 2024	FY 2025	FY 2026
0	8,677,913	9,920,000	0

Performance Measure Description:

Actual Sales & Projected/Planned Sales.

Performance Measure: Firms participating in market expansion

FY 2023	FY 2024	FY 2025	FY 2026
0	43	50	0

Performance Measure Description:

Firms participating in market expansion.

Performance Measure: Sales generated & projected by firms participating in market expansion.

FY 2023	FY 2024	FY 2025	FY 2026
0	18,087,698	20,670,000	0

Performance Measure Description:

Sales generated & projected by firms participating in market expansion.

Listing of Performance Measures of All Grants

Agency: CAA Arizona Commerce Authority

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2023 **End Date:** 9/29/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:** State Match.

AFIS fund number where the grant is maintained: CA9999

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Administrative costs are permitted to be paid using this federal money:

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Performance Measure: Outreach to new firms

FY 2023	FY 2024	FY 2025	FY 2026
0	9	25	0

Performance Measure Description:

Outreach to new firms.

Performance Measure: Actual Sales & Projected/Planned Sales

FY 2023	FY 2024	FY 2025	FY 2026
0	1,250,000	7,500,000	0

Performance Measure Description:

Actual Sales & Projected/Planned Sales.

Performance Measure: Firms participating in market expansion

FY 2023	FY 2024	FY 2025	FY 2026
0	19	50	0

Performance Measure Description:

Firms participating in market expansion.

Performance Measure: Sales generated & projected by firms participating in market expansion.

FY 2023	FY 2024	FY 2025	FY 2026
0	6,149,000	25,000,000	0

Performance Measure Description:

Sales generated & projected by firms participating in market expansion.

Listing of Performance Measures of All Grants

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	State Trade Expansion		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Manufacturing Extension Partnership		
AFIS Grant #:	N/A	CFDA:	11.611

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(627.6)	(357.1)	(357.1)
Revenues			
New Federal Revenue	1,540.2	1,707.6	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	1,540.2	1,707.6	-
Expenditures			
Personal Services	1,052.3	1,345.4	-
Employee Related Expenses	217.4	315.2	-
Professional and Outside Services	-	-	-
Travel In-State	-	20.0	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	27.0	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	1,269.7	1,707.6	-
Ending Balance	(357.1)	(357.1)	(357.1)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	State Trade Expansion		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	State Trade Expansion		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(4.1)	-	(33.6)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	(4.1)	33.6	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	(4.1)	33.6	-
Ending Balance	-	(33.6)	(33.6)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Federal and State Technology Partnership Program		
AFIS Grant #:	N/A	CFDA:	59.058

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(88.8)	(0.0)	(63.2)
Revenues			
New Federal Revenue	83.5	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	83.5	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	(5.3)	63.2	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	(5.3)	63.2	-
Ending Balance	(0.0)	(63.2)	(63.2)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	State Trade Expansion		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(158.7)	-	(7.8)
Revenues			
New Federal Revenue	239.7	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	239.7	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	66.5	7.8	-
Travel In-State	-	-	-
Travel Out-of-State	(7.3)	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	21.8	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	81.0	7.8	-
Ending Balance	-	(7.8)	(7.8)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Manufacturing Extension Partnership		
AFIS Grant #:	N/A	CFDA:	11.611

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(151.3)	0.0	(100.9)
Revenues			
New Federal Revenue	161.7	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	161.7	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	100.9	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	10.4	-	-
Total Expenditures	10.4	100.9	-
Ending Balance	0.0	(100.9)	(100.9)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Build To Scale - Arizona Semiconductor		
AFIS Grant #:	N/A	CFDA:	11.024

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(153.6)	(55.5)	(99.3)
Revenues			
New Federal Revenue	290.3	658.6	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	290.3	658.6	-
Expenditures			
Personal Services	11.4	33.4	-
Employee Related Expenses	3.2	8.0	-
Professional and Outside Services	147.2	-	-
Travel In-State	1.0	-	-
Travel Out-of-State	1.5	3.0	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	1.4	658.1	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	26.4	-	-
Total Expenditures	192.1	702.5	-
Ending Balance	(55.5)	(99.3)	(99.3)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS		
AFIS Grant #:	N/A	CFDA:	21.027

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(418.4)	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	418.4	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	418.4	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	418.4	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	418.4	-	-
Ending Balance	(418.4)	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Economic Adjustment Assistance		
AFIS Grant #:	N/A	CFDA:	11.307

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(643.3)	(0.0)
Revenues			
New Federal Revenue	271.9	703.8	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	271.9	703.8	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	915.2	60.5	24.3
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	915.2	60.5	24.3
Ending Balance	(643.3)	(0.0)	(24.3)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Economic Adjustment Assistance		
AFIS Grant #:		CFDA:	11.307

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Coronavirus Capital Projects Fund		
AFIS Grant #:	N/A	CFDA:	21.029

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Infrastructure Investment and Jobs Act - SMART Grants Program		
AFIS Grant #:	N/A	CFDA:	20.941

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(108.3)	(108.3)
Revenues			
New Federal Revenue	-	1,529.1	218.6
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	1,529.1	218.6
Expenditures			
Personal Services	-	52.3	-
Employee Related Expenses	-	-	-
Professional and Outside Services	106.6	1,476.8	110.2
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	1.8	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	108.3	1,529.1	110.2
Ending Balance	(108.3)	(108.3)	0.0

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	American Rescue Plan Act- Semiconductor - Apprenticeship Program		
AFIS Grant #:	N/A	CFDA:	27.027

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(363.6)	(121.2)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	1,697.0	1,978.6
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	1,697.0	1,978.6
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	363.6	1,454.5	1,857.4
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	363.6	1,454.5	1,857.4
Ending Balance	(363.6)	(121.2)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Treasury CCPF-Arizona Broadband Development Grant (GVA ISA)		
AFIS Grant #:	N/A	CFDA:	21.029

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(1,643.9)	(975.0)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	15,943.9	9,370.8
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	15,943.9	9,370.8
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	1,643.9	15,275.0	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	1,643.9	15,275.0	-
Ending Balance	(1,643.9)	(975.0)	8,395.8

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Federal and State Technology Partnership Program		
AFIS Grant #:	N/A	CFDA:	59.058

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(61.5)	-	-
Revenues			
New Federal Revenue	88.4	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	88.4	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	(0.7)	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	19.5	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	8.1	-	-
Total Expenditures	26.9	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:			
AFIS Grant #:		CFDA:	11.307

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	American Rescue Plan Act - Semiconductor - UA MNFC		
AFIS Grant #:	N/A	CFDA:	21.027

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(5.7)	(2,839.5)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	31,240.2	2,654.0
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	31,240.2	2,654.0
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	5.7	34,074.0	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	5.7	34,074.0	-
Ending Balance	(5.7)	(2,839.5)	(185.5)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	AZ MEP - Arizona Supply Chain Optimization and Intelligence		
AFIS Grant #:	N/A	CFDA:	11.611

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(17.9)	(14.4)
Revenues			
New Federal Revenue	142.4	200.0	57.6
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	142.4	200.0	57.6
Expenditures			
Personal Services	129.8	132.6	-
Employee Related Expenses	24.0	22.2	-
Professional and Outside Services	1.0	30.4	43.2
Travel In-State	2.4	3.6	-
Travel Out-of-State	2.0	5.4	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	1.0	2.3	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	160.3	196.5	43.2
Ending Balance	(17.9)	(14.4)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	BUILD TO SCALE		
AFIS Grant #:		CFDA:	11.024

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	-	-
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	-	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	-	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Broadband Equity, Access & Deployment (BEAD)		
AFIS Grant #:	N/A	CFDA:	11.035

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(519.5)	(1,355.3)	(76.6)
Revenues			
New Federal Revenue	1,870.2	2,082.6	733.1
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	1,870.2	2,082.6	733.1
Expenditures			
Personal Services	292.2	504.5	-
Employee Related Expenses	52.5	111.1	-
Professional and Outside Services	2,268.3	-	656.5
Travel In-State	8.1	-	-
Travel Out-of-State	7.0	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	77.8	0.8	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	187.4	-
Total Expenditures	2,706.0	803.8	656.5
Ending Balance	(1,355.3)	(76.6)	0.0

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	DES-Workforce Innovation and Opportunity Act (WIOA)		
AFIS Grant #:	N/A	CFDA:	17.259

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(1,151.4)	(824.6)	(151.3)
Revenues			
New Federal Revenue	2,334.6	2,150.1	15.4
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	2,334.6	2,150.1	15.4
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	2,007.7	1,476.8	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	2,007.7	1,476.8	-
Ending Balance	(824.6)	(151.3)	(135.9)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	American Rescue Plan Act -Pinal Workforce Training Facility		
AFIS Grant #:	N/A	CFDA:	21.027

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(88.1)	(3,074.7)	(0.0)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	100.3	12,999.5	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	100.3	12,999.5	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	3,087.0	9,924.8	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	3,087.0	9,924.8	-
Ending Balance	(3,074.7)	(0.0)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Arizona Digital Equity Program Planning		
AFIS Grant #:	N/A	CFDA:	11.032

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(649.9)	-	-
Revenues			
New Federal Revenue	1,116.1	-	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	1,116.1	-	-
Expenditures			
Personal Services	65.4	-	-
Employee Related Expenses	13.8	-	-
Professional and Outside Services	382.8	-	-
Travel In-State	3.0	-	-
Travel Out-of-State	1.2	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	466.2	-	-
Ending Balance	-	-	-

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	Federal and State Technology Partnership Program		
AFIS Grant #:	N/A	CFDA:	59.058

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(63.5)	(0.0)
Revenues			
New Federal Revenue	-	63.5	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	63.5	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	7.0	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	31.4	-	-
Other Operating Expenses	25.1	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	63.5	-	-
Ending Balance	(63.5)	(0.0)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	American Rescue Plan Act - Semiconductor MTF Facility - ASU MTW		
AFIS Grant #:	N/A	CFDA:	21.027

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(2,156.9)	(1,695.2)
Revenues			
New Federal Revenue	-	-	-
Pass Through Funds (From Other State Agencies)	-	20,804.7	6,490.8
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	20,804.7	6,490.8
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	2,156.9	20,343.0	4,795.6
Travel In-State	-	-	-
Travel Out-of-State	-	-	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	-	-
Other Operating Expenses	-	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	2,156.9	20,343.0	4,795.6
Ending Balance	(2,156.9)	(1,695.2)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	STATE TRADE EXPANSION		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(71.7)	(75.6)	(40.2)
Revenues			
New Federal Revenue	117.7	57.3	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	117.7	57.3	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	48.0	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	16.8	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	5.2	(40.2)
Other Operating Expenses	73.6	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	121.6	22.0	(40.2)
Ending Balance	(75.6)	(40.2)	(0.0)

Sources & Uses Details of All Grants

Agency:	CAA Arizona Commerce Authority		
Grant Title:	State Trade Expansion		
AFIS Grant #:	N/A	CFDA:	59.061

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	-	(76.4)	(15.9)
Revenues			
New Federal Revenue	-	150.0	-
Pass Through Funds (From Other State Agencies)	-	-	-
Transfers and Other Funds (In)	-	-	-
Total Revenue	-	150.0	-
Expenditures			
Personal Services	-	-	-
Employee Related Expenses	-	-	-
Professional and Outside Services	-	-	-
Travel In-State	-	-	-
Travel Out-of-State	-	17.5	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	-	72.0	-
Other Operating Expenses	76.4	-	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	-	-	-
Total Expenditures	76.4	89.5	-
Ending Balance	(76.4)	(15.9)	(15.9)

Federal Funds Sources & Uses Summary of all Federal Funds Grants

Agency: CAA Arizona Commerce Authority

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Budget
FTE Positions	-	-	-
Beginning Balance	(3,726.1)	(11,240.6)	(6,699.6)
Revenues			
New Federal Revenue	8,256.6	9,302.7	1,024.6
Pass Through Funds (From Other State Agencies)	100.3	83,103.6	20,494.2
Transfers and Other Funds (In)	-	-	-
Total Revenue	8,356.9	92,406.2	21,518.8
Expenditures			
Personal Services	1,551.2	2,068.2	-
Employee Related Expenses	311.0	456.5	-
Professional and Outside Services	13,624.9	84,224.6	7,487.3
Travel In-State	14.5	23.6	-
Travel Out-of-State	4.4	42.7	-
Food	-	-	-
Pass Through Funds (To Other State Agencies)	-	-	-
Pass Through Funds (To Non-State Agencies)	-	-	-
Aid to Individuals	45.7	140.4	(40.2)
Other Operating Expenses	274.9	721.8	-
Land Acquisition and Capital Projects	-	-	-
Capital and Non Capital Equipment	-	-	-
Cost Allocation / Indirect Costs	-	-	-
Transfers and Refunds (Out)	44.9	187.4	-
Total Expenditures	15,871.4	87,865.2	7,447.0
Ending Balance	(11,240.6)	(6,699.6)	7,372.2

Listing of All Federal Funds by Grant

Agency:	CAA Arizona Commerce Authority				
Title:	State Trade Expansion				
AFIS Grant No:	N/A	CFDA:	59.061	Grantor:	State Trade Expansion
Periodic:	One-Time	Start Date:	9/30/2019	End Date:	9/29/2021
Type of Grant:	Competitive Funding	If Other, Explain:			
Fed. % or \$ Cap:	66%	Source of Match:	State Match		
AFIS fund number where the grant is maintained:		CA9999	Administrative costs are permitted to be paid using this federal money:		
Is this American Recovery and Reinvestment Act money (Stimulus)?		No	<div style="border: 1px solid black; padding: 2px; display: inline-block;">X</div>		
Is this from 2020 federal stimulus funding?		No			
Description:	Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.				

Title:	Manufacturing Extension Partnership				
AFIS Grant No:	N/A	CFDA:	11.611	Grantor:	Manufacturing Extension Partnership
Periodic:	Periodic Renewal	Start Date:	7/01/2018	End Date:	6/30/2023
Type of Grant:	Competitive Funding	If Other, Explain:			
Fed. % or \$ Cap:	29.0%	Source of Match:	Arizona Commerce Authority Fund		
AFIS fund number where the grant is maintained:		CA9999	Administrative costs are permitted to be paid using this federal money:		
Is this American Recovery and Reinvestment Act money (Stimulus)?		No	<div style="border: 1px solid black; padding: 2px; display: inline-block;">X</div>		
Is this from 2020 federal stimulus funding?		No			
Description:	Enhance competitiveness, productivity, and technological performance in United States manufacturing. Establish, maintain, and support Manufacturing Extension Centers and services, the functions of which are to improve the competitiveness of firms by accelerating the usage of appropriate manufacturing technology by smaller U.S. based manufacturing firms, and partner with the States in developing such technical assistance programs and services for their manufacturing base.				

Listing of All Federal Funds by Grant

Agency: CAA Arizona Commerce Authority

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/29/2017 **End Date:** 9/29/2019

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** STATE MATCH

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2020 **End Date:** 9/29/2022

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Title: Federal and State Technology Partnership Program

AFIS Grant No: N/A **CFDA:** 59.058 **Grantor:** Federal and State Technology Partnership Program

Periodic: One-Time **Start Date:** 9/30/2021 **End Date:** 9/24/2022

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.

Listing of All Federal Funds by Grant

Agency:	CAA	Arizona Commerce Authority
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Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2021 **End Date:** 9/29/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Title: Manufacturing Extension Partnership

AFIS Grant No: N/A **CFDA:** 11.611 **Grantor:** Manufacturing Extension Partnership

Periodic: One-Time **Start Date:** 9/01/2021 **End Date:** 8/15/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Enhance competitiveness, productivity, and technological performance in United States manufacturing. Establish, maintain, and support Manufacturing Extension Centers and services, the functions of which are to improve the competitiveness of firms by accelerating the usage of appropriate manufacturing technology by smaller U.S. based manufacturing firms, and partner with the States in developing such technical assistance programs and services for their manufacturing base.

Listing of All Federal Funds by Grant

Agency:	CAA	Arizona Commerce Authority		
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Title:	Build To Scale - Arizona Semiconductor				
AFIS Grant No:	N/A	CFDA:	11.024	Grantor:	BUILD TO SCALE
Periodic:	One-Time	Start Date:	10/01/2021	End Date:	9/30/2024
Type of Grant:	Competitive Funding	If Other, Explain:			
Fed. % or \$ Cap:		Source of Match:			

AFIS fund number where the grant is maintained:	CA9999	Administrative costs are permitted to be paid using this federal money:	<input type="checkbox"/>
Is this American Recovery and Reinvestment Act money (Stimulus)?	No		
Is this from 2020 federal stimulus funding?	No		

Description: EDA’s Office of Innovation & Entrepreneurship is committed to furthering technology-based economic development initiatives that accelerate high quality job growth, create more economic opportunities, and support the future of the next generation of industry leading companies. To advance these goals, EDA awards grants through the Build to Scale for activities designed to develop and support regional innovation initiatives.1 EDA thereby advances the growth of connected, innovation-centric economies that increase job growth, enable the workforce of tomorrow, enhance global competitiveness, and foster global competitiveness through technology commercialization and entrepreneurship as described in Stevenson-Wydler Technology Innovation Act of 1980 (hereafter “Section 27”). The Build to Scale Program invites organizations who are aiding companies in developing the next generation of technologies to apply for funding. These organizations may be operating initiatives to unlock investment capital across a region or sector, operating programs to accelerate company growth, empowering the next generation of entrepreneurs, and/or enabling technology commercialization. Under the Build to Scale Program, EDA is soliciting applications for two separate competitions: (1) the Venture Challenge and (2) the Capital Challenge. Applicants may apply to both challenges. As discussed further below, these activities are designed to develop and support regional innovation initiatives.

Listing of All Federal Funds by Grant

Agency: CAA Arizona Commerce Authority

Title: CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS

AFIS Grant No: N/A **CFDA:** 21.027 **Grantor:** CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS

Periodic: One-Time **Start Date:** 3/01/2022 **End Date:** 1/31/2023

Type of Grant: Competitive Funding **If Other, Explain:** State agency funded.

Fed. % or \$ Cap: **Source of Match:** ADOT

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Sections 602 and 603 of the Social Security Act as added by section 9901 of the American Rescue Plan Act of 2021 (the "Act"), Pub. L. No. 117-2 (Mar. 11, 2021) authorizes the Coronavirus State Fiscal Recovery Fund (CSFRF) and Coronavirus Local Fiscal Recovery Fund (CLFRF) respectively (referred to as the "Coronavirus State and Local Fiscal Recovery Funds" or "SLFRF"), which provides \$350 billion in total funding to Treasury to make payments generally to States (defined to include the District of Columbia), U.S. Territories (defined to include, Puerto Rico, U.S. Virgin Islands, Guam, Northern Mariana Islands, and American Samoa), Tribes, Metropolitan cities, Counties, and Nonentitlement units of local government to respond to the COVID-19 public health emergency or its negative economic impact, including to provide assistance to households, small business, nonprofits, and impacted industries, such as tourism, travel, and hospitality; respond to workers performing essential work during the COVID-19 pandemic by providing premium pay to eligible workers of the State, territory, tribal government, metropolitan city, county, or nonentitlement units of local government performing essential work or by providing grants to eligible employers that have eligible workers; provide government services, to the extent of the reduction of revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year of the State, territory, tribal government, metropolitan city, county, or nonentitlement units of local government; or make necessary investments in water, sewer, or broadband infrastructure.

Title: Economic Adjustment Assistance

AFIS Grant No: N/A **CFDA:** 11.307 **Grantor:** Economic Adjustment Assistance

Periodic: One-Time **Start Date:** 11/01/2021 **End Date:** 12/31/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The EAA program provides a wide range of technical, planning, and public works and infrastructure assistance in regions experiencing adverse economic changes that may occur suddenly or over time. These adverse economic impacts may result from a steep decline in manufacturing employment following a plant closure, changing trade patterns, catastrophic natural disaster, a military base closure, or environmental changes and regulations.

Listing of All Federal Funds by Grant

Agency:	CAA	Arizona Commerce Authority
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Title:	Treasury CCPF-Arizona Broadband Development Grant (GVA ISA)				
AFIS Grant No:	N/A	CFDA:	21.029	Grantor:	Coronavirus Capital Projects Fund
Periodic:		Start Date:	1/01/2022	End Date:	12/31/2026
Type of Grant:	Pass-Through Funding	If Other, Explain:			
Fed. % or \$ Cap:		Source of Match:			
AFIS fund number where the grant is maintained:		CA9999	Administrative costs are permitted to be paid using this federal money:		
Is this American Recovery and Reinvestment Act money (Stimulus)?		No	<input type="checkbox"/>		
Is this from 2020 federal stimulus funding?		No			
Description:	<p>Section 604 of the Social Security Act, as added by section 9901 of the American Rescue Plan Act of 2021 (the "Act"), Pub. L. No. 117-2 (Mar. 11, 2021), established the \$10 billion Coronavirus Capital Projects Fund (CPF). The Secretary of the Treasury (the "Secretary") will make payments directly to States (defined to include each of the 50 states, the District of Columbia, and Puerto Rico), U.S. Territories and freely associated states (United States Virgin Islands, Guam, American Samoa, the Commonwealth of the Northern Mariana Islands, the Republic of the Marshall Islands, the Federated States of Micronesia, and the Republic of Palau), and Tribal governments to carry out critical capital projects directly enabling work, education, and health monitoring, including remote options, in response to the public health emergency with respect to the Coronavirus Disease (COVID-19).</p>				

Title:	Federal and State Technology Partnership Program				
AFIS Grant No:	N/A	CFDA:	59.058	Grantor:	Federal and State Technology Partnership Program
Periodic:	One-Time	Start Date:	9/30/2022	End Date:	9/29/2023
Type of Grant:	Competitive Funding	If Other, Explain:			
Fed. % or \$ Cap:		Source of Match:			
AFIS fund number where the grant is maintained:		CA9999	Administrative costs are permitted to be paid using this federal money:		
Is this American Recovery and Reinvestment Act money (Stimulus)?		No	<input type="checkbox"/>		
Is this from 2020 federal stimulus funding?		No			
Description:	<p>The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.</p>				

Listing of All Federal Funds by Grant

Agency:	CAA	Arizona Commerce Authority
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Title: AZ MEP - Arizona Supply Chain Optimization and Intelligence

AFIS Grant No: N/A **CFDA:** 11.611 **Grantor:** Manufacturing Extension Partnership

Periodic: **Start Date:** 6/01/2023 **End Date:** 5/31/2025

Type of Grant: **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Enhance competitiveness, productivity, and technological performance in United States manufacturing. Establish, maintain, and support Manufacturing Extension Centers and services, the functions of which are to improve the competitiveness of firms by accelerating the usage of appropriate manufacturing technology by smaller U.S. based manufacturing firms, and partner with the States in developing such technical assistance programs and services for their manufacturing base.

Title: Broadband Equity, Access & Deployment (BEAD)

AFIS Grant No: N/A **CFDA:** 11.035 **Grantor:** Broadband Equity, Access, and Deployment Program

Periodic: **Start Date:** 12/01/2022 **End Date:** 11/30/2027

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The Commerce Department's National Telecommunications and Information Administration will provide federal funding for grants to eligible entities for broadband planning, deployment, mapping, equity, and adoption projects. The BEAD program will first focus on deploying broadband service to unserved areas, those without any broadband service at all or with slow speeds. The program will prioritize projects designed to provide fiber connectivity directly to the end user. It also will prioritize proposals that include affordability commitments to ensure that networks built using taxpayer dollars are accessible to all Americans. The BEAD Program next will focus on provision of broadband to underserved areas—those that have access to broadband service of at least 25 Mbps downstream/3 Mbps upstream but less than 100 Mbps downstream/20 Mbps upstream, again prioritizing fiber services that are both fast enough to accommodate Americans' future needs and affordable. To the extent an eligible entity has funds leftover after meeting these two statutory priorities, funds will be allotted to connect community anchor institutions such as libraries and community centers that lack a 1 gigabit per second (Gbps) connection.

Listing of All Federal Funds by Grant

Agency:	CAA Arizona Commerce Authority		
Title:	DES-Workforce Innovation and Opportunity Act (WIOA)		
AFIS Grant No:	N/A	CFDA:	17.259
		Grantor:	WIOA Youth Activities
Periodic:		Start Date:	4/01/2022
		End Date:	6/30/2027
Type of Grant:	Pass-Through Funding	If Other, Explain:	
Fed. % or \$ Cap:		Source of Match:	
AFIS fund number where the grant is maintained:		CA9999	Administrative costs are permitted to be paid using this federal money:
Is this American Recovery and Reinvestment Act money (Stimulus)?		No	<input type="checkbox"/>
Is this from 2020 federal stimulus funding?		No	
Description:	To help low income youth, between the ages of 14 and 24, acquire the educational and occupational skills, training, and support needed to achieve academic and employment success and successfully transition into careers and productive adulthood.		

Listing of All Federal Funds by Grant

Agency:	CAA	Arizona Commerce Authority		
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Title: Arizona Digital Equity Program Planning

AFIS Grant No: N/A **CFDA:** 11.032 **Grantor:** State Digital Equity Planning Grants

Periodic: One-Time **Start Date:** 10/01/2022 **End Date:** 9/30/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The State Planning Grant Program is part of the larger State Digital Equity Capacity Grant Program, the purpose of which is to promote the achievement of digital equity, support digital inclusion activities, and build capacity for efforts by States relating to the adoption of broadband by residents of those States. States interested in participating in the State Digital Equity Capacity Grant Program must first complete State Digital Equity Plans as contemplated in Section 60304(c) of the Infrastructure Investment and Jobs Act of 2021, Public Law 117-58, 135 Stat. 429 (November 15, 2021) (Infrastructure Act or Act), also commonly known as the Bipartisan Infrastructure Law.

A notice of funding opportunity (NOFO) for the State Digital Equity Capacity Grant Program is expected to be released later in calendar year 2022 or early 2023.

The State Planning Grant Program funds may be used to 1) develop the State Digital Equity Plan of the State, and 2) to make subgrants to community, local, and tribal entities to assist in the development of the State Digital Equity Plan of the State.

Digital Equity is fundamentally concerned with promoting full participation in the digital economy and society by all. Achievement of Digital Equity requires strategic investments in human and community capacity. Each State Digital Equity Plan prepared using State Digital Equity Planning Grant funding should include a clear description of the State’s vision for digital equity in the context of its overarching strategy and goals.

The statutory requirements for the contents of State Digital Equity Plans are as follows:

1. Identification of barriers to digital equity faced by Covered Populations in the State;
2. Measurable objectives for documenting and promoting, among each Covered Population located in that State;
3. An assessment of how the measurable objectives will impact and interact with outcomes within a State;
4. A description of how the State plans to collaborate with key stakeholders in the State, which may include local institutions, governments, organizations, and agencies; and
5. A list of organizations with which the Administering Entity for the State collaborated in developing the Plan.

Listing of All Federal Funds by Grant

Agency: CAA Arizona Commerce Authority

Title: Federal and State Technology Partnership Program

AFIS Grant No: N/A **CFDA:** 59.058 **Grantor:** Federal and State Technology Partnership Program

Periodic: One-Time **Start Date:** 9/30/2023 **End Date:** 9/29/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:**

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: The purpose of the FAST program is to strengthen the technological competitiveness of small business concerns in the U.S.

Title: STATE TRADE EXPANSION

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2022 **End Date:** 9/29/2023

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: 66% **Source of Match:** State Match

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Title: State Trade Expansion

AFIS Grant No: N/A **CFDA:** 59.061 **Grantor:** State Trade Expansion

Periodic: One-Time **Start Date:** 9/30/2023 **End Date:** 9/29/2024

Type of Grant: Competitive Funding **If Other, Explain:**

Fed. % or \$ Cap: **Source of Match:** State Match.

AFIS fund number where the grant is maintained: CA9999 **Administrative costs are permitted to be paid using this federal money:**

Is this American Recovery and Reinvestment Act money (Stimulus)? No

Is this from 2020 federal stimulus funding? No

Description: Grants made to state governments to increase the number of small businesses that are exporting and increase the value of exports for those small businesses that export.

Listing of All Federal Funds by Grant

Agency: CAA Arizona Commerce Authority

State of Arizona Federal Funds Statement

Transmittal Statement

Arizona Commerce Authority

Governor Hobbs:

This and the accompanying schedules constitute the Statement of Federal Funds for this agency for Fiscal Year 2026.

To the best of my knowledge all statements and explanations submitted are true and correct.

Agency Head Signature Ken Burns

Grant Name	FY 2024 Expenditures	FY 2025 Expenditures	FY 2026 Expenditures
	0	0	0
American Rescue Plan Act -Pinal Workforce Training Facility	3,086.96	9,924.79	0
American Rescue Plan Act- Semiconductor - Apprenticeship Program	363.64	1,454.54	1,857.4
American Rescue Plan Act - Semiconductor MTF Facility - ASU MTW	2,156.9	20,343	4,795.59
American Rescue Plan Act - Semiconductor - UA MNFC	5.69	34,074	0
Arizona Digital Equity Program Planning	466.19	0	0
AZ MEP - Arizona Supply Chain Optimization and Intelligence	160.3	196.53	43.17
Broadband Equity, Access & Deployment (BEAD)	2,705.99	803.83	656.53
BUILD TO SCALE	0	0	0
Build To Scale - Arizona Semiconductor	192.11	702.47	0
Coronavirus Capital Projects Fund	0	0	0
CORONAVIRUS STATE AND LOCAL FISCAL RECOVERY FUNDS	418.36	0	0
DES-Workforce Innovation and Opportunity Act (WIOA)	2,007.71	1,476.83	0
Economic Adjustment Assistance	915.22	60.45	24.33
Federal and State Technology Partnership Program	85.19	63.16	0
Infrastructure Investment and Jobs Act - SMART Grants Program	108.34	1,529.13	110.24
Manufacturing Extension Partnership	1,280.12	1,808.51	0
State Trade Expansion	153.29	130.94	0
STATE TRADE EXPANSION	121.55	22	-40.21
Treasury CCPF-Arizona Broadband Development Grant (GVA ISA)	1,643.86	15,275	0

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-
Funding:			
	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Online Registration

Description: The Board currently has an online renewal registration for CPAs to submit biennial registration via our website. CPAs are required to renew every two years in their birth month in an even or odd numbered year based on whether the year they were born was an odd or even numbered year. This application needs to be updated to include initial registrations and prorated renewal registrations which are currently PDF fillable forms. When a CPA is initially certified by the Board, they do an initial registration and pay a prorated registration fee for the time between their issue date and their renewal due date. Similarly, CPAs do a prorated registration which prorates the continuing professional education requirements between their issue date and their renewal due date. Further, the online registration needs to handle reinstatements from cancelled, expired, relinquished, or revoked status and reactivations from inactive or retired status. The goal is to have a single registration system that is dynamic and sophisticated enough to handle the various types of registration scenarios.

The Board would also like to create an online registration process for CPA firms, CPA firm reinstatements, and CPA firm name changes.

Solutions:

CPA Registration

1. Enhance the Board's Accountancy Regulatory Management System (ARMS) which is the board's database to include new functionality and data elements like registration terms that are needed to be able to program the applications with enhanced features.
2. Modify batch jobs that send data from ARMS up to the CPA registration app.
3. Modify batch jobs that send data from the CPA registrations down to ARMS.
4. Enhance the coding in the CPA registration to be able to support the new functionality.
5. Identify and modify impacted CPA reports.
6. Roll out the CPA registration app to new user groups.

CPA Firm Registration

1. Enhance the Board's Accountancy Regulatory Management System (ARMS) to include new functionality and data elements like registration terms that are needed to be able to program the applications with enhanced features.
2. Create batch jobs that send data from ARMS up to the firm registration app.
3. Create batch jobs that send data from the firm registrations to ARMS.
5. Create a firm Account Login page.
6. Create a CPA firm registration application.
7. Create and modify impacted firm reports.
8. Roll out the new firm registration app

Issue 2 Web Forms

Description: The Board has been working on modernizing its operations and has updated the Board's prior PDF fillable forms with web forms. In calendar year 2021, the Board has completed webforms for Uniform CPA Exam applications, Certification applications and Change of Address forms. In calendar year 2022, the Board completed additional webforms for license verifications, CPA cancellations, CPA firm cancellations, Notice to Schedule Extensions, and Conditional Credit Extensions. The web forms provide the following customer service, convenience, and efficiency improvements:

- a. Web forms are dynamic based on user responses which provides for a clean, streamlined user experience.
- b. Web forms can be saved and finished later.
- c. Web form attachments can be uploaded as required.
- d. Web forms provide data validation to ensure it is complete and accurate before the webform will be accepted.
- e. Web forms can be e-Filed and credit card payments are accepted.
- f. e-File helps ensure instant delivery and saves user time from mailing or delivery.
- g. e-File will provide a confirmation receipt to user via email.
- h. Web forms ensure no lost or misplaced paperwork. The webform is accessed through the Internet via a secured connection and established profile.

Solutions:

1. Reissuance of Certificate Form
2. Exam Application Cancellation Form
3. Certification Fee Application Waiver Form
4. Criminal Record CPA Certification Petition Form

Issue 3 Arizona Strategic Enterprise Technology Policies, Standards, and Procedures

Description: Information Technology (IT) Policies, Standards, and Procedures are based on ADOA-ASET strategies and frameworks. They provide a comprehensive framework of business principles, best practices, technical standards, migration, and implementation strategies that direct the design, deployment, and management of IT for the State of Arizona. The Board must understand state PSPs, adopt agency PSPs, identify PSP gaps and mitigate the gaps given our limited time, resources, and expertise.

Solutions:

1. Review all the state's PSPs as follows:
P1000 - IT Governance
P4400: Data Governance
P5000: Collaboration and Communication
P6000: State Data Center
P7000: Enterprise Architecture
2. Develop agency specific policies
3. Determine gaps
4. Mitigate gaps

Issue 4 Data Quality

Description: To adhere with state policy P4460 Data Governance Data Quality, the Board must develop a data quality policy for the agency and then implement the strategy over a three-year period. The Board's policy and implementation will be overseen by the Department of Administration. It is important that the Board can trust its data to run operations, make management decisions, and do planning. Data quality involves measuring the quality of our data so we can rely on it. It requires participation from both business and IT sides of the agency.

Solutions:

1. Define our data quality rules and thresholds.
 - 1.1 Develop a Data Quality Implementation Plan
 - 1.2 Document what quality means to our agency for our Data Quality Strategy
 - 1.2.1 Document business goal(s) and objectives
 - 1.2.2 Identify high-level business quality requirements
 - 1.2.3 Identify key data elements for our data standards
 - 1.2.4 Identify a quality metric (quality threshold and criteria) for each key data element
 - 1.2.S Identify control processes that must be in place for each key data element to maintain quality
 - 1.3 Create our agency's Data Quality Policy
 - 1.4 Train employees on our data quality policy and data standards
 - 1.5 Create a Data Cleansing Strategy
 - 1.5.1 Define data cleansing rules for a consistent approach
 - 1.5.2 Define data cleansing guidelines on how to apply the rules
 - 1.5.3 Train employees on data cleansing rules and guidelines
- 2.0 Conduct a data quality assessment
 - 2.1 Identify data repositories of our key data (databases and spreadsheets) for data profiling
 - 2.2 Conduct data profiling to get statistics about the kind of data values stored in the key data elements
 - 2.3 Conduct a data assessment to reveal where stored data values differ from the allowed values
 - 2.4 Determine how each key data element's quality compares to our acceptance and desired levels
 - 2.5 Identify the root cause of data discrepancies where possible (business rules and/or automation)
- 3.0 Resolve data quality issues
 - 3.1 Prioritize issues Identified in the data quality assessment (cost, risk, compliance, productivity)
 - 3.2 Identify the data source and all downstream repositories for each data element requiring cleansing
 - 3.3 Identify If any key documents require data cleansing due to the cleansing of the data repository
 - 3.4 Identify if any archived data repositories will be impacted by data cleansing (ability to restore data)
 - 3.5 Build a library of data cleansing rules, procedures, and scripts for continuous reuse
 - 3.6 Backup data and then apply data cleansing solutions from the library, documenting changes
 - 3.7 Verify data changes with internal and external data providers (NASBA, ICM, FiServ, etc.)
4. Monitor and maintain data quality
 - 4.1 Conduct the data quality assessment again to confirm the cleansing meets our acceptance levels
 - 4.2 Department of Administration approves our implementation plan, data quality policy and cleansing
 - 4.3 Department of Administration oversees our resolving issues identified in the quality assessment
 - 4.4 Monitor the employees are following their data quality training
 - 4.5 Monitor that automated data cleansing solution is working as expected
 - 4.6 Assess new projects to ensure they meet our data quality standards before there's an impact
 - 4.7 Annually review of our Data Quality Policy, Data Quality Assessment, and Data Cleansing Strategy

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Address Deficiencies in Public School Learning Facilities

Description: The School Facilities Division’s core processes and policies need modernization to adopt a comprehensive facilities management approach. This modernization will enable the State to work collaboratively with District partners, the School Facilities Oversight Board, and key stakeholders to understand the condition and life cycle of the state’s public learning facilities. Long term, it will allow the State to maximize the utilization of Building Renewal Grants and New School Construction Funding

Solutions:

1. By June 2029, the School Facilities Division (SFD) will modernize core work processes related to public school district learning facilities to enhance resource alignment to needs.

1.1 Complete Phase I of School Facilities Division core process modernization work by June 2025.

1.1a. Identify and implement organizational resource alignments to support core operations

1.1b. Evaluate short & long term approaches to standard work for building inspections (Minimum Adequacy Guidelines (MAG) assessment & Preventative Maintenance), to include any future adopted MAG changes

1.1c. Define requirements for technology enhancements and implement leveraging Supporting America’s School Infrastructure (SASI) grant

Complete SASI needs assessment to support enhancement of Facility Condition Index (FCI)

Issue 2 Maximize State Employee Talent Resources

Description: In order to best serve Arizona’s citizens, businesses, and stakeholders, it is imperative to have a skilled and engaged workforce. Elevated turnover rates can lead to disruptions in service delivery and increased costs to the state. By focusing on reducing turnover rates, particularly first-year turnover, and improving employee engagement by enhancing our implementation of the Arizona Management System People Pillar tools, we aim to maximize the state’s talent resources. This will facilitate stability in the state workforce, supporting the delivery of critical services to our citizens, businesses, and stakeholders.

Solutions:

2. By June 2029, establish and increase the statewide talent maximization index.
2.a. Evaluate talent maximization index to validate a statewide baseline score and target

2.1 Complete Phase 1 of Classification and Compensation Study by June 2025.
2.1.a. Review engagement survey/class & comp study final reports
2.1.b. Develop phased implementation plan for the Classification and Compensation Study
2.1.c. Engage with key agency personnel to define strategies & develop implementation plan

2.2 Complete Phase II of medical benefits Request for Proposals (RFP) plan by June 2025.
2.2.a. RFP process & evaluation progression; implementation prep work

2.3 Evaluate current state of skills-based talent management & develop proposals by June 2025.
2.3.a. Engage with key agency personnel to define strategies & develop implementation plan

2.4 Provide coaching to agencies related to engagement survey follow up activities through June 2025.
2.4.a Review engagement survey/class & comp study final reports
2.4.b Engage with key agency personnel to define strategies & develop implementation plan
2.4.c. Evaluate Engagement Survey resources

2.5 Complete Scoping Phase of AZ 360 Phase IB

Issue 3 Equitable/Easy to Access Modernized Technology

Description: As online information and services expand, the State of Arizona must continuously evaluate opportunities to provide equitable online access to its services while maintaining a comprehensive view of its technology inventory and modernization needs. The current disparate and aging technology platforms can lead to burdensome customer experiences and costly, redundant staff processes. Given the reliance on technology to deliver, report on, and enhance citizen and stakeholder interactions, it is crucial that the State's technology infrastructure is well-understood and evolves to support these growing needs while maximizing the use of available resources.

Solutions:

3. By June 2029, ASET will achieve a Net Promoter Score of 50 or above.
3.1 Identify a baseline value Net Promoter Score (NPS) by June 2025.
3.1.a. Update business reviews and implement changes to incorporate NPS questions
3.2 Complete development of the portfolio management system populate with Phase I data by June 2025.
3.2.a. Establish Requirements for Portfolio Management System approach; begin inventory when complete.
3.3 100% Implementation of Phase IA of HRIS AZ 360 by May 2025.
3.4 100% Implementation of 911 modernization by June 2025.

Issue 4 Maximize State-Owned Building and Land Assets

Description: To redevelop the Governmental Mall into a dynamic urban district connecting the State Capitol to downtown Phoenix and surrounding neighborhoods, ADOA will continue to identify and implement space compression and asset disposal opportunities. Execution of this plan is envisioned to support key Arizona for Everyone outcomes such as additional housing, mixed-use development, and social services, fostering an affordable and thriving economy.

The space compression efforts will maximize State assets within the Governmental Mall while maintaining flexibility for evolving space needs and preserving historic assets. Additionally, evaluating compression opportunities outside the Governmental Mall (underutilized space, private leases) will lead to further savings for the State.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:

FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
-	-	-

5 Year Plan

Issue 1 Food Systems Resiliency

Description: To provide for the needs of consumers and bolster Arizona's economy, AZDA has an opportunity to drive increased participation in grant programs that support food system resiliency, including those that facilitate the implementation of water-conscious agricultural practices and increase market strength.

Solutions:

1. Increase participation in grant programs supporting food system resiliency by 50% by June 30, 2029.
 - 1.1 Increase awareness of grant opportunities that support food system resiliency through increasing targeted outreach on grant opportunities by 20% by June 2025.
 - 1.1.1 Incorporate selective preference criteria for projects that support water-conscious agricultural practices and/or diversity, equity, inclusion, and accessibility in our Specialty Crop Block Grant Program (SCBGP), Resilient Food Systems Infrastructure (RFSI), & Regional Food Business Center (RFBC) grant offerings.
 - 1.1.2 Conduct targeted outreach to small & mid-size producers to encourage a diverse and successful agricultural community.
 - 1.1.3 Identify & apply for federal grant opportunities that support Arizona agricultural resiliency.
 - 1.1.4 Reactivate the Food & Agriculture Policy Advisory Committee (FAPAC) under the guidance of a Food Systems Resiliency Coordinator.

Issue 2 Employee Engagement

Description: To support a healthy and effective organization, AZDA has an opportunity to implement actions that will improve and maintain high levels of employee engagement.

Solutions:

2. Achieve and maintain an employee engagement score of 83% by June 30, 2029.
 - 2.1 Improve employee engagement through implementing at least 6 employee-generated ideas across the agency by June 2025.
 - 2.1.1 Create and implement a schedule of regular communication activities between AZDA leadership and other team members.
 - 2.1.2 Develop a structured framework for identifying & supporting employee-generated initiatives.
 - 2.1.3 Follow ADOA guidance to create an agency diversity, equity, inclusion, and accessibility (DEIA) action plan.

Issue 3 Consumer Protection

Description: Consumer protection is one of the core functions of the Arizona Department of Agriculture and leveraging opportunities to continuously improve consumer protection is a key agency priority.

Solutions:

3. Improve AZDA’s consumer protection score by 20% by June 30, 2029.

3.1 Increase participation in AZDA-sponsored technical training by 20% by June 2025.

3.1.1 Develop an internal composite metric for consumer protection.

3.1.2 Create and publish a master list of educational opportunities offered by all AZDA divisions.

3.1.3 Collaborate with external partners in identifying training needs, developing training materials, communicating training opportunities, and providing training resources.

Issue 4 Modernization

Description: To improve operational effectiveness and customer interactions, the Arizona Department of Agriculture has opportunities to modernize technology and processes throughout the agency.

Solutions:

4. Modernize AZDA’s operations (e.g. technology and processes) to improve workflow across all divisions by June 30, 2029.

4.1 Conduct modernization and data gap analysis for all AZDA divisions and programs by June 2025.

4.1.1 Roll out problem solving & experimentation training and resources to whole agency.

4.1.2 Successfully implement modernization efforts already identified and in progress.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue TEST

Description:

Solutions:

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increase participation in postsecondary education and ultimately increase baccalaureate degree production

Description: To broaden access to a quality education for all segments of the population, ASU must be positioned to accommodate the expected growth in high school graduates, particularly underrepresented populations and a growing pool of older students requiring new job skills. Our knowledge-based economy and an ever-increasing trend toward globalization are changing the skills needed for success in the labor force. Yet, rising costs, growing financial insecurity among families, and years of underfunding of public investments in higher education place the idea of access at risk. Tuition rates approved by the Board of Regents in recent years and future changes consistent with Board policy will help to meet some of the increasing need for financial aid and improve affordability for a greater number of students.

ASU is strongly committed to providing access to college for all qualified students, and to providing them with the services, resources, and tools necessary to help them succeed through to graduation. Furtherance of these goals requires bold and sustained planning to provide the educational resources and services to meet the needs of the projected increases in students. Continued investment will be necessary to provide the infrastructure for the enrollment growth envisioned at each of the campuses and through ASU Online.

Solutions:

1. Increase efforts to enroll more Arizona high school graduates.
2. Increase enrollment of students from underrepresented populations and older students.
3. Enhance services and resources for students that will lead to increased retention and graduation rates.
4. Enhance partnerships with community colleges to facilitate increased enrollment of and improved outcomes for Arizona community college transfer students.
5. Increase ASU Online program offerings to increase access for students seeking ASU degrees.
6. Provide flexibility in course offerings and educational modalities, including increasing pathways into ASU.
7. Increase affordability for all students.
8. Pursue programs and partnerships that provide an opportunity for students to complete baccalaureate degrees in varied locations and/or at lower costs.

Issue 2 Improve the quality of undergraduate and graduate education

Description: Undergraduate and graduate education are the cornerstones of the university enterprise. Students seek a high-quality education that prepares them to be successful in their careers, to contribute to society, and to become lifelong learners. Today's graduates must have strong communication, team building, and critical thinking skills as well as a global perspective to be successful.

A continued emphasis on providing a quality educational experience requires examining and evolving how the university designs and delivers its instructional programs to maximize the impact of education. Improvements can be accomplished through new pedagogical techniques, such as adaptive learning, collaborative learning, experiential learning, and other learner-centered approaches; through the appropriate use of technology to enhance the learning environment; through undergraduate education that focuses on the student as an individual; by providing seamless access to the services and resources required for learning and creative and intellectual inquiry; and by providing an environment that fosters student scholarship. ASU continues to conceptualize and create a wide range of new interdisciplinary schools, institutes, centers, and programs that will foster the development of new knowledge. In addition, ASU is enhancing learning environments that facilitate learner-centered delivery with improved instructional technologies and flexible room design. Necessary public investments will provide the resources needed to improve the learning environments, to accommodate the increased student population, and to hire the faculty necessary to establish national standing for colleges and schools in every field.

Solutions:

1. Increase the number of tenured and tenure-track faculty.
2. Enhance the technologies and tools that provide students with information to assist with their academic planning and progress.
3. Emphasize learning experiences that are outcomes-focused.
4. Expand the use of innovative instructional methodologies and delivery methods that improve the learning outcomes and success of students.

Issue 3 Recruit and retain faculty/staff in highly competitive national and local markets during a period of limited resources

Description: Quality faculty members are fundamental to a quality university education. Without top-tier faculty, providing Arizona citizens with the quality higher education they deserve and the research innovations they expect would be impossible. This, in turn, would hinder Arizona's ability to achieve the cultural and economic vitality necessary for the state to thrive. At ASU, hiring and retaining outstanding faculty members continues to be a concern. Like the other Arizona universities, ASU must compete in the demanding marketplace of top institutions. ASU has made some progress in improving faculty salaries since fall 2016, as demonstrated in the most recent ABOR Annual Personnel Report, enabling the University to recruit and retain highly recognized and respected academics in a variety of fields, but the average salary for faculty members continues to fall below most of its peer institutions. Staff salaries also continue to fall further behind comparable jobs in the relevant markets. Turnover among staff continues to be a significant problem, in part due to salaries that are not competitive with the local market.

Solutions:

1. Close the gap on salaries as defined in the ABOR Annual Personnel Report through an ongoing commitment of performance salary adjustments. Public investment in faculty salaries is critical at this time to retain key faculty members as well as enabling ASU to continue attracting and successfully competing for the highest qualified new faculty members.
2. As budgetary constraints allow, continue to implement an ongoing commitment of salary improvement to address the significantly negative market position of staff (non-academic) salaries by targeting budgetary funds at a level anticipating salary movement of 3 - 4% per year, with allocations tied directly to outcome-driven performance measures.
3. Develop and maintain the laboratory facilities and the network and computational resources required by the research community. Maintaining competitiveness in research, faculty and student recruitment and retention requires well-equipped modern facilities as well as secure access to high-capacity network connectivity; computational, data, and analytic resources required to support researchers; and the systems and application support staffing required by individual researchers, clusters, and research teams.
4. Maintain the program to improve salary and benefits for graduate research and teaching assistants. Other universities with whom ASU competes for top-quality graduate students have better salary and benefits packages. Excellent graduate students are essential for improving the quality of both graduate programs and the broader research enterprise.

Issue 4 Expand research capabilities

Description: ASU continues to vigorously pursue long-term initiatives in health, national security, space, sustainability, and technology to support a thriving people, a thriving planet, and a thriving society. ASU is one of the fastest growing research enterprises among U.S. universities [source: NSF HERD survey]. ASU is striving to establish itself as a global center for advancing interdisciplinary research and discovery of public value. Impactful research requires very significant resources and a university of this size should be able to sustain more than \$1B in research activity annually. In order to achieve this aggressive goal, ASU has developed outcomes and objectives that will support continued exceptional growth, increase the impact of the research and scholarly work of our faculty, and ensure that we are supporting the communities we serve.

Solutions:

1. Differentiate ASU from the competition

1.1 Continue to expand our research capabilities through an interdisciplinary approach. Interdisciplinary research involves not only drawing upon the expertise across the University but also includes partners such as industry, national laboratories, academia and clinical entities.

1.2 Successfully complete multiple large-scale research projects (>\$10M) that establish ASU's unique capabilities in several key target areas: health, national security, space, sustainability and technology.

1.3 Make ASU the focus of national and international scholarship in fields of strategic importance, by pursuing one or more entities similar to national laboratories on the scale of \$20-\$100 million per year in space exploration, energy, sustainability, advanced materials, national security, or biosciences in collaboration with corporate and clinical partners.

1.4 Continue to expand philanthropic funding for ASU research programs by working closely with the ASU Foundation to support its activities and by aggressively promoting the impact of our research across areas of broad concern to the community.

2. Increase participation in multi-institutional grants and consortiums

2.1 We are focusing our efforts in bringing together researchers from disparate disciplines to tackle complex questions central to the areas of strategic interest. The Biodesign Institute and its research centers exemplify this approach.

2.2 Develop new industry-university consortium models that bring together industry and university researchers working collaboratively to address national challenges and result in significant educational and economic impact. The recent Applied Materials/ASU partnership to create the Materials to Fab Facility at the Macrotechnology Works is an example.

2.3 Cultivate, identify, target and develop large-scale research opportunities leveraging ASU strengths in strategic research areas. Competitive teams and consortia will be constructed by bringing in complementary strengths through partnerships with national laboratories, academia, industry and government partners to successfully secure these grants.

3. Accelerate technology transfer initiatives

3.1 Expand our collaborative research activities with industry through direct engagement at all levels, from industry-defined student projects to truly integrated activities designed to guide aspects of fundamental research and advance research outcomes to a commercially feasible endpoint.

3.2 Continue to pursue angel and venture investment in emerging companies. Activities will include developing a best-in-class intellectual property team and entrepreneurship strategy.

3.3 Through ASU Skysong Innovations, facilitate advancement of university technology into the marketplace, resulting in an increase of ASU's invention disclosures, issued US patents, and start-ups.

4. Improve infrastructure to support research

4.1 Greatly enhance ASU's ability to facilitate faculty pursuit of scholarly activities and projects from across the university through the improvement of the Office for Research and Sponsored Project Administration (ORSPA) infrastructure, reduction of faculty burden, and providing assistance to the academic units for opportunity identification and development, including via AI-enabled tools.

4.2 Develop and implement plans to ensure that the advanced research facilities and infrastructure required to meet the research goals of the University are broadly available for our researchers and maintained at a high level of performance.

4.3 Work across the university to clearly define research priorities and communicate current and future space requirements, and identify funding pathways to support plans to repurpose existing space or construct new facilities.

4.4 Design new tools that leverage existing IT infrastructure and increase functionality for the entire research community. One recent example is the launch of the Sol Supercomputer which has now been internationally recognized as a top-performing supercomputer globally. These types of investments will allow ASU to stay in the vanguard of other research-intensive institutions.

Issue 5 Enhance our local impact and social embeddedness

Description: Central to ASU's charter is a commitment to be fundamentally responsible for the economic, social, cultural, and overall health of the communities we serve. To achieve this bold mission, ASU partners with the community in mutually beneficial ways – deeply rooted in our place as a vital anchor institution in the local community and beyond.

By leveraging ASU's vast range of intellectual and institutional resources and valuing the profound knowledge and expertise of our community partners, we can create powerful impact sufficient to drive change in the most complex of social challenges.

To achieve this, ASU empowers all faculty, staff, students and alumni to engage with the community. The six models of engagement -- community-based teaching and learning, civic engagement, community-engaged research, knowledge mobilization, capacity building, and place-based partnerships – highlight some of the ways that ASU is socially embedded and striving to fulfill our role as an anchor institution.

Solutions:

1. Strengthen Arizona's interactive network of teaching, learning and discovery resources that reflects the scope of ASU's comprehensive knowledge enterprise.
2. Co-develop solutions to the critical social, technical, cultural, and environmental issues facing 21st century Arizona.
3. Meet the needs of 21st century learners by empowering families in the education of their children, increasing student success through personalized learning pathways, through ASU Prep high school programming, and promoting a college-going culture in Arizona's K-12 schools.
4. Establish ASU Health and, with Mayo Clinic, innovative health solutions pathways capable of educating 200 million people about health care, engaging 20 million people in online health care delivery, and enhancing treatment for 2 million patients.

Issue 6 Grow the healthcare workforce and accelerate leadership in science and research to support Arizona's long-term needs

Description: AZ Healthy Tomorrow is an initiative through the Arizona Board of Regents and Arizona's three public universities are focused on improving the overall health of Arizona communities and residents. Compared to other U.S. states, Arizona faces a critical shortage of healthcare professionals, an underperforming healthcare system, and numerous healthcare disparities. In the wider context of the U.S., Arizona faces significant healthcare challenges, including a stark deficit in public health funding, an underperforming healthcare system, and alarming shortages of hospital beds, primary care physicians, and nurses.

As part of the AZ Healthy Tomorrow initiative, Arizona State University has established ASU Health, a transformative effort to improve the state's health outcomes. ASU Health is a "learning health ecosystem" designed to address Arizona's healthcare needs on a social scale by creating an ecosystem that discovers, builds, and implements healthcare solutions. ASU Health will focus on increasing the number of healthcare professionals, expanding access to quality healthcare, providing healthcare training and upskilling, and increasing health literacy so Arizonans can make better health decisions that will lead to better health outcomes. To achieve these commitments, ASU has established the School of Medicine and Advanced Medical Engineering and the School of Technology for Public Health. ASU's accolades in differentiated instructional design coupled with its strengths in engineering and biomedicine make it uniquely positioned to lead this innovative approach to medical education and healthcare. To support this transformative initiative and ensure its success, ASU seeks a total of \$70 million of incremental base investment in Fiscal Year 2026.

The School of Medicine and Advanced Medical Engineering is a highly unique school that combines medical education with engineering principles. ASU is leveraging its engineering and biomedical resources to establish its new medical school at the forefront of biomedical innovation. The school will train physicians through a multi-disciplinary approach that leverages the exceptional faculty and research productivity of ASU's Fulton Schools of Engineering. Upon graduation, students will have mastered skills that will enable them to continuously innovate to provide the essential healthcare services and improved health outcomes that Arizonans deserve.

ASU's School of Technology for Public Health aims to modernize public health through integrating the use of advanced technology in addressing critical public health issues. Cutting-edge resources, like wearable technology and wastewater analysis, are available today, yet their potential remains largely untapped within the public health sector. The school will train skilled personnel to effectively harness these resources to drive and scale substantial advancements in public health throughout Arizona to where it is needed most.

While ASU anticipates increased public investment in Fiscal Year 2026, ASU continues its long-standing efforts to diversify its revenue base and identify ways to reduce and contain costs. Fiscal Year 2022 NSF HERD research expenditures of \$797.2 million represent an increase of \$119.9 million over the prior year. As for cost containment, ASU units reduced expenses by a cumulative \$25.9 million in Fiscal Year 2024. Some examples of significant cost reduction actions include:

- ASU's Ed Plus realized cost savings of \$20.0 million through modifications to outreach strategies, enrollment processes and changes in service provider in FY 2024.
- Since Fiscal Year 2008, ASU has refinanced a significant portion of its outstanding debt, resulting in a net present value savings (in fiscal year 2021 dollars) of \$123.2 million over the lives of the bonds.
- Closure of the Thunderbird School of Global Management campus in Glendale and relocation to ASU's Downtown Phoenix campus eliminated operating expenses in excess of \$4.0 million annually and avoided investment in aging facilities of \$25.0 to \$30.0 million over 10 years.

Solutions:

1. Restructure current funding mechanisms to create a sustainable enterprise financial model that relies on the state as one of many investors.
2. Continue to look for ways to reduce costs while supporting student retention and graduation, faculty research productivity, and the economic development of the State of Arizona.
3. Expand ASU's impact on health care by fostering partnerships, increasing the healthcare workforce, and driving innovations that improve health outcomes across Arizona; prioritizing the development of a skilled healthcare workforce, enhancing community health education, and advancing research collaborations to address critical health challenges within the State of Arizona.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Improve e-Licensing user interface and workflow

Description: The Board of Athletic Training implemented e-Licensing in May of 2018. While this has reduced the amount of time required by Board staff to manually enter applications, there are many issues with the system that prevent the application submission and license issuance processes from being as fluid as they should be.

Solutions:

The Board will continue to work with ASET to fine-tune the e-Licensing system or implement a new system.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Timeliness and Statutory Time Frames

Description: The Board's statutes require portions of the application process to be completed within specific time frames. A.R.S. § 41-619.55 requires the Board to comply with the following time frames
 20 days from receipt of application (which is defined in A.A.C. R13-11-104) to expedited review (which is the initial review by the Board of the application without the applicant being present)
 45 days from expedited review to administrative hearing
 80 days from administrative hearing to Board decision
 In FY 2024, the Board is in 100% compliance with two of the statutory time frames, and will work on improving the percent of applications with an expedited review within 20 days of receipt of a complete application (67.9%). The Board received 5,525 applications, which represents a 10.8% increase in applications from FY 2023 (4,987). The Board continues to process applications efficiently. Overall wait times for applicants continues to be at or below the Board's estimate. The average number of days spent processing applications from receipt to expedited review has gone above the Board's projection of 18 days, but it is still below the statutorily required 20 days. The Board communicates with applicants effectively and efficiently based on the number of applications completed on initial submission (81.93%). The Board Investigator has exceeded the Board's goal (96%) for the percentage of recommendations accepted at an expedited review. The very high acceptance rate (99.44%) makes Board meetings more efficient.
 In upcoming fiscal years, the Board will continue to take steps to reduce the time for processing applications and achieve full statutory compliance in all areas. Reducing processing times will help return eligible applicants to work more quickly.

Solutions:

- Continue improve the Board's database and to reduce the amount of time spent entering data.
- Assess whether additional staff are needed to handle the rapidly increasing workload.
- Cross-train staff to help cover the investigator's caseload during high-caseload periods.
- Schedule hearings more frequently to decrease applicant wait time.

Issue 2 Further Improve E-Government Services

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increased Licensure Applications

Description: From FY18-FY23, the Board had a 89% increase in the number of applications. The anticipated volume is expected to continue to increase with the Board's changes in 2018 to A.R.S. § 32-3274 which regulates licensure by endorsement, and the Universal Recognition path to licensure passed in Laws 2019, Chapter 55. Additionally, there is an increased demand for behavioral health professionals.

Ongoing challenges related to the increased volume:

1. Increased documents, tracking, applicant follow-up and incoming phone/email traffic.
2. Prioritizing different types of applications and those in varying stages in the process is more challenging with the influx.
3. Increasing number of renewal applications.
4. Increased traffic in background investigations.

Solutions:

The Board plans to address these challenges as follows:

1. The Board will continue to streamline application processing through use of electronic systems.
2. The Board will maximize new credentialing staff by restructuring responsibilities by duty type and level of complexity.
3. The Board will address increasing investigations with new staff, which will allow appropriate case assignment numbers.
4. The Board is continuing to LEAN the application process by eliminating inefficient or redundant procedures.

Issue 2 Continued migration to electronic business practices

Description: The Board recognizes the need to move to a more paperless environment to assist the public with submitting information to the Board and help staff process incoming work more efficiently. The Board is implementing an e-licensing system, which allows individuals to apply for licensure through a web-based portal. This eliminates manual data entry for applications, address changes, renewals, and other important data. This increases efficiencies and streamlines processes, while making the information exchange easier with the public.

Solutions:

The Board plans to continue evaluating processes and communication that can be moved to an electronic platform as follows:

1. Continued implementation of e-licensing system.
2. Convert forms used by the public to an online platform.
3. Use digital signature programs to secure authorization on forms requiring signatures.
4. Improve the Board's digitization of records originally in paper format for archiving according to retention schedules.
5. Consolidate electronic resources, streamlining processes.

Resource Assumptions

FY 2027 Estimate

FY 2028 Estimate

FY 2029 Estimate

- - -

Agency Summary

Arizona Commerce Authority

Sandra Watson, Director

Phone: 6028451215

A.R.S. § 41-1501

Mission:

To grow and strengthen Arizona's economy and facilitate the creation of quality jobs for its citizens by supporting and attracting businesses in targeted, high-value base sectors throughout the state.

Description:

The Arizona Commerce Authority (ACA) was established in 2011 as a public-private partnership whose primary objective is advancing and diversifying the State's economy, primarily through high-value job creation. The ACA serves as Arizona's state-level economic development organization, leading and coordinating economic development and marketing efforts throughout the state.

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
▶ Arizona Commerce Authority	102,120.0	330,658.9	418,658.9
Agency Total:	102,120.0	330,658.9	418,658.9

Funding:

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
General Fund	-	13,550.0	101,550.0
Other Appropriated Funds	(0.0)	-	-
Other Non-Appropriated Funds	102,120.0	317,108.9	317,108.9
Total Funding	102,120.0	330,658.9	418,658.9

FTE Positions

- - -

5 Year Plan

Issue 1 Job Creation: Lead efforts to create 10,000 new jobs with a focus on high-wage target industries.

Description: High-wage jobs are the foundation of economic prosperity. They drive the broader economy through higher household incomes and higher discretionary spending. The ACA will continue to focus its attraction, expansion and creation activities on companies offering higher-wage jobs, specifically through the identification and targeting of five established industries (Business Services, Manufacturing, Aerospace & Defense, Bioscience & Health Care and Innovation & Technology). These industries create high-wage jobs, generate exports and encourage capital in-flows, have strong supply chains and multiplier effects, and generate tax revenues that support public services.

Solutions:

Solutions:

Increase business attraction and expansion activities that will achieve key goals in targeted sectors. Focus a dedicated team on each target industry and consistently support that industry throughout the ACA. Engage industry stakeholders to maximize awareness and delivery of the Arizona value proposition.

Issue 2 Entrepreneurial Vitality: Facilitate the creation of \$1 billion in new capital formation by ACA early-stage clients.

Description: Arizona's long-term economic vitality relies on entrepreneurship, the creation of new businesses, and the commercialization of ideas and products. The ACA plays a leading role in Arizona's entrepreneurial ecosystem through a variety of programs that foster growth and technology commercialization in Arizona's early-state companies.

Solutions:

Leverage the ACA's entrepreneurial programs and startup data into an analytics platform for benchmarking and growing Arizona's startup ecosystem.
 Increase venture capital investments made in Arizona companies, both originating in Arizona, and from outside the state.
 Provide mentorship and growth services to new ventures from a network of accomplished business leaders, serial entrepreneurs, investors and technical experts.

Issue 3 Capital Investment

Description: Attract \$20 billion in capital investment (combined total for attraction and expansion projects).

Solutions:

Targeted outreach to high-wage industries with a focus on advanced manufacturing in California and other key markets by attraction and expansion teams.
 Execute marketing campaigns leveraging paid, owned and earned mediums to showcase Arizona as a premier business location for targeted high-wage industry.
 Leverage foreign offices in multiple locations around the world to enhance business engagements leading to increases in foreign investment in Arizona.

Resource Assumptions

	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
Full-Time Equivalent Positions	90.0	90.0	90.0
General Fund	49,000.0	49,000.0	49,000.0
Other Appropriated Funds	-	-	-
Non-Appropriated Funds	117,500.0	117,500.0	117,500.0
Federal Funds	51,700.0	51,700.0	51,700.0

Program Summary

Arizona Commerce Authority (CAA-1-0)

Sandra Watson, CEO

Phone: 6028451215

Mission:

Description:

Funding:

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
General Fund	-	13,550.0	101,550.0
Other Appropriated Funds	(0.0)	-	-
Other Non-Appropriated Funds	102,120.0	317,108.9	317,108.9
Total Funding	102,120.0	330,658.9	418,658.9

FTE Positions

- - -

Subprogram Summary

Arizona Commerce Authority (CAA-1-1)

Sandra Watson, CEO

Phone: 6028451215

A.R.S. § 41-1501

Mission:

To grow and strengthen Arizona's economy and facilitate the creation of quality jobs for its citizens by supporting and attracting businesses in targeted, high-value base sectors throughout the state.

Description:

The Arizona Commerce Authority (ACA) was established in 2011 as a public-private partnership whose primary objective is advancing and diversifying the State's economy, primarily through high-value job creation. The ACA serves as Arizona's state-level economic development organization, leading and coordinating economic development and marketing efforts throughout the state.

Funding:

	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
General Fund	-	10,500.0	98,500.0
Other Appropriated Funds	(0.0)	-	-
Other Non-Appropriated Funds	38,577.1	204,814.0	204,814.0
Total Funding	38,577.1	215,314.0	303,314.0

FTE Positions

- - -

- ◆ **Goal 1** To attract business to Arizona and grow existing Arizona business.

Performance Measures	FY 2023 Actual	FY 2024 Estimate	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
Number of new opportunities added to the ACA's business attraction and expansion pipeline.	351	300	325	300	300
Number of projected new jobs to be created over three years by ACA clients.	24,246	24,247	24,251	20,000	20,000
Projected capital investment to be made by ACA clients over three years. In millions of USD.	40,734	4,000	40,000	40,000	40,000

- ◆ **Goal 2** To create new Arizona business.

Performance Measures

	FY 2023 Actual	FY 2024 Estimate	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
New capital formation by ACA early-stage clients. In millions of USD.	786	250	45	250	250

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Quality Child Care & Preschool Programs

Description: All children have access to high quality, culturally responsive early care and education that promotes their optimal development.

A. Early Care and Education System Development and Implementation-Convene partners and provide leadership in the development and implementation of a comprehensive early care and education system that is aligned both across the spectrum of settings and with the full continuum of the education system.

B. Quality Early Care and Education Standards, Curriculum and Assessment-Convene partners, provide leadership, and provide funding for the development and implementation of quality standards for early childhood care and education programs and related curricula and assessments.

C. Quality, Access and Affordability of Regulated Early Care and Education Settings-Convene partners, provide leadership, and provide funding for increased availability of, and access to, high quality, regulated, culturally responsive and affordable early care and education programs.

Solutions:

A. Identify and align early care and education programs and services to ensure a comprehensive early childhood system with coordination and efficient use of resources.

a. Continue coordination, alignment and leveraging of resources of state and federal programs to support alignment of state and federal programs and common intake systems to support families in enrolling their children in early care and education programs.

b. With partners establish an integrated data system to provide data that can be used to evaluate and monitor the Early Care and Education System.

B. Increase use of research/evidence-based curriculum and comprehensive assessment that is aligned with the Arizona State Standards for birth - PreK.

a. Alignment of curriculum and child assessment components with Federal, State, and tribal requirements.

b. Support early care and education programs in the use of research/evidence-based curriculum and comprehensive assessment, Support early care and education programs in establishing at minimum, an assessment process for: Screening measures; Formative assessment for all children; and Kindergarten entry.

C. Increase the number of Arizona children, birth through five, with access to, and participation in, quality early care and education.

a. Make available quality, affordable and culturally responsive early childhood education programs to all children and families across Arizona focusing on access to early care and education programs serving infants and toddlers, children in the child welfare system, children with special needs, and high poverty areas; and bringing Quality First—Arizona’s Quality Improvement and Rating System—to scale.

Issue 2 Preventive Health

Description: All children have access to high quality, preventive and continuous health care, including physical, mental, oral and nutritional health.

A. Access to Quality Health Care Coverage and Services—Collaborate with partners to increase access to high quality health care services (including oral health and mental health) and affordable health care coverage for young children and their families.

- To increase the number of Arizona children birth through five with access to preventive health services, including oral health, behavioral health, and immunizations. This includes oral health, behavioral health, immunizations, and services for families that address the social determinants of health.
- To increase the number of Arizona children birth through five that are receiving care coordination services and healthcare through a medical and dental home.
- To increase parents and caregiver’s knowledge and understanding on how to support their child’s optimal health and development.

B. Early Screening and Intervention—Collaborate with partners to increase awareness of and access to a continuum of information, support, and services for families and their children who have or are at risk of having developmental, physical, and/or mental health issues.

- To increase the number of Arizona children birth through five receiving appropriate developmental and health screening.
- To create, sustain, and expand the development of coordinated statewide and community based systems to identify and serve children with physical, behavioral, developmental and social needs.
- To increase the number of Arizona children birth through five that are receiving appropriate supports and intervention services based on screenings.
- To increase the number of Arizona pregnant women receiving early and adequate maternal health services, oral health screening, and immunizations.

Solutions:

A. Access to Quality Health Care Coverage and Services

- Continue efforts to improve children’s oral health and work to make sure that oral health care is unduplicated and coordinated for children with a focus on high risk and vulnerable children.
- Support medical homes (including tribal health partners) providing care coordination services for children with an emphasis on children with complex needs and high risk and vulnerable children.
- Work with system partners serving children birth through five to provide timely, coordinated, and appropriate care to families.
- Support health insurance outreach, enrollment and increase health insurance literacy.
- Collaborate with AHCCCS, managed care plans, and tribal health partners to work on issues affecting children birth through five, including:
 - Analysis of data on utilization of healthcare services, including EPSDT and other children’s preventive health services. Use data to support work promoting children’s access to early and periodic screening, diagnosis and treatment.
 - Support AHCCCS flexibility to provide children’s preventive services through home visitation, screening and interventions, and behavioral health services.
- Explore ways to help rural and tribal children better access services such as community health workers, tele-health, transportation, and workforce capacity building.
- Support efforts to increase referrals to maternal health services, and services that address the social determinants of children’s health across health programs and policies.
- Partner to increase the health literacy of families so they can effectively advocate within a complex health system for timely, appropriate, and coordinated care for their children.

B. Early Screening and Intervention

- Support standardized developmental, autism, oral health and sensory screening services. Screenings should include social determinants and toxic stress to better support the child and family. Refer mothers to maternal health services and screenings; and connect families to appropriate services and interventions.
- Partner to ensure children are meeting national standards for appropriate screenings; getting referred for evaluation, and connected to services and treatment.
- Work with partners to reduce duplication of services, coordinate screenings, help families understand the results, and support the appropriate follow up and referrals needed.
- Convene partners to address children’s access to appropriate and timely interventions
- Continue to partner with efforts to increase sensory screening including identification of data sources.
- Explore the use of telehealth services to expand capacity, with attention to shortage areas.
- Work with tribal health partners to improve collaboration with state agencies to increase screening and decrease no show rates.
- Partner to identify opportunities to leverage best practices around the integration of screening and referral for social determinants of health. Support organizations working with young children to inform families about and increase access to screenings, maternal health services, and immunizations.

Issue 3 Strengthening Families

- Description:** All families have the information, services and support they need to help their children achieve to their fullest potential.
- A. Supports and Services for Families—Convene partners, provide leadership, provide funding, and advocate for development, enhancement, and sustainability of a variety of high quality, culturally responsive, and affordable services, supports, and community resources for young children and their families.
- a. To increase the availability of and access to high quality family support services for families with young children.
 - b. To continuously improve the quality of family support services.
 - c. To increase coordination of planning, development, funding and delivery of family support services to meet the needs of families and leverage available resources.
- B. Information and Education for Families - Convene partners, provide leadership, and provide funding for the development and coordinated dissemination of high quality, diverse, and relevant information and education on the importance of the early years, child development, health, early education, and related resources for families, providers, partners, and the public.
- a. To increase families understanding and use of parenting practices that promote positive child development, health and literacy outcomes for their children.

Solutions:

- A. Information and Education for Families
- a. Continue to support a continuum of quality family support strategies to meet the needs of families including social determinants of health ranging from low intensity and universal reach to all families to high intensity and reach to targeted populations.
 - b. Continue to support the strengthening of Arizona’s Home Visitation System.
 - c. Provide specialized professional development for family support providers to increase knowledge and skills to serve and meet the needs of families:
 - d. Continue to coordinate with state agencies and partners to ensure resources are maximized, avoid duplication, and concentrate on complementary services.
 - e. Provide support and technical assistance to employers to develop family-friendly work policies.
- B. Information and Education for Families
- a. Increase parent/caregiver awareness with fact-based information and resources that are accessed, and universally, available through web-based, social media, mobile and other technology platforms.
 - b. Partner and work with community partners to ensure parents/caregivers have access to information, activities, and available services.
 - c. Coordinate across system partners to disseminate information and connect parent/caregivers to information, resources and services.
 - d. Support parents/caregivers to be a resource to one another.
 - e. Develop a communication strategy aimed at family, friend and neighbor providers, informing them of available supports.
 - f. Create universal messages and information for all families and targeted messages for various high risk and target populations.

Issue 4 Workforce Development & Training

- Description:** All early childhood education and health professionals are well prepared, highly skilled, and compensated commensurate with their education and experience.
- A. Professional Development System and Recruitment and Retention of Professionals in the Early Childhood System - Convene partners, provide leadership, and provide funding for the development and enhancement of an early childhood professional development system that addresses availability, accessibility, affordability, quality, and articulation. Convene partners, provide leadership, and provide funding for the recruitment, adequate compensation, and retention of high quality, culturally diverse early childhood professionals.

Solutions:

- A. To implement, align, and continuously improve Arizona's Professional Development System that supports the education, recruitment, and retention of early childhood professionals.
- B. Support partners across the early childhood system to promote and utilize the Arizona Early Childhood Career and Professional Development Network, including the Workforce Knowledge and Competencies (WFKC), Workforce Registry, and Instructor and Technical Assistance Provider Standards.
- C. Collect and maintain accurate and comprehensive early childhood workforce data to inform and support decision making.
- D. Develop and strengthen a continuum of intentional educational and professional development career pathways for the early childhood workforce, for both pre-service and ongoing in-service, specifically ensuring resources as well as access in rural, tribal, and high poverty areas.
- E. Design a quality assurance process that supports the delivery of PD based on the Instructor and TA Standards and use of research-based instructional strategies that support behavior change in teachers' implementation of best practices in early care and education.
- F. Support early childhood workforce compensation, incentives, benefits, work environment, and employee retention efforts through the review of research and use of data from the Registry.

Issue 5 System Coordination

- Description:** The early childhood System is high quality, child and family centered, coordinated, integrated and comprehensive
- A. Early Childhood System Leadership
 - a. Convene partners, provide leadership, and provide funding for the conceptualization and implementation of a high quality, child and family centered, coordinated, integrated, and comprehensive early childhood system that includes clearly defined roles and responsibilities.
 - i. To clearly describe Arizona's comprehensive early childhood system and define the roles and responsibilities of those involved in its implementation to increase coordination and leverage resources and services for young children.
 - ii. To have a common understanding of the early childhood system among agencies and organizations involved in the system, share ownership in its implementation and agree to shared outcomes for young children.
 - iii. To support State, tribal and local jurisdictions in their efforts to conceptualize and design high quality early childhood opportunities.
 - iv. Early childhood is recognized as a core component of the P-20 education system.
 - B. Early Childhood System Funding
 - a. Secure, coordinate, and advocate for resources required to develop and sustain the early childhood system.
 - b. To leverage FTF resources to secure federal and foundation grants to build and sustain the early childhood system.
 - c. To strengthen relationships with Arizona business, individuals, and private sector foundations to secure philanthropic investments and partnerships to enhance and sustain the early childhood system.
 - d. To increase alignment of federal, state, local and tribal funding that supports a comprehensive early childhood system.
 - C. Early Childhood System Data and Evaluation
 - a. Define and carry out roles related to collecting, analyzing, and reporting data; utilize data to design, develop, plan, and evaluate the early childhood system; and provide leadership in the evaluation of the early childhood system and collaborate with partners to utilize the results to foster continuous improvement of the system.
 - b. To ensure that data needed to inform and guide program and policy decisions is available, coordinated and utilized at the state and local level.
 - c. To conduct a comprehensive evaluation of the early childhood system and use results for continuous improvement of the system.

Solutions:

- A. Early Childhood System Leadership- Develop and implement a shared agenda across state agency partners that minimally includes:
- Prioritizing high risk and vulnerable populations across the health, education and family serving sectors;
 - Aligning policies and increasing coordination to reduce duplication across health, education and family support; and
 - Continuing focused efforts in improving quality early care and education, improving early language and literacy outcomes, strengthening and expanding professional development, strengthening the comprehensive early intervention system, and alignment with AHCCCS.
 - Continue to align and support the intersection of the early childhood system with k-3 education including emphasis on developmentally effective and appropriate practice; leveraging and alignment of resources; and professional development.
 - Convene state and system partners to address barriers to availability and access to quality services, particularly in rural and tribal areas.
 - Continue to develop and strengthen relationships with local governments and tribes and nations to support new and expand early childhood opportunities.

B. Early Childhood System

- Identify and establish philanthropic, federal, state and tribal partnership and investment opportunities that support and advance the early childhood system.
- Actively prospect, cultivate and steward strategic relationships with national and state foundations, individual/major donors and corporations to invite and secure private philanthropic investments to support established priorities.
- Continue to develop FTF's system to search, vet and pursue both public and private grant opportunities.
- Continue to cultivate and identify partnerships with federal agencies and programs.

C. Early Childhood System Data and Evaluation

- Continue to enhance data to inform FTF strategy impact/outcomes that will link to the Integrated Data System.
- Plan and conduct studies, based on 2018-2022 FTF Research and Evaluation Plan, which will evaluate the impact of FTF-funded work that will inform Early Childhood System work.
- Coordinate with system partners on the development and implementation of an Integrated Data System by:
 - Coordinating with system partners to standardize definitions, map, share, and access data indicators to understand impact. OData should inform child outcomes and system progress.
 - Focusing on shared accountability among system partners on quality and integrity of data.
 - Developing interagency agreements that allow for the exchange and sharing of data among state, tribal and other government agencies that are funding or providing services to young children and families.
 - Executing a small-scale blueprint, to serve as a proof of concept, to demonstrate the feasibility of an integrated data system and how it has practical potential in meeting the Early Childhood System needs and coordinated use.
 - Continue coordination with system partners to support implementation of common measure of school readiness.
- Partner with ADE to work on the implementation of the Kindergarten Developmental Inventory with school districts including outreach, professional development, and analysis of data to understand children's school readiness.
- Demonstrate success with a small scale project at community level that evaluates how individual and collective work of early childhood system partners is impacting young children's school readiness.

Issue 6 Family/Community Engagement

Description: All Arizonans understand the importance of the early years and the impact of early childhood development and health and education on Arizona's economy and quality of life and, as a result, substantially support early childhood development, health and education both politically and financially.

- A. Building Public Awareness and Support—Convene partners, provide leadership, and provide funding for efforts to increase public awareness of and support for early childhood development, health and early education among partners, public officials, policy makers, and the public.
- To increase the number of diverse constituencies who use consistent, compelling messages to actively raise awareness of and build public support for the importance of early childhood as an issue that impacts all Arizonans.
 - To increase families' understanding of the importance of early childhood and awareness of resources available to help them ensure positive experiences in their child's first five years.
 - To increase policymakers' recognition of the role early childhood plays in educational and economic outcomes and increase regular engagement of early childhood voices in public policy conversations.

Solutions:

A. Building Public Awareness and Support

- a. Increase the engagement of diverse constituents across Arizona who act in support of building an effective early childhood system.
- b. Ensure consistent public messaging about early childhood and increase the presence of consistent early childhood strategic messaging across broad communications channels throughout the state.
- c. Engage parents and caregivers of young children with relevant, credible and appealing content through digital communications channels.
- d. Highlight the impact of FTF funded programs on young children and their families.
- e. Expand the profile and recognition of First Things First as a leader in early childhood policy and practice.
- f. Leverage opportunities to increase understanding of early childhood's impact on a broad range of topics among state, federal, tribal and local policymakers.
- g. Build recognition of First Things First strategies as synonymous with improving outcomes in early childhood.

Issue 7 Research & Evaluation

- Description:** FTF is a model for comprehensive planning and program implementation that integrates innovation and a systems thinking approach with an emphasis on data driven decisions and continuous quality improvement.
- A. FTF staff and volunteers have the resources, structures and processes in place so that continuous learning can occur and be recognized.
 - B. Establish and maintain internal systems that promote accountability, efficiency and improvement.

Solutions:

- A. FTF staff and volunteers
 - a. Develop fluent, adaptive and responsive systems thinkers who know how to apply systems thinking across the organization (staff and volunteers) and externally with system partners.
 - b. Establish mechanisms by which Regional Councils can provide local leadership in developing an early childhood systems model.
- B. Internal Systems
 - a. Implement statewide and regional funding plans that are consistent with FTF's indicators, benchmarks to progress, strategic direction, Standards of Practice based on best and evidence based practice, FTF logic model and the Arizona Model System.
 - b. Advance fiscal policy that is transparent, accountable, a public sector model and that aligns with a systems approach to programmatic implementation.

Issue 8 Quality Early Care and Education System Development, Standards, & Access to Affordable Education

- Description:** FTF is a highly sought after place of employment and engagement that attracts and retains exceptional and diverse talent among staff and volunteers.
- A. Early Care and Education System Development and Implementation—Convene partners and provide leadership in the development and implementation of a comprehensive early care and education system that is aligned both across the spectrum of settings and with the full continuum of the education system.
 - a. Identify and align early care and education programs and services to ensure a comprehensive early childhood system with coordinated and efficient use of resources.
 - B. Quality Early Care and Education Standards, Curriculum and Assessment—Convene partners, provide leadership and provide funding for the development and implementation of quality standards for early childhood care and education programs and related curricula and assessments.
 - a. Increase use of research/evidence-based curriculum and comprehensive assessment that is aligned with the Arizona State Standards for birth – pre-k.
 - C. Quality, Access and Affordability of Regulated Early Care and Education Settings—Convene partners, provide leadership, and provide funding for increased availability of and access to high quality, regulated, culturally responsive and affordable early care and education programs.
 - a. Increase the number of Arizona children birth through five with access to and participation in quality early care and education.

Solutions:

A. Early Care and Education System Development and Implementation

- a. Continue coordination, alignment and leveraging of resources of state and federal programs to support alignment of state and federal programs and common intake systems to support families in enrolling their children in early care and education programs.
- b. With partners establish an integrated data system to provide data that can be used to evaluate and monitor the Early Care and Education System.

B. Quality Early Care and Education Standards, Curriculum and Assessment

- a. Alignment of curriculum and child assessment components with Federal, State, and tribal requirements.
- b. Support early care and education programs in the use of research/evidence-based curriculum and comprehensive assessment.
- c. Support early care and education programs in establishing at minimum, an assessment process for: Screening measures; Formative assessment for all children; and Kindergarten entry.

C. Quality, Access and Affordability of Regulated Early Care and Education Settings

- a. Make available quality, affordable and culturally responsive early childhood education programs to all children and families across Arizona focusing on access to early care and education programs serving infants and toddlers, children in the child welfare system, children with special needs, and high poverty areas; and bringing Quality First—Arizona’s Quality Improvement and Rating System—to scale.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Improve the timelines to complete investigations, formal hearings.

Description: The Arizona Auditor General recommends that the majority of investigations be concluded within 180 days. The Board is fully committed to meeting this recommendation and continues to improve in this area. In FY 2024 the average number of days to process complaints was 292 days.

Solutions:

In FY 2024, the Board reduces its complaint backlog by 23%. Expanding its investigative team's bandwidth to focus solely on investigations is essential to meeting this objective. Continually using the investigative team for other functions, such as processing renewal applications and continuing education applications, impacts their ability to focus on promptly processing complaints and meeting this objective.

The board's continued efforts have led to the successful resolution of a significant number of past complaints dating back to FY 2018. The board has addressed the majority of complaints for FY 2020, FY 2021, and FY 2022. In the last year, the Board heard seventy-one(71) cases and fully adjudicated fifty-eight (58) complaints. As for FY 2020, only one (1) complaint remains, and it is scheduled for a Formal Hearing on September 11th.

In reviewing the data, the Board has made significant progress in the average number of days from receiving the complaint to closure. For FY 2022, the average time to close an open complaint is 292 average days, down significantly from the all-time high of 522 average days in FY 2020. Additionally, the Board has reduced the average number of days for High Priority (HP Cases) complaints from the high in FY 2020 of 612 average days to 129 days in FY 2022. The Board has also seen a significant spike in sexual misconduct complaints, as they have increased by 110% in the last year. Since the Board has prioritized High Priority Complaints over medium and lower-priority complaints, there is still a significant delay in investigating these lower-level cases.

Over the last five years, most complaints before the Board have evolved from simple refund issues and advertising matters to more complex cases involving billing, fraud, sexual misconduct, and substance abuse. Because of these additional complexities, it now takes extra time and resources to gather all the necessary evidence to present the matter to the Board. More complaints and complicated cases result in the Board issuing more disciplinary orders and consent agreements.

These items require additional staff resources to monitor and track compliance with these corrective orders. Utilizing two investigators to address complaints and move cases forward more expeditious manner will help the Board achieve this vital objective. However, without the additional requested staff support for Renewal Applications and Business Entities, the responsibility of the investigative staff will likely have to be shifted back to the investigative staff to handle these other processes. The Board has and continues to use AMS and visual management tools to track high-priority cases, where cases are in the pipeline for review by the Board and placement on the Board's agenda. This process ensures all cases are moved forward to the next steps promptly. The agenda is planned quarterly segments, and cases are plotted accordingly. Lower-priority and easy-to-resolve cases are no longer prioritized over the more complicated high-priority cases. Complaints are monitored and tracked daily, assigned to an investigator, and then placed on the agenda. These tools also ensure notices are completed timely and that the Board avoids possible due process issues by being consistent and prompt with its notices for interviews and hearings. The second investigator has dramatically impacted the Board's ability to address the complaint backlog. In FY 2024, the Board reduced its backlog by 23%. Moving forward in FY 2025 and beyond, the Board needs to have the investigative team solely resourced to investigate complaints. It can no longer afford to have them focused on other Board administrative duties. Creating improvement in enhancement would support the Board's current administrative burden without adding FTE and create other much-needed efficiencies.

In order to continue to drive improvement in this area, the Board needs to be able to utilize additional funding to enhance the Thentia database for the benefit of the licensees, reduce the regulatory burden of submitting their renewal applications, and reduce the staff time associated with processing and reviewing these applications. With this enhancement, the Board would no longer have to engage its investigative team in supporting these functions, and they could work solely to investigate complaints.

Issue 2 Cross-train all staff in routine office and business functions in Thentia Cloud Solution

Description: The Board has shifted from using the 1995 Microsoft Access Database to the Thentia Online Application and Licensure Portal. As a result of this change, staff members must be able to navigate all parts of the system. A small team must be familiar with all the essential business functions to support the public and licensees.

Solutions:

The Board is utilizing this time to introduce new database sections and develop How-To Guides for staff and portal users. These guides are stored and shared on the Board's Thentia Google Drive for staff and posted on the Board's website for portal users, making them easily accessible. We are expanding the How To Guides to cover most of the Board's business functions, making it easy for all staff to access informative guides for their daily responsibilities. Furthermore, staff members will share lower-level procedures weekly, helping them stay sharp and engaged with these processes and any updates. Every day, the staff has a huddle call to check on everyone's workload and ensure the team is on track to complete tasks on time, meeting internal and external deadlines. Once a week, there is a staff meeting to discuss any updates to Board processes and brainstorm ways to improve efficiency. When necessary, all staff members pitch in to complete tasks such as Continuing Education Applications, Renewal Applications, answering phone calls, and responding to emails.

The Board is also in the process of reviewing and updating all of its current processes and procedures to bring them into alignment with the new processes in Thentia to ensure the utmost in compliance and effectiveness of Board staff. These policies are being drafted and linked directly to the statutory and rule authority in which they are derived from. This will help support solid consistent decision making by both the Board and Board staff.

The additional improvement to Thentia Cloud proposed in the agency's funding request would help support this effort by reducing the number of processes staff must conduct and making them more automated functions. This would reduce the day-to-day workload and help ensure the Board does not create unnecessary backlogs associated with staffing.

Issue 3 Establish the capability of accepting Continuing Education applications and fees in electronic formats.

Description: The Board has made significant strides in migrating the Continuing Education application and fee process from 100% paper to an electronic format. Last year, we transitioned to AdobeSign, which led to increased compliance and productivity for Board staff. We no longer accept paper copy applications and payments as checks or money orders. Providers can now pay for courses via credit card through the Board's payment portal. While the Board has substantially improved in this area, a significant workload is still associated with managing this transition and ensuring its smooth operation. The average processing time for a single application is at least two hours. The Board processed over 400 applications last year, a 20% increase over the previous course years' approvals.

There is no statute timeframe for processing these applications, which results in long delays and limits our providers' options for Continuing Education courses. The Board has to prioritize other statutory activities, such as investigations and licensing applications, over processing Continuing Education courses. The Board strives to reduce the application wait times from 90 to 120 days to 45 days or less.

Solutions:

Thentia is developing a CE Provider Portal that the Board may integrate into its portal features.

Allowing the Board to implement the proposed Thentia and CE Broker Enhancements discussed in our agency's funding request I will assist the Board in improving its continuing education application process without needing an additional FTE to support this function. Having quality continuing education that supports the providers and helps them continue to grow and improve as practitioners is a critical component of the Board's mission to protect the health, safety, and welfare of the public by ensuring a well-trained chiropractic population.

Issue 4 Update information technology

Description: Update information technology to ensure capable management of practitioner licensure, consumer complaints, and other board responsibilities and activities.

Solutions:

The Board has transitioned to the Thentia Online Cloud Solution as a part of its daily operations. The Board is gradually integrating this technology and onboarding Chiropractic Assistants and their Supervisors onto the platform. New applicants are using the portal to submit their licensure applications. Currently, the Board is processing and reviewing complaints. The Board has fully implemented the Thentia Cloud Platform for our licensees and applicants. In FY 2024, all licensees used the portal to renew their applications. The Board reduced its processing times for renewal applications from 45 days to less than seven days on average during renewal.

Additionally, the Board finished processing all renewal applications fifteen days earlier than in previous years. The Board migrated to a new phone platform from Zoom Workplace, which has increased staff productivity and communication. The Board can now communicate with licensees and the public via phone, text, video, and chat. This phone system has enhanced our ability to respond quickly to inquiries and improved productivity. Board staff also provides better support to our licensees as they can seamlessly convert a phone call to a Zoom video meeting to share information and troubleshoot technology issues with licensees.

In FY 2023, the Board digitized all its paper licensure files and created digital records for these essential documents. Migrating this data storage from a third-party provider to the Thentia Cloud Platform as part of the licensee's complete license record will also enhance and support staff productivity, reduce overall agency costs, and help ensure licensure files are securely stored and maintained for the required retention period. The Board would no longer have to look in two places for licensing information as it all would be stored in a single location inside Thentia. One only has to look at the damage incurred at an Iron Mountain Storage facility in Phoenix, destroying numerous vital documents such as licensure files, investigative reports, and hearing papers. The Board is responsible for ensuring the safe, secure file storage of essential records and documents.

Continuing to find technology solutions will allow the Board to do more with less and continue to meet its mission of protecting the health, safety, and welfare of the public. This year's funding request is crucial in supporting the Board in implementing this objective, which will benefit the Board, Board staff, licensees, and the public.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue #MULTIVALUE

Description: At this time 34% of children in the care, custody and control of the Department of Child Safety are exiting to permanency within 12 months of entering out of home care. (Note: permanency includes reunification, exits to adoption, guardianship and live with relatives).

Description: At this time, AZDCS does not have a program designed to assist individuals from all backgrounds, nationalities, diversity, equity, and inclusion that promotes the fair treatment and full participation of all people, particularly groups who have historically been underrepresented or subject to discrimination on the basis of identity or disability.

Description: At this time, there are over 1400 children and youth placed in congregate care settings such as group homes and shelters in Arizona.

Research has proven that children who are removed from their homes due to unpreventable circumstances often thrive in when placed in kinship care settings. Furthermore, it has been reported that children placed in kinship care have better behavioral and mental health outcomes, experience less trauma and anxiety because they are placed with someone they know and trust, have fewer placements and school changes, experience more stability and support through difficult situations and can help preserve children's cultural identity and values.

Description: Currently, there is no coordinated statewide pathway to connect families with children and providers to preventative resources who do not meet the statutory requirements of abuse or neglect. At this time, 48% of all calls to the DCS hotline do not generate an investigative report.

Description: Over the last several years, the retention of employees has been insufficient specifically among both DCS case carrying and non-case carrying specialists positions. In May 2022 the rolling 12 month turnover peaked at 57.1% for case carrying specialists and 41.3% agency wide for non-case carrying specialists agency wide.

Solutions:
#MULTIVALUE

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Funding Facility Improvements

Description: Given a large, aging facility, the Arizona Exposition and State Fair (AESF) must consistently perform building renewal and capital improvement projects on the Fairgrounds in order to maintain functionality, keep it viable for rental, and ensure the safety of the visiting public. AESF has 26 structures and approximately 80 acres of parking lot/grounds to maintain, covering a total of 96 acres.

Solutions:

AESF plans to tackle large projects in a multi-phase method, as it can afford over the next five years. Projects will be prioritized by health, safety and welfare of guests, stakeholders, and employees, then by operational needs. AESF contracts with ADOA's General Service Division for large project management. Projects will then be broken into phases based on financial resources available and the greatest priority within each project on a case-by-case basis. AESF's capitol maintenance and improvement plan's execution is contingent upon available funds and sufficient appropriation.

Issue 2 Improve the Fair's product

Description: Given a land-locked location at 19th Avenue between Grand, McDowell, Encanto and 19th Avenue, the Arizona State Fair (ASF) is limited in ways it can expend its current operations to offer more entertainment and better entertainment to our customers. As a self-funded state agency, and to ensure future operation, the Fair must continue to innovate to maintain the existing customer base, as well as appeal to a new generation of Arizonans to add them as new customers. Innovation at the current location requires investment in the Fair product.

Solutions:

The most effective way to currently grow the Fair's offerings is to increase revenues so ASF can afford better quality entertainment and more entertainment overall. The strategy to increase Fair revenue involves increasing overall attendance, which has a positive effect on parking, gate admissions, food percentage, and ride revenue streams. AESF intends to increase attendance by attracting new visitors, increasing repeat visits with current guests, creating attractive promotions, and offering exciting entertainment options. In addition, ASF plans to continue to identify new revenue streams and partner with local businesses in sponsorship and vendor opportunities.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:

FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
-	-	-

5 Year Plan

Issue 1 Constable Code of Conduct

Description: Revise Code of Conduct

Solutions:

Establish a subcommittee of membership to begin revision of 2009 constable code of conduct and present progress to the Board.

Issue 2 Website

Description: Update website and maximize capabilities.

Solutions:

Staff to work with the Board to update the website and add new features to include training and complaint history database, include board meeting agendas and minutes

Issue 3 Internal Policies and Procedures

Description: Revise the CNA internal policies and procedures

Solutions:

Staff to update and revise the internal policies and procedures on handling complaints, public records requests, grant process and general record keeping.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Provide Effective Oversight of Charter's Academic and Hold Charters Accountable

Description: Laws 2012, Ch. 155 required that in implementing its oversight and administrative responsibilities, the Charter Board ("Board") shall adopt a performance framework that includes "the academic performance expectations of the charter school and the measurement of sufficient progress toward the academic expectations." Statute requires the Board to ground its actions in evidence of a charter holder's performance in accordance with its adopted performance frameworks. Successful implementation of the Board's Academic Performance Framework relies on the State Board of Education's A-F accountability determinations. The Board calculates ratings using the A-F letter grades for its schools under its Academic Performance Framework and provides monitoring and oversight for charters that do not meet the Board's academic performance expectations. Monitoring includes additional review through the Board's specialized accountability review process which is additional review in addition to its reviews conducted every 5 years of a charter's contract. Oversight includes disciplinary action up to and including closure.

Solutions:

To increase the quality of educational choices for students, the Board has hired additional staff to support its academic team. Additional funds were requested in prior fiscal years and were received to help ensure the Board can and will retain qualified staff to continue implementing processes and reviews within the Board's Academic Performance Framework and Academic Systems Review. The Board will continue to improve academic rigor within its charter portfolio by holding schools accountable to the high expectations within its Academic Performance Framework, to increase monitoring, and ensure disciplinary action is implemented with validity.

Letter grades were released in FY2024 for the school year 2022-2023 school year. The Board updated each charter's academic dashboard accordingly, each charter having received a letter grade of a D or F received a specialized review by the Board, and each charter school that received an F letter grade was placed on a consent agreement requiring immediate academic improvement. The Board will continue this same or similar process in future fiscal years as letter grades are released.

Staff will continue to conduct Academic Systems Reviews for charters in Interval Review.

Issue 2 Provide Effective Oversight of Charters' Operational and Compliance Performance

Description: Laws 2012, Ch. 155 required that in implementing its oversight and administrative responsibilities, the Board shall adopt a performance framework that includes “the operational expectations of the charter school, including adherence to all applicable laws and obligations of the charter contract, and intervention and improvement policies.” Statute requires the Board to ground its actions in evidence of a charter holder’s performance in accordance with its adopted performance frameworks. Under the Board’s Operational Performance Framework, for a charter holder to meet the operational performance expectations, it must have an overall rating of “Meets Standard” for the current fiscal year and the two prior fiscal years for which an overall rating was calculated and have no measure that receives a “Falls Far Below Standard” rating in the current year, as represented on its dashboard. Operational compliance oversight includes monitoring during a charter’s interval review, unannounced pop-in visit, targeted monitoring, and disciplinary action up to and including closure.

Solutions:

The Board will continue to improve operational compliance within the charter portfolio by holding schools accountable to the Operational Performance Framework, ensuring disciplinary action is implemented with validity, and providing guidance and information to charters related to operational compliance. Additionally, the Board previously requested and received additional funds to support staff to help maintain qualified staff to ensure compliance within the Board’s portfolio. Additional staff dedicated to the successful implementation of the Board’s Operational Performance Framework have been added to enhance monitoring and oversight of the charter portfolio. The Board will review and revise the Operational Performance Framework as a means to improve operational accountability within its charter portfolio by holding schools accountable to high expectations, as needed.

The Board will continue to monitor charter operational compliance through its interval review process, pop-reviews, and targeted reviews. Additionally independent CPAs that conduct charter annual audits are required to review charter compliance in certain areas, the Board will continue to utilize the legal compliance questionnaire to inform practices and to ensure compliance year over year.

Issue 3 Provide effective oversight of a charter’s financial performance and expectations

Description: During the 53rd Second Regular Legislative Session, the budget was passed with language requiring charters to meet the financial performance expectations set forth in the performance framework. House Bill 2263 amends A.R.S. §15-183 (2018) and gives the Board the authority to take action against a charter it sponsors based on its Financial Performance Framework. The Board updated its Financial Performance Framework and adopted rule and policy the Board can use for accountability purposes, including intervention and improvement policies. Statute requires the Board to ground its actions in evidence of a charter holder’s performance in accordance with its adopted performance frameworks. Effective September 2021, three probation risk levels were added to administrative rule to determine appropriate actions beginning with those charter holders that do not meet the Financial Expectations due to receiving Intervention ratings for two consecutive years based on the fiscal years 2020 and 2021 audits. In fiscal year 2024, the Board established a Financial Subcommittee to review the Financial Framework’s measures and approved the Subcommittee’s recommended changes.

Solutions:

In July 2019, the Board implemented its new Financial Performance Framework and fiscal year 2020 transition plan, which was approved by the Board at the December 10, 2018 meeting. The Financial Performance Framework communicates the Board’s expectations for ensuring that all charter holders in its portfolio are viable organizations with strong fiscal management practices. The Board will hire additional staff dedicated to the successful implementation of the new Financial Performance Framework. The Board will continue to improve financial compliance within the charter portfolio by holding schools accountable to the Financial Performance Framework and ensuring disciplinary action is implemented with validity. Financial compliance oversight includes disciplinary action up to and including closure.

The Board at its August 14, 2023 Board meeting voted to convene a Financial Subcommittee to begin reviewing the measures under its Financial Performance Framework for improvements to be made in future years. In February 2024, the Board adopted the Subcommittee’s recommended changes to the Financial Framework’s measures. These changes generally take effect with the review of the fiscal year 2024 audits, which the Board will receive in fiscal year 2025. The Board will continue to look for ways to improve its Financial Framework.

Resource Assumptions

FY 2027 Estimate FY 2028 Estimate FY 2029 Estimate

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Improve the day to day operations by reducing vacancies 15% as of June 2029, through organizational cultural changes.

Description: Our current correctional officer vacancy rate is 17.92% (1,061/5922), this impacts the day to day operations. Through conversation and research, it is apparent that factors beyond salary such as workplace environment, growth opportunities and the quality of training and leadership all play a important role in influencing our staffs tenure.

Solutions:

ADCRR is committed to building a meaningful organizational culture and promoting the development of a team through focusing on recruitment, retention, and overall job satisfaction. Prioritizing staff development initiatives, fostering communications, and creating partnerships all while creating opportunities for continued development, and quality of work.

1 Improve the day to day operations by reducing vacancies 15% as of June 2029, through organizational cultural changes.

1.1 Decrease vacancy rate for COII positions 5% by June 2025

1.1.a Promote and demonstrate cross-division communications, planning, and teamwork

1.1.b Create and deploy Staff Training Academies and Agency Learning Cohorts to promote professional preparation and development

1.1.c Deploy the Staff Wellness Committee to implement strategies promoting staff safety, health, and work satisfaction

1.1.d Revamp the Correctional Officer Training Academy (COTA), ensuring new cadet training addresses the priorities and practices of ADCRR

Issue 2 By June 2029, we will decrease the 3 year recidivism rates by 10%.

Description: High recidivism rates perpetuate criminal activity, resulting in more victims and heightened fear within communities, which undermines public safety. Additionally, when individuals reoffend after release, it contributes to overcrowding in correctional facilities, straining resources, increasing the costs of rehabilitation programs, and placing ongoing pressure on staffing.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Modernize Agency Technology

Description: By June 2029, DES will have one client facing site to access all services and programs operating 24/7 to prevent fraud, waste, and abuse as well as improve client experience.

Solutions:

New Platform Implementation - Launch new platform for three applications/divisions

Issue 2 Drive a Client Centric Culture

Description: To improve efficiency, by June 2029, DES will reduce average time from application to eligibility decision by 50%

Solutions:

1. DBME- Create full journey map of Nutrition Assistance and Cash Assistance processes and problem solve to reduce elapsed time.
2. DCSS - Create and update customer options to utilize customer portal to apply for services.

Issue 3 Promote Family Stability and Community Support

Description: By June 2029, DES will have a robust provider network for critical services and reduce provider deserts by 50%.

Solutions:

1. Identify provider deserts. Supported by DAAS, DCAD, DCC, and DDD initiatives to develop and analyze provider capacity and identify gaps.

Issue 4 Optimize Agency Operations, Infrastructure, and Employee Development and Engagement

Description: With investments in leadership development and training, by June 2029, DES will achieve 98% retention of high performing employees.

Solutions:

1. Professional Development Toolkit and Training. Human Resources Administration and Office of Professional Development to organize and train leaders on development tools. (Q1, Q2)
2. Professional Development Planning. Initiative to have plans in place for DES leaders supported by all divisions.

Issue 5 Quality Improvement and Queue Reduction

Description: Through continuous quality improvement activities, DES will reduce the size of queues and past dues by 10% per year.

Solutions:

- 1. Measure and Benchmark Current Self Service Initiatives. Supported by DBME and DERS initiatives.
- 2. DBME- Identify and implement additional self-services opportunities (Q2,Q3,Q4)

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 1

Description: Enhance inclusive and accessible information, education, and training for Deaf, Hard of Hearing, DeafBlind, and CVHL individuals and their communities, including Hispanic and Native populations, increasing resource reach and usability by 50% by June 30, 2029.

Solutions:

Issue 2 2

Description: Increase awareness and usage of comprehensive support services for Arizona's Deaf, Hard of Hearing, DeafBlind, and CVHL communities, including enhancement of services for DeafBlind and older adults, by 50% by June 30, 2029.

Solutions:

Issue 3 3

Description: Implement targeted professional development resources, including mentorship opportunities for novice interpreters and professional development for current interpreters, by 30%, to enhance the skills and qualifications of ASL interpreters in Arizona by June 30, 2029.

Solutions:

Issue 4 4

Description: Increase knowledge of technological advancements, communication access, and access to emergency services and safety, including telecommunications relay services, assistive technology, safety devices, and hearing healthcare by 50% by June 30, 2029.

Solutions:

Issue 5 5

Description: Make at minimum three recommendations to the legislature and/or stakeholders regarding changes, statutory or otherwise to develop and support statewide newborn child hearing loss screening programs and update assessment standards that optimize the language acquisition and literacy for children who are Deaf, Hard of Hearing, DeafBlind or have CVHL and their families, by June 30, 2029.

Solutions:

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Achieve a 5% reduction in recidivism by June 2029.

Description: This year, recidivism will be addressed through enhancing areas known to impact recidivism, including the content of services provided within secure care and staff competency to deliver those services. Service content will undergo refinement for better alignment with evidence-based practices and capacity will be increased through targeted training.

Solutions:

1. Achieve a 5% reduction in recidivism by June 2029.
 - 1.1. Enhance rehabilitative programming by June 2025 through development of program models aligned with evidence-based practices.
 - 1.1.a. Partner with consultants to ensure the enhancement of rehabilitative programming through the creation of evidence-based models.
 - 1.1.b. Hold monthly meetings with the core team responsible for implementing programming.
 - 1.2. By June 2025, finalize the enhancement of training for direct care staff, aiming to increase their ability to effectively deliver services.
 - 1.2.a. Establish an internal core team to create and implement the direct care training curriculum.
 - 1.2.b. Research and assess training requirements and deficiencies.
 - 1.2.c. Explore proven learning methods and curriculum frameworks.

Issue 2 By June 2029, ensure every young person is equipped with the skills and resources needed to obtain housing independence

Description: No young person under our care experiences homelessness, and our goal is to ensure they remain housed even after leaving our care. Therefore, we will focus on equipping them with the skills needed to obtain housing independence. This year, we will gather data to better understand their unique needs and challenges, then develop customized action plans to address those areas within our control. Next year, a performance indicator will be designed and implemented to track outcomes.

Solutions:

2. By June 2029, ensure every young person is equipped with the skills and resources needed to obtain housing independence upon the end of agency jurisdiction.
 - 2.1. Establish an action plan for addressing key skills and resources needed by young people to obtain housing independence upon the end of agency jurisdiction by June 2025.
 - 2.1.a. Develop and implement a comprehensive survey on housing needs.
 - 2.1.b. Identify housing needs of young people transitioning from agency jurisdiction by review of youth survey results, staff feedback, and data analysis techniques to provide a multifaceted understanding of the issue.
 - 2.1.c. Create a workgroup(s) to review housing needs information, identify possible solutions, and draft a corresponding action plan.

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Reduce fatalities

Description: ADOT has identified the following key focus areas to help address roadway safety on the state's transportation system:

Tribal crash reports provide vital data that helps to identify patterns and causes of accidents on tribal lands. This information is crucial for implementing targeted safety measures and interventions to prevent future accidents and improve road safety for tribal communities. ADOT will work with tribal jurisdictions to help identify and remove barriers to reporting crashes and to implement best practices from the newly updated State Highway Safety Plan.

Road safety assessments are important because they identify potential hazards and issues on roadways that could lead to accidents. By evaluating the road conditions, signage, visibility, and traffic patterns, corrective measures can be implemented to enhance safety for all road users, including motorists, cyclists, and pedestrians. This proactive approach helps reduce the likelihood of accidents and injuries, promoting safer travel environments.

Solutions:

- 1 Reduce fatalities by 20% by June 2029
- 1.1 Increase tribal crash reporting 10% by June 2025
 - 1.1.a. Update State Highway Safety Plan (SHSP)
 - 1.1.b. Collaborate with tribal jurisdictions to identify and remove barriers to reporting crashes in TRACS; implement best practices from SHSP
- 1.2 Increase Roadway Safety Assessments (RSA) implementation 10% by June 2025
 - 1.2.a. Implement the RSA action plan

Issue 2 Increase funding for electric charging stations

Description: ADOT is partnering with the private sector to increase the number of electric vehicle (EV) charging stations available to the public.

More charging stations are needed to support the growing demand for EVs, reduce range anxiety among users, facilitate longer trips, lower carbon emissions, and ensure seamless travel from Arizona border to Arizona border.

Solutions:

- 2 Partner with the private sector to deploy \$76M in electric charging stations by June 2029
- 2.1 Ensure 60% of planned Alternative Fuel Corridor (AFC) contracts are awarded by June 2025
 - 2.1.a. Progress on implementation of the National Electric Vehicle (NEVI) plan

Issue 3 Increase multimodal infrastructure miles

Description: ADOT will collaborate with local public agencies to deliver 150 miles of multimodal infrastructure projects.

More multimodal projects will reduce traffic congestion, lower emissions and improve air quality, make transportation more accessible to everyone, boost local businesses, attract new investments, and foster economic growth.

Solutions:

- 3 Expand multimodal infrastructure 150 miles by June 2029
- 3.1 Start design on 25% of multimodal infrastructure projects in the Transportation Alternatives Program (TAP) by June 2025
- 3.1.a. Collaborate with local public agencies to prioritize projects and establish timelines and milestones
- 3.1.b. Complete Step 1 in Corridor ID grant
- 3.2 Increase the percentage of airport pavements rated in good condition 2% by June 2025
- 3.2.a. Implement statewide airport asset management plan

Issue 4 Increase miles of interstate broadband conduit

Description: ADOT is constructing over 400 miles of interstate broadband conduit to expand high-speed internet access across the state.

More conduit is needed to provide affordable high-speed internet to more people and businesses, especially those in rural and underserved communities and will help promote economic growth, enhance educational opportunities, and improve access to healthcare services.

Solutions:

- 4 Construct 200 miles of interstate broadband conduit by June 2029
- 4.1 Start installation of 100 miles of broadband conduit along I-40 (CA border to Flagstaff) by June 2025
- 4.1.a. Progress on implementation of broadband conduit
- 4.2 Develop a roadmap to expand broadband conduit along other routed by June 2025
- 4.2.a. Complete market analysis and use findings to inform next phase deployment of middle mile broadband network

Issue 5 Reduce regrettable attrition

Description: ADOT wants to become an employer of choice.

Reducing regrettable attrition is important to becoming an employer of choice because it helps maintain a stable and skilled workforce, enhances company reputation, and reduces costs associated with hiring and training new employees. This, in turn, attracts top talent who seek to work for companies that value and retain their employees.

Solutions:

- 5 Reduce regrettable attrition from 15% to 10% by June 2029
- 5.1 Increase employee engagement 2% by June 2025
- 5.1.a. Maintain a positive, inclusive workplace culture focused on the care and well being of our employees

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Improve Employee Efficiencies with Technology

Description: Employees are more efficient when they have access to relevant and up-to-date technology. This access to relevant and current technology is also beneficial to the Board's licensees and the public who it serves. The impact of an online, automated renewal application is significant and will allow dentists, dental therapists, dental hygienists and denturists to renew their license online 24 hours a day, seven days a week and will increase licensing time frames and overall efficiency.

With the success of online renewals, the Agency sees opportunity for other online functionality with the same result of convenience to the licensees/applicants, decreasing manpower and real time information available to the public.

Staying current with technology is important. The Agency is challenged to maintain, upgrade and secure the database to prevent frustration and lack of confidence in the Agency's technology by the public using the online directory of licensees, the licensee using an online function and staff maintaining the data.

Using technology to improve employee efficiencies includes the challenge of eliminating the flow of paper through the office.

Solutions:

Strategy 1

The Agency plans to build on the realized efficiencies by developing an online renewal component for business entities, online initial license application submission, and online address changes to include the ability to order and pay for additional licenses.

Strategy 2

The Agency will ensure database enhancements will be ongoing to support the complaint process. Knowing that the Dental Practice Act may be amended during any legislative session, the Agency must be prepared to make database modifications as amendments are passed.

Strategy 3

The database is web-based which requires the Agency to stay current with technology to include hardware, software and internet services. The Agency plans to consult with state IT professionals for their expertise in what hardware, software and internet services are best practices for the Agency to follow. A full-time equivalent Systems Administrator is essential for the Agency to make improvements in technology.

Strategy 4

In FY25, the Agency hopes to have all licensee and compliance files digitized and stored in cloud technology. This will allow staff to work in a paperless environment.

Issue 2 Agency Website Continue Updating Online Forms

Description: The Agency would like to continue to be paperless and more efficient through fillable forms.

Solutions:

Strategy 1

The agency will transition from paper forms to online fillable forms for all required documents by FY2026. This will not require any addition allocation of resources. The agency will use current staff knowledge to build the required forms.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Post Secondary Access, Matriculation, and Persistence

Description: To increase postsecondary access, matriculation, and persistence for all students, especially students from vulnerable populations

Solutions:

A-F: Investigate adding elements to the A-F formula to incentivize LEAs to effectively implement dual enrollment courses for all students (*Without detracting from Proficiency and Growth measures.)

Legislation: As appropriate, support legislation that provides programming and funding to increase access for students to postsecondary pathways, especially those from vulnerable populations

Data Analysis and Spotlighting: Use available data, including the ABOR Postsecondary Performance Summary, to identify the high schools having the most success with postsecondary matriculation and performance to build and disseminate a list of successful strategies

Spotlighting and Convening: Convene education and business stakeholders to strengthen the K-12 to workforce pipeline, with a focus on existing programs and tools such as CTE and ECAP

Issue 2 Early Literacy

Description: All students are reading at or above grade-level by the end of third grade

Solutions:

A-F: Investigate increasing the impact of third grade reading proficiency in A-F letter grades (*Without detracting from Proficiency and Growth measures.)

Rulemaking Guidance: Work with ADE to build and release guidance to require K-5 professional development in literacy that is funded by state or federal funds to be based on the science of reading (R-7-318.C.10)

Education Preparation Approval Guidance: Work with the ADE Certification and MOWR teams and key partners to build guidance for educator preparation programs on effectively incorporating the science of reading into their programs

Legislation: Oppose legislation that seeks to minimize early literacy policies, such as Move On When Reading and the K-5 Early Literacy Endorsement

Advocacy: Work with partner organizations, such as Read on Arizona, to educate stakeholders, legislators, and policymakers in best practices in early literacy

Issue 3 Special Education

Description: Increase opportunities and educational outcomes for special education students

Solutions:

Rulemaking: Form Ad Hoc Special Education Subcommittees focused on specific topics to review and revise special education rules to align with state law and best practices

A-F: Investigate the possibility of altering the way points are awarded to schools for 4th, 5th, 6th, and 7th year graduation cohorts of special education students (*Without detracting from Proficiency and Growth measures.)

Legislation: As appropriate, support legislation that makes effective changes to special education law, including increasing funding for special education

Issue 4 Teacher Recruitment and Retention

Description: Recruit and retain effective educators so that all students have access to a high-quality educational environment

Solutions:

Data Analysis: Analyze the impact of the use of the Board-adopted Teacher Induction Standards on teacher retention and spotlight successful programs

Educator Preparation Programs and LEAs: Support statewide initiatives to promote standards-aligned mentorship programs for recent graduates during their first years of teaching

Education Preparation Programs Data Analysis: Review and analyze educator preparation program data to identify successful programs and promote their practices

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Legislation/Commission Rules

Description: Simplify and improve the Citizens Clean Elections Act while maintaining its effectiveness and purpose.

Solutions:

Work with the Legislature to develop and provide technical assistance with drafting legislation that will further the purpose of the Act.

Promulgate rules to further the purpose of the Act.

Work with other agencies or groups to improve the implementation of the Act.

Issue 2 Public Education and Public Relations

Description: Inform citizens about public issues related to the Citizens Clean Elections Act

Solutions:

To provide the public with communications, reports and publications that are clear and informative.

To effectively use all channels of communication, including new technologies, to publicize the Act and its implementation.

To provide leadership for outreach activities, including debates, public participation, candidate awareness and media relations.

To provide visibility to the new rules, policies and procedures promulgated by the Commission.

To evaluate and improve the effectiveness of the educational programs and information that the Commission provides to the public.

To successfully inform voters about the candidates running for statewide and legislative offices through candidate debates, statement pamphlets, and online publications.

Continue to promote understanding of Arizona's political system and constructive participation within the system.

Issue 3 Training, Management Development, and Commission Operations

Description: Ensure that the staff is competent to carry out the objectives and mandates of the Act

Solutions:

Ensure that the staff understands the Commission's mission and the expectations of their jobs.

Eliminate or combine jobs as necessary to maintain a lean staff

Utilize contract services or other services of other agencies

Attend management and leadership classes by staff members.

Issue 4 Enforcement

Description: To facilitate easier and more universal compliance with the Citizens Clean Elections Act

Solutions:

Provide frequent and effective client education programs and publications.
Simplify and improve reporting forms and procedures.
Provide clarity and consistency in actions taken by the Commission.
Revise candidate training programs to address new issues and to promote compliance.
Assist the Secretary of State to provide and continually improve a campaign finance management software application and encourage its use by the maximum number of political committees and political funds

Issue 5 Financial, Fiscal Operations, Information Systems and Strategic Planning

Description: To abide by the statutory expenditure authority. To plan, develop and implement effective and efficient information systems that will help the Commission carry out its mission.

Solutions:

Monitor the amounts expended from the budget to ensure that expenditures do not exceed funds available.
Ensure that the revenues from other agencies are paid into the fund.
Use technology more effectively to identify compliance problems and to provide clients with resources to avoid problems.
Evaluate and improve the Commission's financial activities on an ongoing basis.
Ensure the Commission's educational obligations are met efficiently and effectively.
Determine when the fund contains insufficient monies or the spending cap would be exceeded were all candidates' accounts to be fully funded as early as possible.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Raise Academic Outcomes

Description: Our five-year plan:
 1) Will strengthen academic standards.
 2) Provide multiple pathways for success
 3) Support students' readiness for post-secondary options.
 4) Eliminate distractions in the classroom
 5) Ensure that students time is being spent wisely on appropriate curriculum

Solutions:

The outcomes from our five-year plan will:
 Outcome 1) Will continue to strengthen academic standards.
 Objective: Work with local LEAs and key stakeholders to identify mechanisms to increase proficiency and graduation rates.
 Objective: Create a comprehensive school report card to raise educational standards and provide accountability.
 Outcome 2) Provide multiple pathways for success.
 Objective: The creation of the Arizona Education Economic Commission to ensure that all students have a clear pathway to graduate, become certified and gain employment in one of Arizona's strategic industries.
 Outcome 3) Support students' readiness for post-secondary options.
 Objective: The creation of the Arizona Education Economic Commission to ensure that all students are career and college ready upon graduation.
 Outcome 4) Eliminate distractions in the classroom
 Objective: Work with the state legislature to pass a bill that restricts non-educational usage of cell phones during class time so that students are not distracted and teachers are empowered to teach bell to bell.

Issue 2 Provide LEAs resources needed to improve schools and to empower and train educators.

Description: Our five-year plan:
 1) Will deploy highly qualified specialized teams to struggling LEAs.
 2) Leverage recognized and proven programs to assist educators.
 3) Provide relevant and accessible PL for teachers and administrators.
 4) Ensure teachers have the resources necessary for testing and certification.

Solutions:

The outcomes from our five-year plan will:

Outcome 1) Will deploy highly qualified specialized teams to struggling LEAs.

Objective: ADE is investing in Project Momentum to assist LEAs who have historically experienced challenges to ensure long term success.

Outcome 2) Provide relevant and accessible PL for teachers and administrators.

Objective: Through a key initiative, ADE provides a highly successful PL Academy for teachers, principals and administrators.

Outcome 3) Ensure teachers have the resources necessary for testing and certification.

Objective 1.1: Enhance and streamline certification

Objective 1.2: Open up satellite offices in southern and northern Arizona to provide easier access for educators to test and receive certification.

Issue 3 Empower Parents

Description: Our five-year plan:

1) Will continue to support parents and where applicable strengthen the state statute approved Empowerment Scholarship Account program.

2) Take innovative steps to streamline both internal and external processes to ensure ease of use for both internal and external users.

3) Ensure that all parents have educational options that are accessible and available to all students.

4) Provide options and opportunities for parents to express concerns about their child's education.

Solutions:

The outcomes of our five-year plan:

Outcome 1) Will continue to support parents and where applicable strengthen the state statute approved Empowerment Scholarship Account program.

Objective: Enhanced the ease and accessibility of applying.

Outcome 2) Take innovative steps to streamline both internal and external processes to ensure ease of use for both internal and external users.

Objective: In-process of automating purchase review process.

Outcome 3) Ensure that all parents have educational options that are accessible and available to all students.

Objective: Arizona has outstanding public educators and terrific public schools, but if a parent feels that their school is not meeting their child's needs, per state statute, ADE will continue to empower parents by ensuring they have options that best fit their child.

4) Provide options and opportunities for parents to express concerns about their child's education.

Objective: ADE has created a Parental Advisory Committee, periodic newsletters to share vital program information, and a survey to gather parental feedback regarding any potential ESA Handbook changes.

Issue 4 Educators, students and parents must know that their schools are safe and structured.

Description: Our five-year plan will:

Outcome 1) ADE will make every effort to provide a school resource officer (SRO) to each LEA who so requests to have one.

Outcome 2) Eliminate distractions in the classroom

Outcome 3) Ensure that appropriate curriculum is taught.

Solutions:

The outcomes of our five-year plan will:

Outcome 1) ADE will make every effort to provide a school resource officer (SRO) to each LEA who so requests to have one.

Objective 1.1: ADE has allocated funds to provide an SRO to schools

Objective 1.2: Through ADEs School Safety Division, the Department is providing additional active shooter training to assigned SROs to ensure that they are properly trained and prepared to respond to an array of scenarios.

Outcome 2) Eliminate distractions in the classroom

Objective: Work with the state legislature on legislation that restricts non-educational cell phone use during class time so students can focus on work and educators can teach bell to bell and receive the respect and attention they deserve.

Outcome 3) Ensure that appropriate curriculum is taught.

Objective: Strengthen school report cards so parents can ensure that proper curriculum is being taught.

Resource Assumptions

FY 2027 Estimate

FY 2028 Estimate

FY 2029 Estimate

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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increasing Apprenticeships

Description: Arizona can address the growing need for workers in sectors with a high need for workers such as construction and trades, by expanding Registered Apprenticeship Programs, which offer a proven pathway to high-paying jobs through an earn-as-you-learn structure.

Solutions:

- 1) Increase the number of apprentices in indemand industries by 20% by June 2029.
 - 1.1) Increase the number of construction/trades apprentices from 4K to 6K by end of 2025.
 - 1.1.a). Implement BuildItAZ Apprenticeship initiative including capacity grant awards, targeted outreach campaign, and policy improvements.
 - 1.2) Develop two new Registered Apprenticeship Programs (RAPs) by the end of June 2025.
 - 1.2.a) Establish a workforce grants office to fund work-based learning/apprenticeships.

Issue 2 Connecting Microbusinesses to Capital

Description: Access to capital is limited for Arizona’s 85,000 microbusinesses and microloans can stimulate economic growth and make an impact on local communities.

Solutions:

- 2) Connect 450 micro- businesses to \$4.5 million in loans by June 2029.
 - 2.1) Issue \$5M in grants funds to a network of lending partners covering at least 5 counties by June 2025.
 - 2.1.a) Complete grant solicitation process(es) and disperse funding to eligible entities across state.
 - 2.2) Close 50 loans by June 2025.
 - 2.2.a) Track and monitor loan activity per grant agreements with lending partners.

Issue 3 Quality Jobs

Description: Arizona has an Eligible Training Provider List (ETPL) for adults and dislocated workers that does not yet have a methodology to measure training effectiveness using quality metrics such as completion rates and wage gains over time.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Information Technology System

Description: The new application is built on a salesforce platform to accommodate current and future Information Security requirements. The SBOE has accomplished the first step and completed Phase 1 of the application replacement process. The SBOE initiated the rebuild of a new software application program in CY 2021. The application will be enhanced in CY25 and CY26. The SBOE continues to explore internet services to be made available to the public.

Solutions:

1. Funding must be obtained to continue the rebuild of the new software application. At present, the SBOE is using year-end residuals to fund the project. However, the heightened requirements for data protection and information security has caused the SBOE to anticipate software upgrades and server replacement in the very near future. All software upgrades require annual renewal of licenses. These amounts must be identified and built into future budgets.

Issue 2 Information Security

Description: This agency will upgrade and update all hardware and software to the latest technology required to implement the State's Information Security plans.

Solutions:

1.1 The Board will utilize all state ASET available assets and resources to become compliant with all information security requirements.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Public Drinking Water Systems

Description: More than 6 million people in Arizona get drinking water from a regulated public water system overseen by ADEQ. To ensure the quality of tap water meets or exceeds state and federal Safe Drinking Water Act standards, ADEQ, with the help of local counties, assesses the drinking water source and supervises regulations that govern water system design, operation and construction. ADEQ helps measure drinking water quality through required scheduled tests of all public water systems for a wide variety of potential contaminants. As a result of these efforts, drinking water supplies in Arizona are among the cleanest in the country.

Solutions:

1. By June 2029, 100% of public drinking water systems will serve water meeting federal safe drinking water standards.
- 1.1 By June 2025, Restore water to federal safe drinking water standards at seven small drinking water systems.
 - 1.1.a. Restore water to federal safe drinking water standards at seven small drinking water systems
 - 1.1.b. Finishing the PFAS sampling for small drinking water systems
 - 1.1.c. Continue mitigation of PFAS in drinking water systems serving water above safe drinking water standards

Issue 2 National Ambient Air Quality Standards

Description: ADEQ conducts ambient air quality monitoring throughout Arizona. Environmental parameters measured in this monitoring network include criteria pollutants (lead, ozone, particulate matter — PM10 and PM2.5, carbon monoxide, nitrogen oxides, sulfur dioxide) as well as air toxins. ADEQ also collects meteorological data at sites throughout the state to support the analysis of pollutant data and to provide support for exceptional event reporting.

ADEQ operates ambient air quality equipment for a variety of federal and state monitoring programs. Data collected by these monitors helps:

- Determine Arizona's current air quality status in regards to attaining the Environmental Protection Agency's National Ambient Air Quality Standards (NAAQS)
- Determine current air quality trends
- Modeling for new sources of pollution
- Air quality forecasters better predict future air quality trends

Solutions:

2. By June 2029, increase the percentage of people breathing air that meets national ambient air quality standards (NAAQS) by submitting to the EPA all required plans and documentation to achieve attainment with NAAQS.

2.1 By June 2025, submit to the Environmental Protection Agency (EPA) the Particulate Matter (PM) 2.5 boundary recommendations.

2.1.a. Submit the 2015 ozone serious SIP for the Phoenix-Mesa NAA as early as April 2025

2.1.b. Address required elements for the Phoenix-Mesa 2015 ozone moderate NAA SIP stemming from a finding of failure to submit for this plan, which started a sanctions clock

2.1.c. Submit the PM 2.5 boundary recommendations to the EPA by February 2025

Issue 3 Transmission Paths To Drinking Water

Description: ADEQ evaluates each water source used by public water systems in Arizona. These evaluations assess the hydrogeology of drinking water sources to determine the quality of groundwater being drawn into wells, the watersheds supplying surface water and the surveyed land being used for activities occurring near drinking water sources. This information is used to determine the degree to which a public drinking water source is protected from, or at risk of, contamination. It is also used to assist local communities in implementing source water protection measures.

Solutions:

3. By June 2029, ADEQ will identify 100% of transmission paths from onsite wastewater systems and abandoned mines that are causing safe drinking water exceedances.

3.1. By June 2025, complete 80% of a statewide septic systems inventory.

3.1.a. Continue inventory of septic systems in the state and identify systems impacting groundwater or surface water

3.2. By June 2025, conduct 15% of a survey to identify abandoned mine lands.

3.2.a. Continue to inventory & prioritize abandoned mine lands impacting surface waters for remediation

3.3. By June 2025, complete 100% of Gila County cesspool pilot initiative.

3.3.a. Complete pilot with Gila county to remove cesspools and transition them to modern on-site wastewater systems or connect to centralized treatment

Issue 4 Water Sustainability

Description: Advanced Water Purification — Direct Potable Reuse of Reclaimed Water
In 2017, ADEQ conducted a rulemaking to reorganize the recycled water rules, remove the prohibition on providing treated reclaimed water for potable uses, and provided an interim individual permit rule to allow treatment of reclaimed water for direct potable uses. Currently, a second phase is underway to revise the interim rule and provide more comprehensive regulatory standards and a clearer permitting process, and enable communities to use advanced water purification as a water supply option.

Solutions:

4. By June 2029, facilitate water sustainability by 100% deployment of the advanced water purification program.

4.1. By June 2025, complete 100% of the regulatory framework for the Advanced Water Purification Program.

4.1.a. Completed advanced water purification program rulemaking

4.1.b. Support the pilot of advanced water purification systems

4.1.c. Conduct advanced water purification program outreach

Issue 5 Sustainable Program Funding

Description: ADEQ's self-funded fee-for-service model has failed to keep up with rising expenses and has structural defects that have not been corrected since implementation in 2011. During that time, ADEQ's scope also has continued to increase. Unfunded mandates include: Voluntary Environmental Stewardship Program; Voluntary Vehicle Repair Program (taken over from Maricopa and Pima County); Underground Injection Control program startup; some Direct Potable Reuse/Advanced Water Purification program startup costs; Coal Combustion Residuals program startup; AZ Surface Water Protection Program; Reestablishment of Recycling grant program; Underground Storage Tank installation inspections (previously conducted by fire departments); air monitoring in Mexico; and Oil and Gas Conservation Commission support.

Solutions:

5. To ensure the continuation of key ADEQ programs, ADEQ will increase the number of program funds that are sustainable from 57% to 100% by June 2029.

5.1. By June 2025, complete 100% of the agency revenue analysis.

5.1.a. Complete an agency revenue analysis.

5.2. By June 2025, develop a comprehensive revenue strategy for the agency.

5.2.a. Identify appropriate fees.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Water Conservation Grant Fund

Description: There is broad political consensus that investing in water conservation is critical to Arizona’s long-term water security. In recognition of this, the Water Conservation Grant Fund (WCGF) was created by the Arizona Legislature in 2022 to fund voluntary conservation activities. The grant program provides applicants with up to \$3 million for projects and programs aimed at reducing water use across the state. The WCGF is an important component of the Authority’s mission to ensure the sustainability of Arizona’s present and future water supply through financial investments in effective conservation actions.

Initially, the WCGF was funded with a one-time commitment of \$200 million from the State’s American Rescue Plan Act funds. As of June 30, 2024, WIFA had successfully awarded all \$200 million to fund 186 projects across all 15 Arizona counties. These projects are expected to save up to 5.5 million acre-feet of water over their lifetime.

There is substantial demand for additional WCGF grants. An informal survey of potential applicants identified at least \$100 million in demand for over 110 additional projects. Based on prior applications, WIFA anticipates this could represent 1-3 MAF of additional water savings.

WIFA’s administration of the WCGF has been extremely successful. Additional state funding is now necessary to capitalize on the momentum it has created in order to better allow Arizona’s water users to steward this precious resource.

Solutions:

Proposal

Appropriate \$25 million into the Water Conservation Grant Fund each year for the next three fiscal years.

Alternatives Considered

Redirect non-general fund sources of funding to the WCGF, requiring policy change through legislative action

Pursue \$100 million in one year

Receive no additional funding, essentially cutting the program off for new applicants

Impact of Not Funding

Quality conservation projects are not funded, and communities do not have access to resources necessary for implementing critical long-term water conservation projects or programs

The communities with the most need, especially those in disadvantaged communities, will fall behind communities with more resources as they compete for other, less accessible sources of conservation funding

State water officials are less able to show Arizona's commitment to securing its water future through wise use of a critical resource

Issue 2 Long Term Water Augmentation Fund

Description: In 2022, the Long-Term Water Augmentation Fund (LTWAF) was created with a mandate to investigate the feasibility of entering into agreements with public or private entities for projects to import water into this state." ARS § 49-1203.01(A)(2).. This mandate, and the subsequent investment in the LTWAF, represented bipartisan recognition of Arizona's need to find new, renewable, secure water sources to alleviate our current water pressure and facilitate the economic and personal prosperity that makes us proud to call Arizona home.

Last year, the State's fiscal situation required difficult choices and painful cuts to many agency budgets, WIFA chief among them. In addition to eliminating a promised \$333 million appropriation to the LTWAF, the State also chose to sweep more than \$90 million from the fund's existing balance.

WIFA understands the realities, both financial and political, that led to these cuts. A multi-trillion dollar budget imbalance meant that difficult decisions had to be made. But these cuts will severely impair the ability of WIFA to accomplish its mission. The current trend of decreasing the Authority's promised and future appropriations in order to fund short-term projects, meet ongoing expenses, and balance the state budget, undermines the Authority's ability to gain the trust of the private sector as a partner in our efforts to secure a new long-term water supply for the State of Arizona.

Continuing the trend of funding cuts will undermine the state's ability to invest in water security projects and increase the risk that the Authority will be unable to attract the types of large-scale projects capable of facilitating water augmentation projects.

As WIFA continues the process of finding and securing serious partners who can bring new water into the state, it's critical that Arizona signal its dedication to WIFA's augmentation mission.

Solutions:

Proposal

While recognizing that additional appropriations are not feasible at this time, WIFA requests that no further cuts be made to the existing LTWAF balance.

WIFA proposes that the Executive Budget instead includes ways to signal support for WIFA's Long Term Water Augmentation efforts, including a path forward to providing future funding and providing additional non-financial tools and authorities to the Authority.

Alternatives Considered

Request for additional appropriations in this fiscal year

Impact of Not Funding

Increases risk that Authority will be unable to participate fully in the types of projects capable of meeting the Legislature's goals of developing or facilitating water conservation, reuse and augmentation projects for the benefit of Arizona.

Arizona is unable to attract serious water augmentation proposals because of a sense of uncertainty surrounding the funding we have available to participate in an augmentation project

WIFA is unable to effectively administer a program for soliciting and evaluating augmentation proposals because of the uncertainty in our ability to participate in any given project

Issue 3 Water Supply Development Revolving Fund

Description: In 2022, the Water Supply Development Revolving Fund (WSDRF) was modernized and funded to provide rural Arizona with easily accessible resources for investing in water supply development projects. The WSDRF represents a bipartisan recognition that small rural water systems are in dire need of low-cost lending and grant funding to achieve water security. Through the WSDRF, WIFA is authorized to provide loans of up to \$3 million and grants of up to \$2 million for water supply development projects located outside of the Pinal, Phoenix, or Tucson AMAs.

Last year, the State's fiscal situation required difficult choices and painful cuts to many agency budgets, WIFA chief among them. The budget swept nearly \$60 million from the WSDRF, a 30 percent funding cut.

Solutions:

Proposal

While recognizing that additional appropriations are not feasible at this time, WIFA requests that no further cuts be made to the existing WSDRF balance. Instead, WIFA proposes that the Executive Budget recognize the need for additional appropriations in future years, as demand for the program grows.

Alternatives Considered

Request for additional appropriations in this fiscal year

Impact of Not Funding

The sustainability of the WSDRF is limited, meaning that fewer resources are available for rural water systems

Will undermine the State's ability to invest in water security projects in the rural communities where funding is the most limited and water security is most critical.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increase Wildfire Mitigation Efforts

Description: In FY24, DFFM met its annual target of 20,000 acres and is engaged in building additional capacity to meet a 40,000 acre annual target by FY 2026.

Additional capacity includes:

- 1) implementing departmental-wide operational and procedural improvements,
- 2) hiring additional staff,
- 3) increasing the number of private contractors on state contract to perform work at increased pace and scale and at lower costs,
- 4) via Good Neighbor Authority (GNA), continue working with the United States Forest Service (USFS) on increasing the number of acres to be treated by DFFM on USFS lands from over 80,000 acres currently under agreement to over 100,000 acres in order to treat landscapes at highest risk to private property and communities,
- 5) implementing wildfire risk mitigation projects on state trust lands to enhance watershed health and minimize fire risk while supporting private industry with sustainable wood fiber, and 6) increase the use of prescribed fire in conjunction with other mitigation methods to minimize wildfire risk and allow fire to play its natural ecological role.

Solutions:

Treat 40,000 acres annually in FY 2026 and sustain a 40,000 acre annual target through June 2029.

Increase the number of acres treated (for wildfire risk reduction and forest and watershed restoration) from 20,000 acres annually to 30,000 acres annually in FY 2025.

Implement FY25 Annual Program of Work through leveraging Federal and State funds to maximize acres treated.

Hire and train remaining forestry staff required to plan and implement projects.

Maximize awards to private industry via DFFM's new Wildland Fuels Reduction, Forestry Management and Timber Sale Preparation Contract for logging, mastication, hand thinning, watershed restoration, and other wildfire mitigation activities.

Issue 2 Increase School Safety

Description: Increase the number of Fire Safety Inspections for Schools by 20% by June 2029.

Solutions:

Increase the number of Fire Safety Inspections for Schools by 20% by June 2029.

Increase the current number of Fire Safety School Inspections currently being conducted to 2,381 in FY 2025.

Continued deployment of OSFM Salesforce database platform to increase efficiency and productivity.

Continued utilization of OSFM analysis results as the benchmark for critical staffing increases, required to meet both the National Fire Protection Association Standards and International Fire Code.

Issue 3 Increase Wildfire Community Education and Protection

Description: Increase the number of communities prepared for fire by enrollment in the Firewise Program by 5% each Fiscal year through June 2029.

Solutions:

Increase the number of communities prepared for fire by enrollment in the Firewise Program by 5% each Fiscal year through June 2029.

Increase the number of communities enrolled in NFPA Firewise Program from 160 to 168 in FY25.

Educate communities to organize, find direction and take action to reduce wildfire risks.

Monitor existing communities that have completed the renewal process.

Target new communities in the Planning and Development phase that have completed recognition process.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Sustain the Department's current business model to ensure financial sustainability and capacity to fund operations.

Description: Being an agency that receives no general fund tax dollars and to ensure financial sustainability continues, the Department must generate revenue through the sale of its products and services to fund operations, serve its customers and all Arizonans, and meet its wildlife conservation, public safety and outdoor recreation mission.

Solutions:

1.) Identify and secure \$4 million in revenue sources to sustain the Department's current business model to ensure financial sustainability and capacity to fund operations with zero General Fund dollars by June 2029.

1.1 Generate \$1M in FY25 through sustained discretionary revenue-generating initiatives to fund operations and priorities like hatchery infrastructure and dam risk assessments by June 30 2025.

Issue 2 Actions required for High Hazard Dams.

Description: The AGFD Commission owns 36 dams across the state, more than any other governmental unit. Due to development downstream and updated climate modeling, 7 dams have been recategorized as 'high hazard'. Consequently, new assessments, failure mode analyses, enhanced maintenance protocols, and compliance measures will be required, alongside multimillion-dollar remediation investments to safeguard lives and property downstream as well as continue to provide wildlife habitat and recreational access.

Solutions:

2.) The Department will complete all identified and funded actions at 2 high hazard dams by June 2029.

2.1 Update Emergency Action Plans (EAP) for 7 high hazard dams by June 30 2025.

2.2 Conduct 100% of annual inspections of all dams and 7 table top exercises for all high hazard dams by June 30 2025.

Issue 3 Completion of Hatchery Renovations to Maintain Recreational Opportunities and High Angler Satisfaction.

Description: The Department manages sportfish populations to maintain robust and healthy fish populations while providing sustainable recreational opportunities that benefit the quality of life and rural economies for all Arizona's citizens. Hatchery renovations will be a critical piece in maintaining this revenue supporting activity and maintaining a high level of angler satisfaction.

Solutions:

3.) To support outdoor recreational opportunities, Department strategies will increase satisfaction of surveyed anglers by 10% by June 2029.

3.1 To ensure current operations, complete 24 hatchery maintenance projects by June 30 2025.

3.2 Create recreational opportunities by stocking 700K pounds of Sportfish in Statewide waters by June 30 2025.

Issue 4 Maintain Wildlife Connectivity while Reducing Wildlife-Vehicle Collisions.

Description: The Department has long recognized and continues work to mitigate barriers to wildlife connectivity which is typically the result of development, road construction or other barriers created by human population growth. These efforts will conserve wildlife while reducing wildlife-vehicle collisions that also represent a significant public safety risk and negative economic impact.

Solutions:

4.) To conserve wildlife and protect motorists, the Department's collaborative efforts with ADOT, will promote wildlife connectivity and reduce wildlife related vehicle collisions by 90% within identified priority corridors by June 2029.

4.1 Conduct 12 milestones to improve Wildlife Connectivity & Resilience by June 30 2025.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Roadway Fatalities and Serious Injuries Throughout Arizona

Description: The Governor's Office of Highway Safety (GOHS) supports activities aimed at reducing the number of crashes and resulting injuries and fatalities on Arizona's roadways. The primary highway safety goal for Arizona is to reduce fatalities and serious injuries across all program areas. GOHS tracks performance measures based on the Fatality Analysis Reporting System (FARS) data in combination with several other data sources to understand trends and set safety performance targets. The data validates that the four leading causes of fatalities and serious injuries from vehicular collisions in Arizona are: unrestrained passenger vehicle occupants, speeding and reckless driving, impaired driving, and pedestrians. Consequently, the majority of funding in the Highway Safety Plan is allocated to include Police Traffic Services, Impaired Driving, and Occupant Protection initiatives. Since Maricopa County and Pima County account for over 80% of the State's total population, as of 2022 estimates, the majority of these efforts are focused in those two counties; however, highway safety initiatives are funded throughout all of Arizona.

Effective strategies to improve road safety require a multifaceted approach. They involve enforcement, public participation, and educational campaigns to foster positive behavioral changes in all road users. A targeted approach to enforcement, such as focusing on specific violations like speeding or reckless driving, and public education campaigns are key components in reducing the number of accidents and injuries on our roads. Ultimately, all stakeholders must work together to prioritize road safety and create a culture of responsible driving. The Data Driven Approach to Crime and Traffic Safety (DDACTS) model and similar strategies, using data to identify high crash locations requiring specific solutions, are also employed.

In 2024, all highway safety programs (occupant protection, pedestrian and bicycle safety, motorcycle safety, impaired driving, distracted driving, speed and reckless driving, traffic records, accident investigation, emergency medical services, roadway safety) have been enhanced by using a more robust data driven analysis. Additionally, GOHS is collaborating with the Arizona Department of Transportation (ADOT) and Federal Highway Administration (FHWA) to identify program areas of concern where fatalities are more prominent to strategically allocate resources.

Solutions:

1. Reduce Fatalities and serious injuries by 10% across all program areas by December 31, 2029.
 - 1.1 Reduce total fatalities and serious injuries by 2% by June 30, 2025
 - 1.1.a. Continue to analyze data focusing on fatalities and serious injuries.
 - 1.1.b. Continue collaborating with transportation agencies and stakeholders to identify and address traffic safety needs statewide.
 - 1.1.c. Identify proposals for traffic safety program needs to allocate resources accordingly.
 - 1.2 Draft all program area plans by June 30, 2025
 - 1.2.a. Update program area plans with statewide stakeholders by creating a task force for each area to address concerns and allocate resources.

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Reduce noncompliance and adverse incidents

Description: Noncompliance and adverse incident categories include potential issues (Compact), unusual occurrences, serious injuries, rule violations, horse fatalities, escalated patron disputes, and certain license/certification denials and revocations. These are all things that the Department tracks and tries to influence to occur less frequently through fair and efficient regulation.

Solutions:

- 1. ADG will reduce noncompliance and adverse incidents by 10% by June 2029.
- 1.1 Implement all legislative changes in the Unarmed Combat Sports omnibus law by June 2025.
- 1.1a Implement 365 day licensing
- 1.1b Implement referee physicals
- 1.2 Complete 25% of ADG's combined rules project (Racing, EWFS, and Boxing/MMA) by June 2025.
- 1.2a Initiate rulemaking process for Racing, EWFS, and Boxing/MMA
- 1.3 Reduce noncompliance related to Fantasy Sports contests down to 0 issues by June 2025.
- 1.3a Create and publish fantasy sports contest legalities guide
- 1.4 Reduce horse fatality rate to below new industry average of 1.32/1,000 by June 2025
- 1.4a Expand pre-race exams to include red flag exams
- 1.4b Implement panel exams of out-of-state vet's list horses
- 1.4c Implement HISA's red flag program

Issue 2 Reduce illegal gambling

Description: Linked to the Statewide priority to create safer communities through reduced crime, ADG strives to reduce illegal gambling operations and the non gaming crimes associated with these operations.

Solutions:

- 2. ADG will reduce illegal gambling activity in Arizona by 5% by June 2029.
- 2.1 Double ADG's published educational resources related to illegal gambling by June 2025.
- 2.1a Create and publish new educational resources
- 2.1b Revamp website to make illegal gambling educational resources easier to find
- 2.1c Conduct outreach/presentations to public
- 2.1d Collaborate with Tribes on a PSA

Issue 3 Reduce problem gambling

Description: Legal gaming continues to expand in Arizona increasing the risk of problem gambling. ADG's Division of Problem Gambling is expanding and enhancing its programs to help with the education, outreach, prevention, and treatment of problem gambling.

Solutions:

- 3. ADG will reduce problem gambling in Arizona by 5% by June 2029.
- 3.1 Achieve a 10% increase in program engagements for the Division of Problem Gambling by June 2025.
- 3.1a Rollout peer support services
- 3.1b Add responsible gaming training to platform
- 3.1c Expand marketing materials / collateral
- 3.1d Finish self-exclusion form improvement project

Issue 4 Increase employee engagement

Description: To further develop a world-class team, ADG strives to increase employee engagement. Employee Engagement scores from 2020 through 2024 were 87%, 90%, 89%, 84%, and 80% (Average: 86%) which are already strong scores but can improve.

Solutions:

- 4. ADG will achieve an average employee engagement score of 90% or greater during fiscal years 2025 - 2029.
- 4.1 By June 2025, create and pilot a new onboarding and mentorship/ambassador program.
- 4.1a Finish onboarding improvement project
- 4.1b Create new hire survey
- 4.2 By June 2025, execute quarterly professional development engagements for Supervisors and Managers.
- 4.2a Identify and execute quarterly leadership trainings
- 4.3 Create ADG’s first Artificial Intelligence policy by June 2025.
- 4.3a Conduct agency-wide AI awareness survey
- 4.3b Create AI policy
- 4.3c Create and conduct agency-wide AI risks and benefits training

Issue 5 Improve processes & stakeholder satisfaction

Description: ADG has developed a culture of continuous improvement and realizes small improvements on an ongoing basis. This strategic issue's goal is to identify the issues and realize improvements that have a high impact and that matter most to stakeholders and Tribal partners. Minor / low-impact process improvements will not be counted toward this outcome.

Solutions:

- 5. By June 2029, ADG will identify and correct issues in 10 key processes.
- 5.1 Increase the % of customers with access to ADG Connect by 15.4% by June 2025.
- 5.1a Finish EWFS module development and go live
- 5.1b Integrate with Tribes’ licensing software
- 5.2 By June 2025, identify and correct issues in 3 key processes.
- 5.2a Revamp the financial portion of the individual applications (Gaming, EFWS)
- 5.2b Rollout the electronic fingerprinting option
- 5.2c Complete EWFS Audit Program Breakthrough Project
- 5.3 Reduce licensing and certification QA findings by 50% by June 2025. (BREAKTHROUGH OBJECTIVE)
- 5.3a Complete Certification and Licensing Quality Assurance Breakthrough Project

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue Test Header Changes

Description:

Solutions:

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Whole-person care

Description: Health-Related Social Needs contribute to 80% of health outcomes, while only 20% of health outcomes are from direct health care services. AHCCCS is working to improve members' access to resources that can improve their Health-Related Social Needs, and with it, improve health equity in Arizona.

Solutions:

1 Improve member access to whole-person care by increasing the % of closed-loop referrals that are resolved (fulfilled) from 44% to 55% by 2029.

1.1 Increase the % of resolved closed-loop referrals from 44% to 45.50% by June 30, 2025.

1.1a. Work with Community-Based Organizations (CBOs) to improve onboarding and troubleshoot system issues that impact participation.

Issue 2 Lower the uninsured rate

Description: Many uninsured people cite the high cost of insurance as the main reason they lack coverage. Many uninsured people do not have access to coverage through a job. People without medical insurance have lower access to care than people who are insured. Those without insurance are more likely to delay or forgo care due to costs. Studies demonstrate that uninsured people are less likely than those with insurance to receive preventive care and services for major health conditions and chronic diseases.

Solutions:

2 Decrease the uninsured rate among individuals earning < 138% FPL by 35% by 2029.

2.1 Decrease the uninsured rate among individuals earning < 138% FPL by 7% by June 30, 2025.

2.1 a. Launch an outreach campaign targeting population categories with a maximum eligibility of < 138% FPL.

Issue 3 Maintain a strong provider network

Description: A strong, effective delivery system is necessary to provide high quality health care services while bending the cost curve.

Additionally, member experience while navigating the healthcare system can have an impact on overall member health. Therefore, AHCCCS is focused on maintaining a positive member experience.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increase the supply of affordable rental and homeownership units throughout the state by 10,000 by June 2029.

Description: To produce the housing affordability that Arizona needs, the Department will increase the supply of affordable rental and homeownership units statewide. The Department will support the development and operating efforts and capacity of stakeholders who have been awarded federal and state funding to aid in the creation of quality affordable homeownership opportunities, affordable rental units, and additional shelter and transitional beds.

Solutions:

- 1 Increase the supply of affordable rental and homeownership units throughout the state by 10,000 by June 2029.
 - 1.1 By the end of June 2025, Increase the supply of affordable rental and homeownership units throughout the state using ADOH resources..
 - 1.1.a Administer federal, state tax credit allocations, federal HUD funding as well as state housing trust funds to expand the supply of affordable housing throughout the state, particularly for low- and moderate income households and households who face barriers to accessing affordable housing opportunities.
 - 1.2 By the end of June 2025, Increase the number of shelter and transitional beds provided throughout the state using ADOH resources.
 - 1.2.a Utilize federal and state funding, including the state Homeless Shelter and Services Fund to expand the supply beds for shelter and transitional housing

Issue 2 Reduce overall homelessness by 10% by June 2029.

Description: The need for affordable housing is one of the state's most urgent issues. In an effort to reduce overall homelessness by ten (10) percent by June 2029, the Department through the Governor's Interagency Council on Housing and Homelessness (GICHH) will develop and implement quantifiable outcomes. The GICHH is responsible for developing and implementing a plan to prevent and end homelessness in the state and serve as a statewide homelessness planning and policy development resource for the Governor.

Solutions:

- 2 Reduce overall homelessness by 10% by June 2029.
 - 2.1 By June 2025, reduce overall homelessness by 2%
 - 2.1.1 Measured annually through the Point in Time (PIT) Count and statewide Homeless Management Information Systems report as well as data produced through the Governor's Interagency Council on Housing and Homelessness (GICHH), strategically deploy ADOH resources such as State HTF and HSSF, as well as the GICHH Action Framework to end homelessness

Issue 3 By June 2029, increase the percentage of households served through the weatherization and homeowner rehabilitation progr

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Strategic Issue 1

Description: Statement: Stay up-to-date and enhance technological resources available to the OAH

Discussion: OAH is technically sophisticated, and its efficiencies depend on developing, maintaining, and expanding automated technology.

Challenge: Technology is constantly changing with new possibilities being presented. In addition, software must be updated and equipment replaced in regular rotations.

Solutions:

Strategies:

a. OAH will continue to enhance efficiency and productivity by utilizing automation to complete routine clerical tasks such as filing documents in docketing system and forwarding notice of the filing of such documents. To this end, OAH has implemented its proprietary automated electronic system to docket the tens of thousands of motions and other documents filed by parties each year. This has saved OAH thousands of dollars in labor costs and will continue to do so over the coming years as it has largely eliminated the workload associated with staff manually docketing such entries.

b. OAH will continue to refine and enhance its utilization of Google Email and Google Calendaring in conformity with ADOA requirements. To this end, OAH has developed proprietary methodologies to make Google compatible with OAH's existing docketing system, saving tens of thousands of dollars that would have otherwise been required to purchase and deploy new docketing system software.

In addition, OAH has developed a proprietary system to automatically preserve and download hearing recordings into OAH's docketing system. This substantially reduces the possibility of a hearing recording being lost during a manual downloading process and has also eliminated the workload associated with staff manually downloading hearing recordings.

c. OAH will continue to offer Google Meet video conferencing to parties for all hearings. Parties can appear by video conference for hearing from any location, saving litigants and witnesses travel time and associated expenses incurred when appearing for hearings in person at OAH. In addition, in cases that are open to the public, spectators can also observe hearings via Google Meet.

d. OAH will continue to transition all server functions to the cloud in the coming years.

e. OAH is enhancing the functionality and security of its electronic filing portal to simplify and enhance litigants' ability to file motions and documents electronically with OAH.

f. OAH will continue to regularly survey technological advances through relevant literature to stay abreast of and implement time and cost saving technologies.

g. OAH will consult with other central panel directors regarding technological approaches to the delivery of efficient administrative hearing services.

h. OAH will replace aging equipment and update software.

Expected Outcome: OAH will ensure greater business efficiency and continuity.

Issue 2 Strategic Issue 2

Description: Statement: To have all state agencies and superior courts exchange documents with OAH electronically.

Discussion: All agencies which OAH provides hearing services currently exchange requests for hearings, final agency actions, agency records, and decisions electronically. In addition, OAH has implemented electronic record exchange with the Maricopa County Superior Court for judicial appeals from final agency decisions.

Challenge: While all agencies have now converted to electronic documents, electronic exchange of documents with some of the superior courts in Arizona is still not available to OAH.

Solutions:

Strategies:

a. OAH will continue to work with any agency that has not yet converted to electronic documentation to accomplish that goal.

b. OAH will continue to foster relationships among client agencies with differing technological capabilities to ensure that efficient and up to date methodologies are utilized for electronic filing.

c. OAH will look for ways to implement, increase and enhance electronic filing for matters appealed to superior courts outside of Maricopa County. In the past fiscal year, several superior courts in Arizona have begun electronic filing through the E Courts filing system. OAH will work to obtain the ability to electronically file appeals records with those courts.

Expected Outcome: Both OAH and agencies will experience increased efficiency and lower costs.

Issue 3 Strategic Issue 3

Description: Statement: To provide parties with options for mediation and other means of alternative dispute resolution.

Discussion: Within the last ten years, alternative dispute resolution, and in particular, mediation, has become widespread as an alternative to expensive litigation. Mediation has been used not only to resolve judicial matters but administrative matters as well and has seen widespread acceptance among administrative agencies in several states. Mediation offers parties the ability to settle their disputes at a fraction of the cost that administrative litigation would otherwise entail. In addition, mediation offers state agencies the ability to reduce demands on already overburdened state resources which in turn reduces agency expenditures.

Challenge: Until FY 2016, OAH had not looked at utilizing mediation as a means of dispute resolution. In 2016, that focus changed and OAH began to offer mediation services to a limited number of agencies. Since the COVID-19 pandemic, mediation resources at OAH have been somewhat underutilized.

Solutions:

Strategies:

- a. OAH has fully implemented mediation for several state agencies that send cases to OAH.
- b. OAH will continue to educate agencies and the public about the benefits of mediation. OAH will continue to encourage agencies and the public to explore mediation and alternative dispute resolution to litigation with an eye toward encouraging increased litigant utilization of mediation resources.
- c. OAH is assisting a state agency to implement a pilot program of mediation within that agency where mediation will be more efficient and effective for litigants with cases coming from that agency.
- d. OAH has 7 trained mediators, thus permitting OAH to expand the availability of mediation to parties seeking mediation. OAH will continue to offer parties and agencies expanded mediation resources.

Expected Outcome: OAH's expanding mediation resources will save parties time, effort, money, and anxiety and conserve precious state resources. In turn, this will ultimately reduce state expenditures associated with protracted litigation in administrative proceedings.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Unified Organization Identity

Description: AHS strives to Create a unified identity for the organization (Internal and External)

Solutions:

Strategy 1.1 Establish AHS as a strong, recognizable brand.

Objective 1.1.1 Improve identification of historic sites and museums as entities within the AHS brand.

Objective 1.1.2 Standardize use of Arizona Historical Society as "The Brand", in all communications and marketing.

Objective 1.1.3 Engage staff to develop strong sense of unified AHS identity.

Objective 1.1.4 Increase public awareness of AHS.

Objective 1.1.5 Engage support groups and boards in discussions about the need for an AHS branded approach.

Objective 1.1.6 Establish universal AHS membership branding.

Strategy 1.2 Enhance the Certified Museum program.

Objective 1.2.1 Create greater value for AHS Certified organizations and greater identification with AHS as a respected historical organization and partner.

Strategy 1.3 Develop performance and financial reporting metrics to reflect new organizational structure.

Objective 1.3.1 Modify reporting, budgetary alignment to reflect functional alignment with emphasis on the AHS organization as a single entity.

Issue 2 Financial Resources

Description: Enhance financial resources to advance our mission and ensure long-term sustainability and growth.

Solutions:

Strategy 2.1 Develop a planned giving program.

Objective 2.1.1 Diversify revenue streams to reduce dependence on appropriated funds.

Objective 2.1.2 Develop a high-functioning 501(c)3 for stewardship of gifts.

Strategy 2.2 Develop a grant-writing program.

Objective 2.2.1 Diversify revenue streams to reduce dependence on appropriated funds.

Strategy 2.3 Launch a capital campaign.

Objective 2.3.1 Build endowment, address deferred capital projects, create new exhibitions, and improve stewardship of collection and archival materials.

Strategy 2.4 Establish, develop and grow relationships with elected officials.

Objective 2.4.1 Build awareness of AHS' mission and vision and an understanding of the essential role that AHS plays in communities across Arizona.

Strategy 2.5 Maximize existing earned income streams and develop new earned income streams.

Objective 2.5.1 Diversify revenue streams to decrease dependence on appropriated funds.

Strategy 2.6 Involve affiliate organizations (boards and support groups) in overall fundraising plan.

Objective 2.6.1 Grow relationships with affiliate organizations.

Strategy 2.7 Optimize AHS' volunteer corps statewide.

Objective 2.7.1 Hire a volunteer coordinator.

Strategy 2.8 Optimize AHS staff time by providing the necessary IT resources and skills (infrastructure, hardware, software, and training)

to do their jobs.

Objective 2.8.1 Identify in-house staff to officially handle some IT tasks and external resources to handle other tasks.

Objective 2.8.2 Evaluate training needs.

Objective 2.8.3 Develop and prioritize IT needs list.

Issue 3 Community Trust

Description: To become the most trusted authority on Arizona history.

Solutions:

Strategy 3.1 Market and communicate information about our historical resources (what we have) and what we do with those resources

(e.g., publications, programs, exhibitions, events, and history education).

Objective 3.1.1 Increase online presence by adding more collections and publications.

Objective 3.1.2 Create online exhibitions for our longtime exhibitions currently on display.

Objective 3.1.3 Develop traveling exhibitions for historical organizations across the State.

Objective 3.1.4 Develop internal resources and resource guide for inquiries requiring subject matter expertise.

Objective 3.1.4.1 Create a book club and suggested reading list.

Strategy 3.2 Reinvent the Journal of AZ History as a modern scholarly journal and a trusted source for AZ history.

Objective 3.2.1 Promote the Journal to scholars and recruit esteemed authors.

Objective 3.2.2 Broaden the topics in the Journal to be more reflective of the breadth of AZ history.

Objective 3.2.3 Improve the book review section.

Objective 3.2.4 Build a database of scholars with specialties and contact information.

Strategy 3.3. To become the "go to" place for helping to provide curriculum and lesson plans to Arizona history and social studies

teachers.

Objective 3.3.1 Develop a "Museum in a Box" program (digital or physical).

Objective 3.3.2 Explore the possibility of revising and republishing the Arizona history textbook.

Objective 3.3.3. Expand outreach program.

Issue 4 Collections

Description: To improve our ability to collect, preserve, interpret, and disseminate Arizona's history.

Solutions:

Strategy 4.1 Concentrate collections on high-utility items

Objective 4.1.1 Remove items from collections that do not directly relate to mission and items that have low utility.

Objective 4.1.2 Actively collect high-utility items with strong provenance, research, exhibit and programming use.

Strategy 4.3 Seek federal grants to support exhibitions and programming.

Objective 4.3.1 Develop long term (3-5 years) programming and exhibition schedules.

Objective 4.3.2 Develop detailed budget for each exhibition and program.

Strategy 4.4 Develop digital and online educational programming.

Objective 4.4.1 Evaluate digital storage options.

Objective 4.4.2 Develop online educational programming.

Objective 4.4.3 Create online components for exhibitions.

Strategy 4.5 Develop a plan to disseminate historical content more broadly statewide.

Objective 4.5.1 Incorporate traveling exhibitions into long-term exhibition schedule and planning.

Objective 4.5.2 Market AHS online catalogs of objects and archival documents.

Issue 5 Audience

Description: To attract audiences by creating transformative experiences through history

Solutions:

Strategy 5.1 Engage visitors through interactive experiences using online and onsite technology.

Objective 5.1.1 Increase visitation and encourage audience growth using on-site technology.

Objective 5.1.2 Increase digital engagement to build new audiences.

Strategy 5.2 Provide visitors with participatory experiences that unite education with entertainment.

Objective 5.2.1 Create revenue-generating on and off-site tours that promote local history and environment.

Objective 5.2.2 Analyze existing programs, adopting the most successful statewide, as appropriate.

Objective 5.2.3 Develop merchandising/cross-sales opportunities.

Strategy 5.3 Develop experiences that are meaningful and relevant to today's audiences.

Objective 5.3.1 Create exhibitions, programs, and events that offer insights into modern day issues through a historical lens.

Objective 5.3.2 Evaluate all AHS activities to gather data that will inform future decision making about exhibitions, events, and programs.

Strategy 5.4 Conduct studies of the guest experience at each AHS location.

Objective 5.4.1 Identify opportunities to enhance guest experiences in ways that are relevant, implementable, and impactful.

Resource Assumptions

FY 2027 Estimate

FY 2028 Estimate

FY 2029 Estimate

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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 1 - Organizational Advancement

Description: Staff turnover and lack of standardized processes/procedures have curtailed the organizational advancement of AZDOHS. Creating standardized work and building consistent processes/procedures will allow staff to focus more time on maximizing the positive stakeholder experience.

Solutions:

1- Maximize the positive stakeholder experience in all areas of AZDOHS by June 2029.

1-1 By June 2025, complete 75% standard work product.

1-1a Review business related functions and determine areas where policies and procedures can be revised, improved or re-written using standard work.

1-2 By June 2025, host a minimum of four Department-wide all hands meetings per year to increase Department-wide cohesion.

1-2 a Support and champion our workforce and advance a culture of excellence.

Issue 2 2 - Cyber Readiness and Prevention- Cyber Attacks

Description: As cyber attacks increase in frequency, impact, and sophistication through emerging technologies like artificial intelligence, state and local governments in Arizona continue to see the critical services they provide to their citizens being degraded or taken offline, and sensitive citizen data being breached and stolen.

This outcome seeks to reduce the amount of those attacks which impact governments to a manageable level through increased deployment of foundational cyber defenses, optimization of those defenses, training for cyber professionals, and enhanced information sharing efforts across the state.

Solutions:

2- Decrease the number of impactful cyber attacks and/or breaches against state and local entities by 25% by June 2029.

2-1 By June 2025, define new statewide Risk and Vulnerability Management Standard and incorporate into Scorecard.

2-1a The statewide vulnerability management solution was discontinued, and a new vulnerability management strategy is being discussed to clearly define the statewide standard.

2-2 (BREAKTHROUGH): By June 2025, develop and have fully implemented the statewide cyber readiness and risk scorecard as part of the Governor's Statewide Readiness Measures.

2-2a AZDOHS-SISPO has created a scorecard to measure deployment and compliance with enterprise security control standards. This is being rolled out to all agencies this year, and will continue to be matured with additional measurements throughout this year and next.

2-3: By June 2025, increase the number of enterprise security tools deployed, utilized, and configured to standard by 50%.

2-3a Increase enterprise cybersecurity tool adoption and maturity within State Agencies and local governments supported by the Statewide Cyber Readiness Program (measured by scorecard).

2-4: By June 2025, increase the number of participants in the Statewide Cyber Readiness Program fully deployed and configured to standard by 50%.

2-4a Increase enterprise cybersecurity tool adoption and maturity within State Agencies and local governments supported by the Statewide Cyber Readiness Program (measured by scorecard).

2-5 By June 2025, increase the number of IOC's shared with SLTT partners by 100%.

2-5a Increase enterprise cybersecurity tool adoption and maturity within State Agencies and local governments supported by the Statewide Cyber Readiness Program (measured by scorecard).

2-6 By June 2025, implement the Statewide Water and Wastewater Cybersecurity Action Plan.

2-6a Implement the statewide Water and Wastewater cybersecurity plan in coordination with DEQ, DEMA, and DPS and local systems.

Issue 3 3 - Cyber Readiness and Prevention

Description: High turnover, limited funding, stagnated wages, and a lack of cybersecurity professionals in the workforce causes State and local governments in Arizona to struggle with supporting cybersecurity efforts which leads to increased data breaches and impactful cybersecurity incidents.

This outcome seeks to solve two issues at once by creating more cybersecurity professionals who have real world, hands-on experience better preparing them for careers in cybersecurity, as well as providing cybersecurity support for vulnerable, under-resourced local governments who would otherwise be unable to staff these resources themselves.

Solutions:

3- To address the gap of cybersecurity professionals, AZDOHS will establish, in partnership with community colleges, five (5) Regional Security Operations Centers by June 2029.

3-1 Enter into partnership with one Community College or institution of higher education for student-led experiential learning opportunities (Regional SOC) and recruit at least 10 students into the program by June 2025.

3-1a Continuously build the cybersecurity ecosystem with education and community partners to increase number of individuals entering the cybersecurity workforce.

3-1b Collaborate with Community Colleges and Universities on workforce development efforts and Regional cybersecurity support.

3-1c Deploy a statewide managed Security Operations Center to support incident reporting and monitoring for local governments 24/7/365.

3-2 By June 2025, Increase the # of attendees at AZDOHS hosted events by 50%.

3-2a Host annual "Girls in Cyber" event for middle and high school girls as a workforce development initiative to increase number of girls and women in cybersecurity.

3-2b Conduct tabletop exercises and job shadow days with high school and college students.

Issue 4 4 - Border Coordination Office

Description: Arizona’s border communities bear the brunt of the crisis at the border and the country’s desperate need for comprehensive immigration reform. They are subject to both direct and indirect impacts of illegal drug and human smuggling operations operated by Mexican Cartels that access Arizona’s transportation corridor between ports of entry along our southern border. The humanitarian crisis at the border disproportionately impacts these communities as well, calling on them to provide services to ensure safe passage in the absence of permanent transportation infrastructure and social services to manage the daily influx of legally processed asylum seekers.

Without real federal solutions that balance the needs of those seeking safe refuge (sometimes more than one thousand a day) with our capacity to ensure safe passage to their final destinations and the resources needed to secure the border and stop the influx of illegal drugs and people who threaten the safety of our citizens, border communities are left to deal with higher crime rates, physical danger, and greater public health and social impacts on their own. The Border Coordination Office (BCO) will work to gain a comprehensive understanding of the challenges these communities face and seek opportunities to provide support. Working with state agencies, NGO’s, county and local governments, and public safety partners, the BCO will be uniquely positioned to identify critical needs and opportunities in these communities and will coordinate State interventions and response. The BCO is charged with and committed to coordinating for a humane and orderly border response and to increasing investments that support the critical infrastructure needed to lessen the impacts on these communities.

Solutions:

4- AZDOHS will work with other state agencies and local entities to establish a Statewide Border Coordination Office (BCO) that will increase funding for border communities by 5% by June 2029.

4-1 By December 2024, establish a centralized dashboard and curate data that will be displayed in dashboard.

4-1a Onboard the Border Coordination employees.

4-1b Identify and create a centralized dashboard.

4-2 By June 2025, establish a Statewide Border Coordination Council and hold quarterly meetings.

4-2a Create a Statewide Border Coordination Council.

4-3 By June 2025, complete a minimum of 8 outcome-driven meetings with Arizona Sheriffs.

4-3a Schedule regular meetings with the Sheriffs and develop an outcome driven agenda.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Licensing

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus on reforming licensing processes to improve accountability and compliance among licensed healthcare facilities.

Solutions:

- 1. Reduce the percentage of licensed health care facilities with medium and/or high complaints by 25% by June 30, 2029.
- 1.1 Reduce the average number of days between complaint and investigation initiation at licensed health care institutions (HCI) across high and medium-priority areas by 10% by June 30, 2025.

Issue 2 Life Expectancy

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus preventing opioid overdoses (fatal and non fatal), injuries, deaths by suicide, and improving the social determinants of health.

Solutions:

- 2. Increase “life expectancy at birth” to 78.3 years of age, by June 30, 2029.
- 2.1 Decrease the number of heat-related illness emergency department visits by 20%, by June 30, 2025.

Issue 3 Access to Care

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus on supporting providers participating with the Primary Care Office.

Solutions:

- 3. Reduce the number of Health Professional Shortage Areas (HPSAs) by 10% by June 30, 2029.
- 3.1 Increase the number of providers working in Arizona supported by Primary Care Office programs to 1,800 by June 30, 2025.

Issue 4 Infant & Pregnancy-related Mortality

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus on implementation of multiple action plans aimed at decreasing fatalities and enhancing birth outcomes.

Solutions:

- 4. Reduce mortality rates in two primary indicators (the infant and pregnancy-related mortality) by June 30, 2029.
- 4.1 Decrease the rate of infant mortality by 5% by June 30, 2025.

Issue 5 Reproductive Health

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus on increasing use of the contraception standing order and implementation of the Family Planning Program.

Solutions:

- 5. Reduce the percentage of unintended pregnancies by 25%, by June 30, 2029.
- 5.1 Increase the number of pharmacies utilizing the ADHS standing order for contraceptives to 150 by June 30, 2025.

Issue 6 Arizona State Hospital

Description: This is a new outcome for ADHS beginning in SFY25. Efforts will focus on developing the multi-year plan while continuing ASH operations.

Solutions:

- 6. ADHS will achieve a teaching hospital designation from the Centers for Medicare & Medicaid Services (CMS) by June 30, 2029.
- 6.1 Develop an action plan with key milestones to transition the Arizona State Hospital (ASH) to a teaching hospital by June 30, 2025.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Arts and culture delivery agents need increased capacity to sustain quality service to Arizona residents.

Description: The Arts Commission’s primary functions include providing leadership, programs, services, and grants to support the availability and sustainability of arts/culture and arts education programs. These functions are coincident with the agency’s statutorily required duties which include (ARS §41-982, §41-983):

- Stimulating the arts in Arizona by encouraging the study and presentation of the arts as well as encouraging public interest and participation;
- Working with arts organizations in the State to encourage public participation in and appreciation of the arts; and
- Encouraging public interest in the State’s cultural heritage and expanding the State’s cultural resources.

Due to reductions to the Arizona Commission on the Arts’ overall budget, which occurred during the recession and have since been sustained, available state grant funding in support of these duties diminished greatly.

Arts organizations currently receiving grant support – 400+ nonprofit organizations across the state – now receive 50% to 80% less support than in pre-recession years, when even at its peak level of funding Arizona’s state arts agency funding support was far below the national average. The Arts Commission is focused on meeting the tremendous needs of these “delivery agents” of arts and cultural services in both monetary and non-monetary ways, as reductions in funding have given birth to other acute needs: for technical support, counsel, accountability training, and crisis management guidance, all of which the agency provides as a part of its core charter.

Through this work with and on behalf of Arizona’s arts and culture sector, the Arts Commission seeks to increase the capacity of these delivery agents in service to the primary beneficiary of the whole of these efforts: residents of Arizona, the taxpaying public.

Solutions:

OUTCOME: Creativity as a living natural resource within each Arizona resident and community: Arizonans can access vibrant, quality arts and cultural activities that nurture and celebrate the creative potential of individual Arizonans, as well as the creative assets and promise of every Arizona city, town, and neighborhood.

Strategies:

a. Provide learning opportunities to delivery agents of arts and cultural programming to help them leverage assets, procure funding, develop and maintain audiences, improve the quality of products and services, honor Arizona's diverse cultural heritage, and deepen and expand their mission-focused service of communities through the arts. Example programs: Arts Learning Field Training, AZ Creative Aging, Cultural Data Project, artist and organization cohort programs, annual workshops and convenings.

b. Continue to deliver grant funding to statewide arts organizations, schools, community service organizations, and individuals which demonstrate quality artistic programming, evidence of public benefit and public participation, and responsible fiscal practices. Example grant programs: Creative Capacity Grants, Festivals Project Grants, Lifelong and Youth Arts Engagement Grants, Research and Development Grants, and the Artist Opportunity Grant.

c. Make focused financial and programmatic investments in both geographic and programmatic areas where demonstrable needs exist but where arts and cultural programming is scarce, nonexistent, or vulnerable. Example programs: Arts Learning Grants, AZ Creative Aging, Festivals Project Grants, artist and organization cohort programs.

d. Serve as Arizona's chief delivery agent – through technology, communications, publications, and expertise – for research and information related to arts resources, funding, and learning opportunities. Example services: Comprehensive website content and participatory social media efforts, newsletters, searchable website portals, interactive online technical assistance.

e. Work to maintain, and grow, existing levels of public funding for the arts in Arizona, while developing more protected private funds sources supported by Arizona foundations, corporations, and individual donors.

Issue 2 Community-focused arts and cultural partnerships across Arizona must be nurtured and fortified.

Description: Arizona arts and culture organizations have long provided great value to neighborhoods in rural, urban, and suburban communities, through increased civic engagement, improved community vitality, creative and aesthetic benefits, and increased local economic activity. Because of decreased financial investment from the public sector, local businesses, foundations and individuals, arts and culture organizations are seeking new partners, programmatic opportunities, and sources of revenue to allow them to continue co-creating positive outcomes in Arizona communities.

The Arts Commission seeks to build value for community-focused arts and cultural partnerships across Arizona; to demonstrate and showcase best practices; and to provide opportunities for intra- and cross-sector networking, resource-sharing and mutually-beneficial community outcomes.

Solutions:

OUTCOME: Arts and culture as essential: Arts and cultural programs and organizations are considered societal cornerstones; their vital role is demonstrated and lifted up in myriad contexts.

Strategies:

a. Conduct, aggregate, and provide access to best-practices research related to partnerships between arts delivery agents and community-based initiatives, government agencies, and other-sector local businesses. Counsel arts organizations, community organizations, and artists to utilize resources to fullest advantage. Example programs and services: AZ Creative Aging, partnerships nurtured through ongoing research and by counsel and leadership provided by Arts Commission staff; funding required for statewide travel, investment in research, related materials; resources aggregated, contextualized, and disseminated through communications vehicles.

b. Activate and expand agency relationships with existing and nontraditional partners to facilitate collaborations between Arizona arts programs and other-sector initiatives. Example programs and services: Tribal Relations, AZ Creative Aging, partnerships nurtured by counsel and leadership provided by Arts Commission staff; funding required for statewide travel, and participation in sector-wide and other-sector initiatives.

c. Deliver grant funding to collaborative projects which employ quality arts and cultural programming in the pursuit of community-led outcomes. Deliver funding for this purpose in every Arizona county. Example grants and programs: AZ Youth Arts Council, Southwest Folklife Alliance, AZ Creative Aging, Arts Learning Grants, Festivals Project Grants.

d. Provide opportunities for arts leaders, particularly next-generation arts leaders, to network with community officials, diverse cultural leaders, faith leaders, and local businesspeople. Example services: networking and integration opportunities provided through participation in other-sector initiatives and existing Arts Commission programs such as community workshops and trainings, artist and organization cohort programs.

Issue 3 Statewide investment in arts learning for all stages of life is inadequate and must be strengthened.

Description: Because of increased financial pressures on education at all levels, access to quality arts education opportunities within Arizona's in-school and out-of-school settings is at considerable risk. In addition, though Arizona students are expected to meet the Department of Education's Academic Standards in the Arts for preK-12 Arizona students, a significant number of Arizona schools are not financially prepared to provide adequate instruction in arts-based learning, and/or lack instructors qualified/prepared to provide satisfactory arts-based learning opportunities to students. Finally, arts and culture organizations (which provide significant arts learning opportunities to both preK-12 students and lifelong learners) face a dearth of funding support for arts-based education programs.

The Arts Commission seeks to build value for investment in lifelong learning in, through, and about the arts; to educate, prepare, and deliver critical funding to diverse statewide delivery agents of arts education programs and opportunities; and to incentivize engagement in innovative, current, and sequential arts learning opportunities for all Arizonans.

Solutions:

OUTCOME: Quality arts learning opportunities in a variety of locations and across the age spectrum: Arizonans of all ages have access to quality, robust arts learning opportunities, whether in-school, out-of-school, or in community settings.

Strategies:

- a. Develop and provide innovative and current learning opportunities to delivery agents of statewide arts learning programs. Offer practical training to diverse arts education stakeholders and cultivate the next generation of arts educators. Example services: continue to provide training to teaching artists; develop additional formal professional development offerings for classroom teachers and representatives of arts organizations, focus on asset-based and creative youth development frameworks.
- b. Activate and expand partnerships with local, state, and federal arts education policymakers. Contribute as an expert conduit, providing research and information to policymakers, and then providing context to resources delivered to Arizona arts organizations, parents, classroom educators, art specialists, teaching artists, school administrators, and school boards. Example services: partnerships nurtured through ongoing research and by leadership provided by Arts Commission staff such as the Arizona Arts Education Data Project; funding required for statewide travel, investment in research, and related materials.
- c. Continue to deliver grant funding to quality arts programming which supports lifelong learning in, through, and about the arts, and to quality youth-centered arts programming. Example grants and programs: Arizona Youth Arts Council, Lifelong Arts Engagement Grants, Youth Arts Engagement Grants, AZ Creative Aging, Creative Youth Grants.
- d. Introduce incentives within grantmaking processes to challenge Arizona schools, arts organizations, and community organizations to broaden, deepen, and diversify their development and delivery of in school, out-of-school, and community-based arts learning programs.
- e. Make focused financial and programmatic investments in both geographic and programmatic areas where demonstrable needs exist but where arts education programming is scarce, nonexistent, or vulnerable. Example grants and programs: Arizona Youth Arts Council, Lifelong Arts Engagement Grants, Youth Arts Engagement Grants, AZ Creative Aging, Rural Arts Education Initiative.

Issue 4 The contributions of Arizona's arts and culture sector workers are undervalued.

Description: Artists, arts administrators, and arts educators provide substantial value to Arizona communities and are part of a significant labor market sector. According to Americans for the Arts' 2017 Creative Industries Report, Arizona is home to 14,522 arts-related businesses and 74,688 people employed in the arts sector. However, as a subsector of creative sector jobs, jobs in Arizona's nonprofit arts and culture sector, though increasing in numbers, are chronically undervalued and underpaid according to regional benchmarks.

The Arts Commission seeks to rebuild value for the contributions of Arizona residents working in the arts and culture sector; to demonstrate and showcase best practices; to provide opportunities for innovative, sequential professional development opportunities; and to foster a sector in which Arizonans can more successfully pursue their artistic goals.

Solutions:

OUTCOME: Artists as vital contributors: Arizona residents can make healthy livable wages working in myriad facets of the arts. Support artists, makers, and tradition-bearers of all experience levels, living and working across Arizona to extend their valuable contributions.

Strategies:

a. Continue to develop and deliver adaptive, sequential skills-building programs to Arizona artists and arts administrators to help them compete for local and national funding, increase professional capacity, promote their creative contributions to Arizona communities, and build support for the arts and arts education. Example programs: Arts Learning Field Training, Artist Investment Program, Tribal Artists Initiative, Cultural Data Project, annual workshops and convenings.

b. Deliver grant funding and work to develop new funding programs in support of individual artists and administrators. Example grants: Artist Opportunity Grants, Research and Development Grants, Tribal Artists Initiative, Master-Apprentice Awards in partnership with Southwest Folklife Alliance.

c. Introduce incentives within grantmaking processes to challenge Arizona arts organizations to meet regional benchmarks for artist and administrator pay and benefits.

d. Promote and provide visibility to individuals working in the arts; connect Arizona arts professionals to other professional sectors to encourage partnership, mutual benefit and employment. Example services: providing visibility through AZ Creative Aging, artist and organization cohort programs, Tribal Artists Initiative, and myriad communications vehicles; formal networking opportunities.

e. Nurture existing arts service organizations based on artistic disciplines and cultural initiatives; support the development of independent arts service organizations in geographic and programmatic areas where service organizations are scarce, nonexistent, or vulnerable. Example services: service organizations can be nurtured and incubated through strategic consulting services delivered by Arts Commission staff; funding required for statewide travel.

Issue 5 Statewide investment in arts and culture is inadequate must be strengthened.

Description: Arizona arts organizations have long provided great value to Arizona corporate and small-business constituencies through individuals' and families' engagement in arts and cultural activities, improved quality of life indices, and measurable on-the-ground revenue-generating partnerships. However, the sector remains undercapitalized and resources are most often concentrated in urban centers. In Arizona, major foundation-funders of arts activities generally fund a cohort of approximately twenty organizations, with all but one located in the Phoenix and Tucson metro areas, the result being that for many arts organizations providing service in rural communities, Arts Commission support might be the only institutional support to which they have regular access.

The Arts Commission seeks to build value for arts and cultural investment with myriad constituencies; and to provide opportunities for intra- and cross-sector networking, resource-sharing, and mutually-beneficial community and financial outcomes to support increased access to resources statewide.

Solutions:

OUTCOME: Strengthen statewide distribution of resources- recognizing the arts industry's role in economic viability and enhanced quality of life, policies and practices are developed and implemented across the public and private spectrum to ensure arts-based resources and opportunities reach every part of the State.

Strategies:

- a. Work to maintain, and grow, existing levels of public funding for the arts in Arizona, while developing more protected private funds sources supported by Arizona foundations, corporations, and individual donors.
- b. Conduct ongoing evaluation of agency programs alongside community partners and those most affected by Arts Commission services, as part of a comprehensive commitment to an equitable distribution of resources and opportunities in better alignment with Arizona demographics and the geographic location of residents.
- c. Serve as leading reliable resource for information and research related to cultural policy, emerging and hybrid business models, economic impact of the arts and culture industry, and public support for arts and culture. Promote opportunities to share research with Arizona's elected officials, small businesses, and corporate leaders. Example services: partnerships nurtured through ongoing research and by counsel and leadership provided by Arts Commission staff; funding required for statewide travel, investment in research, related materials; resources aggregated, contextualized, and disseminated through communications vehicles.
- d. Introduce incentives within grantmaking processes to encourage Arizona arts organizations to develop mutually beneficial and mission-supported partnerships with for-profit entities. Example initiatives: include the development of funding incentives within primary grants to arts organizations; AZ Creative Aging.
- e. Facilitate opportunities for arts leaders to participate in other-sector policy forums, convenings, and initiatives. Example services: networking and integration opportunities provided through participation in other-sector initiatives and existing Arts Commission programs such as community workshops and trainings; AZ Creative Aging, Tribal Relations.
- f. Develop communications strategies to focus and adapt agency messaging based on the needs and interests of diverse audiences and authorizers. Example services: Comprehensive website content and participatory social media efforts, newsletters, searchable website portals, interactive online technical assistance.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 By June 2029, ICA will have established a Heat Safety Standard for ADOSH.

Description: Arizona does not have a Heat Safety Standard, therefore for the protection of the life, health, safety, and welfare of the citizens of Arizona ADOSH will establish milestones for this completion. For FY25, a Heat Advisory Task Force will be established and will present recommendations to the ADOSH Advisory Committee. ADOSH will enhance upon the Heat Stress State Emphasis Program (SEP) through on-demand webinar trainings, downloadable materials both in English and Spanish, refine website resources, create an inspection checklist to assist employers in understanding the SEP requirements, and double the number of annual inspections.

Solutions:

1.1. BY JUNE 2025, ADOSH WILL DOUBLE THE # OF ANNUAL INSPECTIONS AS PART OF THE HEAT STRESS SEP TO 132.

1.1.1. Create a Heat Stress SEP inspection checklist and train Compliance Safety Health Officers (CSHOs) on completion of the checklist.

1.2. BY JUNE 2025 HAVE RECOMMENDATIONS PRESENTED TO THE ADOSH ADVISORY COMMITTEE TO REVIEW AND CONSIDER FOR DRAFTING OF THE STANDARD.

1.2.1. Establish a Heat Advisory Task Force

1.2.1.a. Commitment of task members.

1.2.1.b. Identify the scope, goals, and meeting cadence.

Issue 2 Decrease Workplace Fatalities 10% by June 2029.

Description: With the focus of workplace safety, ADOSH will develop a Reduction in Fatalities and Injuries Task Force and will present recommendations to the ADOSH Advisory Committee, and create a comprehensive plan to identify and target the top three industries where fatalities occur.

Solutions:

2.1. BY JUNE 2025 HAVE RECOMMENDATIONS PRESENTED TO THE ADOSH ADVISORY COMMITTEE TO REVIEW AND CONSIDER FOR REDUCING FATALITIES.

2.1.1 Establish a Reduction in Fatalities and Injuries Task Force

2.2. IDENTIFY THE TOP 3 INDUSTRIES WHERE FATALITIES OCCUR BY JUNE 2025.

2.2.1. Establish a Reduction in Fatalities and Injuries Task Force

2.2.1.a. Commitment of task members.

2.2.1.b. Identify the scope, goals, and meeting cadence.

2.2.2. Determine the top 3 industries.

Issue 3 Decrease Workplace Injuries 5% by June 2029.

Description: With the focus of workplace safety, ADOSH will develop a Reduction in Fatalities and Injuries Task Force and will present recommendations to the ADOSH Advisory Committee, and create a comprehensive plan to identify and target the top three industries where injuries occur.

Solutions:

3.1. BY JUNE 2025 HAVE RECOMMENDATIONS PRESENTED TO THE ADOSH ADVISORY COMMITTEE TO REVIEW AND CONSIDER FOR REDUCING INJURIES.

3.1.1 Establish a Reduction in Fatalities and Injuries Task Force

3.1.1.a. Commitment of task members.

3.1.1.b Identify the scope, goals, and meeting cadence.

3.2. IDENTIFY THE TOP 3 INDUSTRIES WHERE INJURIES OCCUR BY JUNE 2025

3.2.1 Determine the top 3 industries.

Issue 4 By June 2029, ICA will see a 10% improvement with the Customer Satisfaction Survey.

Description: The ICA will improve customer participation and satisfaction. For FY25, a survey will be developed and sent to stakeholders; ALJ labor appeals hearing resources will be updated; a Workers' Compensation Claims Advisory Committee will be established with a focus of modernizing the workers' compensation forms; and increase the number of payers managing medical benefits in the workers' compensation system trained.

Solutions:

4.1. BY JUNE 2025, ALL ALJ LABOR APPEALS HEARING RESOURCES WILL BE UPDATED .

4.1.1. Review current ICA and appellate rules regarding labor matters.

4.1.1.a.. Review current ALJ Labor matters for judge directed deadlines and case management orders to incorporate into the hearing process and FAQs.

4.2. BY JUNE 2025, HAVE RECOMMENDATIONS PRESENTED REGARDING CHANGES TO THE WORKERS' COMPENSATION DIVISION.

4.2.1. Establish a Claims Advisory Committee.

4.2.1.a. Commitment of task members.

4.2.1.b. Identify the scope, goals, and meeting cadence.

4.3. BY JUNE 2025, TRAIN 900 PAYERS IN MANAGING MEDICAL BENEFITS IN THE WORKERS' COMPENSATION SYSTEM.

4.3.1. Target payers that need to be certified to manage Arizona claims.

4.3.1. a. Expand outreach and training opportunities.

4.4. BY JUNE 2025, ICA WILL LAUNCH AN INITIAL CUSTOMER SATISFACTION SURVEY TO EXTERNAL CUSTOMERS

4.4.1. Identify external customers and contact information.

Issue 5 By June 2029, ICA will increase Staff Retention by 10%.

Description: Recognizing the importance of a high-performing and engaged workforce, for FY25, the ICA will increase support to our front-line supervisors by developing a Supervisor Academy and train all supervisory staff with 2 years or less in a supervisory position; restructure the Legal department into specialized focus areas; develop an ADOSH Academy; and initiate foundational efforts for an on-site health club facility and child care opportunities.

Solutions:

5.1. BY JUNE 2025, TRAIN ALL SUPERVISORY STAFF WITH 2 YEARS OR LESS IN A SUPERVISORY POSITION.

5.1.1. Create a Supervisor Academy

5.1.1.a. Develop the curriculum

5.1.1.b. Identify potential trainers and partners.

5.1.1.c. Research and develop Google Classroom courses.

5.2. BY JUNE 2025, RESTRUCTURE THE LEGAL DEPARTMENT INTO SPECIALIZED FOCUS AREAS.

5.2.1. Assign one attorney to each division to be the leader for that division, who will draft and review standard work.

5.2.1.a. Provide professional development to attorneys

5.3. BY JUNE 2025, THE ICA WILL COMPLETE A FEASIBILITY REPORT FOR AN ON-SITE HEALTH CLUB FACILITY.

5.3.1. Identify safety and health requirements, permits, hazards, risks, and liabilities.

5.4. BY JUNE 2025, THE ICA WILL COMPLETE A FEASIBILITY REPORT FOR AN ON-SITE CHILD CARE.

5.4.1 Identify safety and health requirements, permits, hazards, risks, and liabilities.

5.5. BY JUNE 2025, IDENTIFY 2 NEW FUNDING SOURCES.

5.5.1. Develop state budget funding issue to permanently increase the Admin Fund Appropriation.

5.5.1.a. Request increased USDOL funding of 23G and 21D federal grants.

5.5.1.b.. Research the availability of other funding sources.

5.6. BY JUNE 2025, DEVELOP PLAN FOR ESTABLISHING AN ADOSH ACADEMY.

5.6. Develop the curriculum and identify potential trainers and partners.

5.6.1.a. Research training facilities.

5.6.1 b. Research other states' training programs.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Enhance access to insurance coverage

Description: Improving access to insurance coverage in the areas of Health, Homeowner, Life, Long Term Care, Auto, and Title Lines.

Solutions:

Outcome #1 Implement 15 reforms and initiatives to improve access to insurance coverage, focusing on Health, Homeowner, Life, Long Term Care, Auto, and Title lines by June 2029.

Annual Objective 1.a. Generate a report detailing DIFI's reforms and initiatives, including the time required to complete each item by June 30, 2025.

Issue 2 Consumer costs for Home, Auto and Health insurance

Description: Addressing the rising cost of home, auto, and health insurance for consumers each year.

Solutions:

Outcome #2 DIFI will implement 6 cost mitigating strategies & supporting actions through 3 new industry-focused stakeholder advisory groups in (Property & Casualty; Life & Health; Producers & Brokers) by June 2029.

Annual Objective 2.a. Establish a template charter to use as a base for each of 3 industry-focused stakeholder advisory groups (Property & Casualty; Life & Health; Producers & Brokers) by June 2025.

Issue 3 Website Accessibility

Description: Consumers are unable to navigate DIFI's website with ease, leading to increased frustration.

Solutions:

Outcome #3 DIFI will increase customer satisfaction with website accessibility by June 2029.

Annual Objectives 3.a. Complete an accessibility audit of DIFI's website to establish a baseline of ease of use and readability by June 30, 2025.

Issue 4 Improve processes and reduce manual work

Description: To enhance our investigation efforts, we need to identify ways to reduce manual work and improve our processes to help us move forward.

Solutions:

Outcome #4 An increase of 10% in investigation capacity, by June 2029.

Annual Objectives 4.a. Review all current forms used by DIFI to make recommendations to preserve, update or sunset by June 30, 2025.

Annual Objectives 4.b. Improve Administrative Enforcement Section (AES) processes by June 30, 2025.

Annual Objectives 4.c Improve Product Filing and Compliance Division (PFCD) processes by June 30, 2025.

Issue 5 Reduce backlog in existing examinations

Description: We currently have a backlog of over 800 examinations. To reduce this by 80% within the next five years, we need to identify and implement effective procedures to address this backlog.

Solutions:

Outcome #5 By June 2029, reduce backlogs in existing examinations by 80%.

Annual Objectives 5.a Implement procedures for eliminating backlog and timely reviews for financial enterprises by June 2025.

Annual Objectives 5.b Implement procedure addressing backlog and timely reviews of Long-Term Care (LTC) filings by June 2025.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Zoning of State Land

Description: Need to review state land for possible rezoning to improve benefit to state recipients.

Solutions:

I. Maximize revenue to the Trust by zoning an additional 17,000 acres of STL by June 30, 2029.

A. By June 30, 2025, increase the number of acres zoned for residential housing by 1,790

Issue 2 Land Leases or ROW

Description: Support effective uses of land to support beneficiaries.

Solutions:

I. Support the growth of renewable energy in Arizona by issuing 15 new renewable energy leases or Right-of-Way (ROW) instruments by June 30, 2029.

A. Streamline the process for implementing solar on trust land by June 2025 (BREAKTHROUGH)

Issue 3 Water Use of State Land

Description: Need to create a framework for how to measure and monitor water of state land.

Solutions:

I. Implement a water policy framework that formalizes processes for measuring and enforcing efficient water use on STL and improves inventory of water assets by June 30, 2029.

A. Improve the management of STL groundwater in Transport Basins for future benefit of the Trust by June 30, 2025

B. Develop a framework to implement policies and procedures for determining, measuring, and enforcing compliance with lease term that lessees use water in the most efficient manner possible by June 30, 2025

Issue 4 Comprehensive Map of Non-Urban Lands

Description: To have a comprehensive map and oversight plan for all non-urban lands.

Solutions:

I. Complete a comprehensive map and oversight plan for 100% of non-urban lands by June 30, 2029.

A. Improve oversight of recreation on STL by June 30, 2025

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 ACJIS Compliance

Description: The Department moved the website to a new web host on a Government server which provides better security in 2022. Currently in the process to assess needs for a new RMS in 2025 when contracts are up with the three disparate systems preventing total ACJIS compliance.

Solutions:

1. Improve tracking of licensing, audit, and investigations data so that all data is collocated in a single Record Management System (RMS) and reaches 100% Arizona Criminal Justice Information System (ACJIS) compliance by June 2029.

- 1.1 By June 2025, establish a vendor for a RMS.
- 1.1.a. Create vendor list and send out RFI's (Request For Information).
- 1.1.b. Research potential compatibility with needs.
- 1.1.c. Send out RFP's (Request For Proposal).

Issue 2 Employee Engagement

Description: Aggressive recruitment and tactics filled many vacant positions thus increasing work production and decreasing the workload for many employees in FY22. New office space in Tucson and Flagstaff, renovating the Phoenix office, pay adjustments given to some employees in FY22, year end bonuses in FY23, and improved culture in FY24 brought a 90% employee engagement score that the DLLC will maintain by 2029.

Solutions:

- 2 Maintain employee engagement survey score of 90% by June 2029.
- 2.1 Establish an average quarterly completion rate of 80% for quarterly surveys by June 2025.
- 2.1.a. Implement anonymous quarterly survey.
- 2.1.b. Measure engagement throughout the year.

Issue 3 Increase Alcohol Education and Prevention Training

Description: DLLC has a unique capability through our Education Prevention Unit (EPU), as a community-based resource focused on educating the dangers associated with underage drinking and Title 4. It is the belief that we can make an impact in the reduction of violent crime of 5% by 2029 by utilizing this unit to educate series 6 licensed establishments (bars), students, and provide training in all the new officer academies on Title 4 and our investigations in cases of wrong way driving (WWD) and driving under the influence (DUI).

Solutions:

3 Contribute to an overall 5% reduction in violent crime by expanding the Education Prevention Unit (EPU) across three disciplines by June 2029.

3.1 Increase education and prevention training to reach 36 school districts by June 2025.

3.1.a. Develop and implement EPU plan to target middle and high schools. Focus on achieving 20% of goal.

3.2 Increase education and prevention training to 13 new officer training academies by June 2025.

3.2.a. Develop and implement EPU training for 80% academies on Title 4, WWD and DUI investigations.

3.3 Increase education and prevention training to 400 series 6 locations by June 2025.

3.3.a. Develop and implement EPU training for Series 6-bars (30%) specific for the sale of alcohol on premise.

Issue 4 Direct to Consumer Program

Description: Direct to consumer (DTC) efforts have begun in 2024 to investigate illegal shipments of spirituous liquor directly to consumers, bypassing the three-tiered system outlined in the Arizona Constitution. This illegal practice causes millions of uncollected taxes for the state and poses a public safety risk. A collaboration between DLLC and Department of Revenue (DOR) will be formed to address this.

Solutions:

4 Decrease illegal shipments and non-compliance with the three-tiered system through collaborative development of a Direct to Consumer (DTC) Program by June 2029.

4.1 Establish an average baseline of illegal shipments into AZ by June 2025.

4.1.a. Create and implement DTC strategy on out-of-state illegal shipments.

4.2 Form a partnership with DOR to establish a baseline of missing state revenue in relation to illegal DTC shipments by June 2025.

4.2.a. Design communication process with DOR.

4.2.b. Cross train 1-2 DLLC agents on DTC compliance training and procedures.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Grow Annual Revenues

Description: Grow annual revenue from digital platforms and innovative games from 0% to 10% of total revenue by June 2029.

- Focus will be on prioritizing new revenue opportunities, developing implementation strategies and engaging with stakeholders.
- Will require continued investments in new gaming technologies and increases to marketing budget.-

Solutions:

- 1 Grow annual revenue from digital platforms and innovative games from 0% to 10% of total revenue by June 2029.
- 1.1 By end of June 2025, complete 100% of planned project milestones for the upgrade of the digital player loyalty platform.
- 1.1.a. Begin the implementation of an upgraded digital player loyalty/CRM platform in order to improve player engagement and modernize for future growth.
- 1.1.b. Identify key stakeholders for Lottery innovation and develop community engagement plan.
- 1.1.c. Leverage existing third-party and owned platforms to engage players in digital channels.
- 1.1.d. Develop digital platform segmented marketing plan.

Issue 2 Increase Beneficiary Transfers

Description: Increase from \$276M to \$330M in annual beneficiary transfers by June 2029.

- FY23 produced record sales and beneficiary transfers due to historic multi-state jackpots.
- FY24 sales continued the growth trend and record sales despite facing significant economic challenges.
- FY25 focus will be on strengthening core products and developing new revenue streams.

Solutions:

- 2 increase from \$276M to \$330M in annual beneficiary transfers by June 2029.
- 2.1 By end of June 2025, grow year-over-year total sales revenue by 1.5% compared to FY24.
- 2.1.a. Develop plan to sustainably grow Scratchers sales through price point and prize structure optimization.
- 2.1.b. Increase visibility and awareness of Lottery products in key accounts via improved signage and merchandising.
- 2.1.c. Build roadmap to modernize current in-state draw games and introduce new multi-state games in market.

Issue 3 Improve Retailer Economic Impact Score

Description: Demonstrate an annual increase in the percentage of retailers that improve their “retailer economic impact score” by June 2029.

- Lottery retailers earned over \$100M in FY23 with a 93% satisfaction rate.
- Focus for FY25 and beyond will be on developing a more holistic measure of retailer impact reflecting a wider range of positive outcomes.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increase Talent Management Effectiveness

Description: DEMA will increase current 92.90% talent management to over 95%, across all DEMA branches within the next five years by June 2029.

Solutions:

FY25 Annual Objective:
By the end of June 2025, we will establish a baseline for the percentage of employees who are utilizing the Lifescore app daily.

Objective Metric:
% of staff using the Lifescore app.

Annual Initiatives:
Conduct workshops and webinars to educate employees about the app's features, benefits, and how to use it effectively.

Issue 2 Enhance Technology Response Capabilities

Description: DEMA will reduce the average time to provide reimbursement funding to impacted communities from 14 months to 4.5 months by June 2029.

Solutions:

FY25 Annual Objective:
The new EM Grant System will be operational by June 2025.

Objective Metric:
% of EM Grant project milestones complete.

Annual Initiatives:

- Implement new EM grants software and adopt form frenzy.
- Facilitate on-time project completion by improving associated Grants Management forms.

Issue 3 Strengthen Organizational Agility and Community Resilience

Description: DEMA will increase its organizational agility by increasing our average monthly engagements over the next 5 years.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Absence of a Centralized Database

Description: The Arizona State Mine Inspector's office (ASMI) database systems used to record, track and manage documents within the Agency jurisdiction are antiquated and over thirty years old. The four main divisions, Inspections, Abandoned Mines, Mine Health and Safety (MSHA) Education and Training and Reclamation has data isolated within FileMaker Pro, Microsoft Access and / or Microsoft Excel; all of which do not communicate with one another. The absence of a centralized database that manages the agency mandatory data and the lack of interaction between the systems inhibits ASMI from providing the most up-to-date information stakeholders, requires hours of research in multiple databases and files and encourages triplication of data entry in three different systems.

The Arizona State Mine Inspector, is required to inspect at least once a year every mine in the state for compliance to the Arizona Revised Statutes and the Rules and Regulations. In ARS 27- 124 the inspector is further required to inspect the mining operation for conditions, safety appliances, machinery, equipment, sanitation and ventilation, the means of ingress and egress, the means taken to protect the lives, health and safety of the miners. Arizona Revised Statute 27-309, ASMI must investigate the cause of fatal accidents resulting in a death occurring at the mine and file written report. Arizona Revised Statute 27-308, ASMI is required to investigate written safety complaints and will accept verbal complaints that are reasonably likely to be fatal.

FileMaker Pro is utilized by the Inspections Team to track an estimated 566 active mines inspections reports, notice of violations, abatements, fatal and serious injuries, cessation orders and complaints. It is also used to track inspections of mine operators diesel permits and elevator inspections. Currently the ASMI Inspector's complete all the above mentioned forms manually in the field and once an Inspector returns to their hotel, office and or home the data is entered into the appropriate form in FileMaker Pro. In addition, public information and legal requests, annual reports, budget information and internal information is requested throughout the year; In order to fulfill the requests for information the inspectors must extract raw data out of FileMaker Pro and into Excel which initiates a series of sorting (which can take hours or days depending on the requested information).

A.R.S. § 27-129. Locating abandoned mines; public education; donor immunity

A. Subject to legislative appropriation, the state mine inspector shall establish a program to locate, inventory, classify and eliminate public safety hazards at abandoned mines as defined in section 27-301. The state mine inspector shall spend state appropriated monies to locate, inventory, classify and eliminate public safety hazards at abandoned mines on state land first and thereafter any public safety hazards at abandoned mines on land not owned by this state.

B. Using reasonable efforts, the state mine inspector shall attempt to notify in writing the owner, or other responsible party, of an abandoned mine at which a public safety hazard exists of the requirements of section 27-318 with respect to abandoned mines.

The Abandoned Mines Division utilizes Microsoft Access to track 10,000 + abandoned mine locations (number of abandoned mines added to database increase daily) , hazard analysis evaluations, notice of

violations to mine claimants, operators and private land owners and mitigation of abandoned mine hazards. Currently the Abandoned Mine Specialists manually complete the hazard analysis form in the field and once they return to their hotel, office and / or home the data is entered onto the appropriate electronic form, transferred to the ASMI server in a folder for the AML administrative assistant to then enter into the AML Microsoft Access database. Currently, the AML Team cannot store hazard analysis or notice of violation forms, mitigation actions, before and after photos, public complaints in the database so the data is stored in three different areas (Microsoft Access, FileMaker Pro and electronic file folders on the server.)

FileMaker Pro is all so used to track reclamation plan approvals, administrative and technical reviews, financial assurances, annual reports pursuant to A.R.S 27-901 – A.R.S. 27-997 and A.R.S. 27-1201 – A.R.S. 27-1327 and although there is not duplication regarding enter the information into the database.

Finally, FileMaker Pro and Microsoft Access is not Cloud compatible and therefore ASMI does not have the Agency data / files stored in Google Cloud, it is stored in two software programs, Excel spreadsheets and subfolders on the server.

The below list of documents are to capture some of the agency pain points regarding documents that are manually completed in the field each day for all mines investigated, inventoried and / or evaluated, reevaluated or mitigated by a Deputy Inspector or Abandoned Mines Specialist and later transferred to FileMaker Pro, Microsoft Access, Word, Excel and electronic subfolders for each mine.

- Health & Safety Inspections Report Health
- Safety Compliance Inspection
- Cessation Order Inspections
- Activity Report Inspections
- Reclamation Activity Report
- Complaint Investigations
- Fatal / Serious Orders Fatal / Serious Investigations
- Identity Update
- Mine Master
- Stop / Move
- Quarterly Report
- Lost Time Accident
- Abandoned Mine Hazard Analysis
- Notice of Violations
- Abandoned Mine Ownership Request
- Abandoned Mine Complaints
- Corrective Actions taken

Solutions:

To replace the agency's deprecated technology with world-class customer relationship management, case management, and inspection software built on a configurable platform. This will enable the agency to update and modernize workflows, provide robust tools for back-office and field operations while capturing valid data and leveraging it for business decision-making and improving the ability to fulfill the mission.

Replace existing software systems:

- FileMaker Pro - 33 years old
- Microsoft Access – 31 years old
- Subsystems – Excel, Word

To have the capability to enter most, if not all, data on a tablet in the field rather than 1) manually handwriting the information on the forms, 2) returning to an office location and transferring the data to electronic forms, 3) transferring that data into the current server and 4) having agency data stored in multiple software programs. A new database would significantly increase agency efficiency and effectiveness to focus on the safety and health of miners and the public rather spending an estimated 30% of resources repeating the same work that was completed while in the field.

Phase 1:

To thoroughly understand the current state of the department from a people, process and technology perspective, so that Vendor may guide the department to the next phase of project implementation with the necessary information that results in a cost-effective successful implementation.

Phase 2:

To implement the platform and configure the solution to meet the needs of the agency today, while ensuring agility in making changes for anticipated needs in the years to come. Additionally, all staff will be trained and guided on the new platform with many opportunities to provide feedback thus making it a customer- and staff-centric solution that works for them.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Education Excellence

Description: The core of the university mission is to provide outstanding education through high-engagement, high-impact instruction that provides the foundation for transformational student opportunities. Northern Arizona University serves a wide range of students reflecting the population of Arizona. With a high research activity residential campus, statewide campuses, and online programs, NAU offers a variety of delivery models and tuition levels to meet student needs.

Solutions:

- Improve retention and persistence to graduation through impactful practices and data informed analysis in alignment with ABOR Enterprise Metrics
- Serve and graduate an increasing number of Arizona students, including Arizona Teachers Academy graduates
- Leverage technology to promote student success, degree quality, and cost containment
- Offer and cultivate student use of effective academic resources, student services, and co-curricular activities
- Invest in distinctive, high demand programs in healthcare fields, STEM, and education

Issue 2 Access

Description: To help drive towards Arizona's educational attainment goals, NAU also serves adult students across the state by providing access to high quality degrees and credentials through NAU's partnerships with community colleges, including NAU Yuma, as well as online programs.

Solutions:

- Expand transfer student pipeline through renewed relationships with community colleges, tribal colleges and universities, and streamlined university processes that support attainment of ABOR Enterprise Metrics
- Enhance access and service for historically underserved populations and adult learners
- Maintain Hispanic Serving Institution designations
- Maintain distributed learning options for baccalaureate degrees
- Leverage and optimize need and academic performance-based financial aid
- Provide services that resonate with students' background and experiences

Issue 3 Research Capabilities

Description: The university's research, funded mostly through federal and state grants and contracts, is nationally recognized in targeted areas of excellence. Both research and public service activities have deep regional roots and global impact ranging in areas from astronomy and health sciences to land management and environmental sciences. The university will build on these areas while developing additional strategic strengths in materials, bioengineering, informatics and cybersystems. The impact of NAU research and the development of these research capabilities on the education of students is a critically important outcome for our investments and efforts.

Solutions:

- Enhance opportunities for undergraduate research
- Support research and scholarly activity in alignment with ABOR Enterprise Metrics
- Cultivate interdisciplinary collaboration among principal investigators
- Foster research partnerships aligned to our areas of key research strength
- Support research centers and institutes focusing on regionally-relevant public service
- Provide sufficient research infrastructure

Issue 4 Financial Stability

Description: With a relatively young Foundation and lower overall endowment levels, the university is primarily dependent on tuition revenue and state funding to serve Arizona's higher education and workforce needs. With lower state funding to support each student, the university must carefully manage its resources to support the pursuit of the ABOR Enterprise Metric targets.

Solutions:

- Promote a stable state investment funding strategy that will advance Arizona competitiveness in the new economy
- Balance tuition rates, financial aid and enrollment strategies in conjunction with the state investment model
- Develop and maintain an agile and efficient organizational structure with focus on continuous improvement
- Address priorities for capital projects and aging infrastructure through Arizona university infrastructure bonding initiative and annual allocations for deferred maintenance, while leveraging third party partnerships
- Optimize revenue streams through grants and contracts, philanthropy, and auxiliary services revenue
- Recruit, develop and retain a diverse, high quality, and motivated workforce
- Increase the percentage of engaged alumni

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Completion of Thentia Project

Description: Although the Board signed off on the proposed Thentia Cloud solution on 1/17/2024, the final product has yet to completed.

Solutions:

Completion of the Thentia Project.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 E-Licensing

Description: The Board would like to implement electronic licensing and payment systems to ensure efficient and quality customer service.

Solutions:

1. In FY 2024, enhance the electronic licensing service to include initial applications and payments for all services, track investigations through the process (In process)

Issue 2 Data Sharing Agreement

Description: Electronic Data Sharing with DHS and APS and SFTP transfer.

Solutions:

1. Automatic data transfer of compliant referrals by SFTP by February 1st, 2025.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Litigation

Description: ANSAC is presently litigating three cases that are in the Arizona Court of Appeals. ANSAC determinations of non-navigability regarding portions of the Gila, Salt, and Verde Rivers were appealed to Maricopa County Superior Court in August 2019. Maricopa County Superior Court upheld ANSAC's final determinations of non-navigable in all three cases. In September 2019 the Superior Court decision was appealed to the Arizona Court of Appeals where the cases are presently at issue. The Court of Appeals affirmed ANSAC's determination of non-navigability for all segments of the Salt River, the Verde River, and segments of the Gila River. The Court of Appeals reversed ANSAC's determination for a segment of the Gila River and held that it was navigable at the time of statehood. The Navigable Stream Adjudication will be remanded for final proceedings relatively soon.

Solutions:

To defend any appeals and to file any necessary legal actions.

Issue 2 Ratification

Description: Ratifying Commission reports begins the clock for time during which parties and others may file appeals in Superior court

Solutions:

To defend appeals and file court actions on behalf of ANSAC.

Issue 3 Date of Sunset

Description: The ANSAC Sunset date has been continued to June 30, 2028, to accommodate cases in court. Three appeals of ANSAC's final determinations of non-navigability in three ANSAC cases (Salt, Gila, and Verde Rivers) were filed in Maricopa County Superior Court. Superior Court upheld ANSAC's final determinations and we have been notified that appeals of the Superior Court's decisions will be filed in September 2020 with the Arizona Court of Appeals. The Court of Appeals affirmed ANSAC's determination of non-navigability for all segments of the Salt River, the Verde River, and segments of the Gila River. The Court of Appeals reversed ANSAC's determination for segment of the Gila River and held that it was navigable at the time of statehood.

Solutions:

ANSAC recently completed successful defense of three cases in Maricopa County Superior Court. ANSAC is currently defending the same cases in the Arizona Court of Appeals and may also file necessary legal actions of its own.

Issue 4 Appeals

Description: It may become necessary for ANSAC to file its own court actions relating to appeals or during the appeals process.

Solutions:

ANSAC will instruct its attorney to file its own necessary legal.

Issue 5 Hearings

Description: In the event courts rule specific watercourses or portions of watercourses were navigable at time of statehood; there is a statutory requirement that ANSAC hold proceedings to determine the Public Trust Value of such watercourses or portions of watercourses.

Solutions:

ANSAC will schedule and hold public trust value hearings as necessary.

Issue 6 Final Reports

Description: Recording of ANSAC final reports in every county in which a watercourse travels is required following completion of all hearings and appeals.

Solutions:

ANSAC, through its attorney, will record all remaining final reports in each county in which each river travels. For example the Gila River travels in six Arizona counties.

Issue 7 Agency Continuation

Description: The navigable stream adjudication will be remanded for final proceedings relatively soon. The Court of Appeals decision will require ANSAC to hold an entirely new type of hearing for - the Public Trust Value of a segment of the Gila River. There isn't any anticipation of needing an extension on the current sunset date of June 30, 2028.

Solutions:

To obtain legislation if necessary to extend the ANSAC Sunset date beyond June 30, 2024, and to request additional funding fo rattorney fees and equipment if necessary.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 To ensure that licenses are granted or renewed to qualified optometrists.

Description:

Solutions:

Observe need for changes in rules or statues for regular and endorsement and Universal Recognition applicants.

Issue 2 To effectively investigate and adjudicate complaints pursuant to statutes and rules.

Description:

Solutions:

Average 100 days for completion of initial investigation on all cases

Issue 3 To provide accurate information and programs to stakeholders, including but not limited to: citizens, licensees, health

Description:

Solutions:

Ensure customer satisfaction regarding public information requests, license verifications, e-mail and phone verifications

Issue 4 To ensure agency policies and procedures are effective and efficient (including testing, renewal, initial licensing, and

Description:

Solutions:

Monitor and implement efficiency changes to systems as needed

Resource Assumptions

FY 2027 Estimate FY 2028 Estimate FY 2029 Estimate

- - -

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Identifying and resolving pending complaints on a more timely basis

Description: The Board is continuing to receive a large number of complaints and will need to work to investigate those new complaints as well as existing complaints in a timely manner.

Solutions:

The Board has approved a policy and procedure to streamline the complaints process. The process focuses on internal operations that can be elevated to reduce investigations time. Additionally, staff is restructuring the administrative duties to allow for the Investigator and Medical Consultant to focus on case investigation rather than the administrative items. In FY24, the Agency hired an additional FTE to assist in the Investigative and Hearings process by aiding in the preparation and organization of documents, legal hearing notices and other administrative items. The Agency is also requested additional funding for the utilization of more Outside Medical Consultants to aid in the adjudication of complaints due to increasing complexity of the cases before the Board. The Board has also implemented a more modern database capable of managing complex investigations and streamlining processes.

Issue 2 Our agency efficiently processes applications while continuing to meet with statute, rule and timeframerequirements.

Description: The Board strives to make improvements in an processes and policies. Staff has restructured the licensing division and now has two dedicated licensing administrators assisted by a full time staff assistant to process licensing applications.

Solutions:

In July of 2022, The Board launched on online application portal to reduce application delays. The Board has migrated to an enhanced database which will allow for the more Applications and processed to be completed online. This will reduce delays in that time-frames and allow for more transparency and more streamlined processes. The Board has recently completed the transitioned to the enhanced database. Staff notes a general reduction in application time frames including the processing of an application from receipt to issuance. The numbers of submitted applications continue to grow by about 20% annually. The Board is requesting additional licensing staff to address these new incoming applications. The Board continues to participate in the Interstate Medical Licensure Compact which as it adds more states will continue to drive the increase in our licensing applications as the compact allows for extreme mobility or portability of licensure for MDs and DOs.

Issue 3 Complaints are taking more than 180 days to resolve and the Auditor General has set a guideline of 180 days or less.

Description: Our goal is to reduce the average number of days to investigate and resolve complaints to an average of 180 days or less. We recognize that some complaints, due to the difficulty of the case, require further investigation, evaluation or chart review after the Boards initial review of the matter. We aim to identify these cases before the Board reviews them in anticipation of such requests. Other factors such as continuances at the request of the licensee can also extend the timeframes for resolving these cases. With the consolidation of many medical offices, plans and hospitals, we are finding it is more challenging to get timely responses to subpoenas and requests for patient records required to conduct a thorough investigation. This outside delay has a direct impact on our internal process for investigating the complaint and the timeframe for its resolution. On average, we should meet the timeframes. Cases that proceed to an Investigative Hearing or that are sent to the Office of Administrative Hearings can take a longer period of time to resolve as these cases may result in the revocation of a license or a suspension of greater than 12 months. However, we will continue to strive to timely resolve such cases as quickly as possible. We are offering more Consent Agreements for surrender versus taking the matters to hearing. Again, this is a critical item to our Board as it affects the public and our licensees. When we identify a serious case involving possible immediate danger to the public, the Board addresses these matters on an immediate basis and with possible summary suspensions.

Solutions:

We continue to reduce the outstanding number of complaints and we are receiving a large number of new complaints. We continue to evaluate our processes to determine if there are methods or processes available to us to increase our complaint resolution rate. The Board has established a new policy and procedure for staff to implement. The goal of this policy will be to reduce case load and investigation time drastically. Staff continues to work towards reducing the average timeframe on complaints however, due to increased licensing numbers the number of complaints has also increased. Additionally, the complexity of cases has also drastically increased requiring additional time to gather evidence and medical records from an already stretched healthcare system. The Agency has requested additional funding to aid in the reduction of investigative timelines. The Board has also implemented a more modern database capable of managing complex investigations and streamlining processes. The Board is requesting additional investigative staff as well as increased funding for outside medical consultants to address the continued backlog of cases exceeding 180 days.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-
Funding:			
	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Evaluate the qualifications of applicants for licensure.

Description: The Board has seen a steady increase of the number of applications for new licenses and the number of renewals each year. The new e-Licensing system has improved the process by eliminating the need for Board staff to enter data from a written applications.

Solutions:

The Board of Occupational Therapy is pursuing changes to statues and rules to increase the efficiency of application processing, while still ensuring qualified applicants receive a license.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Increase attendance

Description: Attendance has not increased as rapidly as hoped.

Solutions:

Increase attendance by 15%.

Increased targeted marketing is planned.

Issue 2 Membership

Description: Memberships revenue had flattened out over the past 3-4 years. One reason is the elimination of higher level memberships.

Solutions:

Increase membership revenues by 10-15%. More effective marketing as well as increased low cost benefits are planned.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 To provide quality care and resident services that exceed the highest and best practice

Description: Increase resident satisfaction and increase retention of current employees

Solutions:

Issue 2 To build a culture of highly engaged employees

Description: Increase individual employee Annual AZ Performs Evaluation score and Increase Employee Engagement Survey participation

Solutions:

Issue 3 To optimize communication and marketing ti increase awareness, partnerships and admissions

Description: Develop and implement a marketing plan and increase marketing reach

Solutions:

Issue 4 To increase efficiency and effectiveness of operations

Description: Modernize technology

Solutions:

Issue 5 To ensure restoration and preservation of the Arizona Pioneers' Home

Description: Resolve priorities identified in the Facility Assessment Report

Solutions:

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Database Modernization and Integration

Description: The current database does not meet the current requirements due to the following:

The timeframes are difficult to manage for timeliness of application processing

Inspections of facilities is backlogged and prioritization is currently archaic in nature

Solutions:

Modernization of the Pharmacy Boards current database will greatly enhance the boards obligation to the general public and licensees. This will allow the board to process applications and conduct inspections in a timely manner and allow for greater efficiency. The time gained from the backlog and applications being processed will allow for the board to create new processes to streamline productivity.

Issue 2 Legislation/Board rules

Description: In reference to House Bill 2686, the legislative body imposing a 180 day turn around for lodging complaints to adjudication. This effects the Pharmacy Boards ability to process investigations and its ability to fulfill its mission to protect the public.

Solutions:

Solutions to this would be additional manpower allocated specifically for compliance. This would further the boards mission to provide quality and protect the public with proper investigations and due process. In addition, to meeting the proposed legislation of the 180 day deadline.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Digitilization

Description: Although licensees and applicants are able to apply for a new application or a renewal application through the Board's online portal, the Board is not completely paperless. Digitization would improve the efficiency of the Board as well as decrease paper usage.

Solutions:

To continue to scan paper files.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Establish continuous board member training and development

Description: Establish an ongoing training program for the board in compliance with Board policies (8 hours per year)

Solutions:

The Board has set the following performance indicators to ensure that the Board members are given continuous training and development: Track number of hour long monthly trainings put on for Board (goal of 8)

Issue 2 Maintain on-going staff training and development in efforts to conduct daily operations seamlessly.

Description: The Board has set the following objectives related to this issue:
 Cross-train all staff on packet preparation for all hearing types
 Create standard work for all staff positions

Solutions:

The Board plans to ensure ongoing staff training and development is met by tracking the following performance indicators:
 Percentage of staff members cross-trained on packed preparation
 Percentage of job categories with standard work completed

Issue 3 Meet hearing timeframes in accordance with the law

Description: Caselaw establishes a goal of holding revocation hearings within 60 after a parolee or individual on community supervision has been arrested. Additionally, the Board has developed a backlog of commutation hearings due to shortage of staff and Board members. The Board has set the following objectives related to this issue:
 Eliminate commutation backlog within one year Schedule 90% of revocation hearings within 60 days and 100% within 90 days of arrest Schedule all probable cause hearings within 10 days of arrest

Solutions:

The Board plans to ensure it is meeting hearing time frames in accordance with the law by measuring the following performance indicators: Number of commutation hearings is greater than number of applications
 Number/% of revocation hearings held in a month that were received within 60 and 90 days prior
 Average number of days between arrest and a probable cause hearing

Issue 4 Maintain timeliness for Imminent Danger of Death (IDD) process

Description: An inmate may apply for compassionate release if he or she is deemed within end of life in the next 4 months or less. These hearings require the Board to act quickly to ensure release before end of life.

Solutions:

Schedule all IDD hearings with 5 business days of receipt and transmit any recommendation to the Governor's office within 5 business days.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Build or re-open 200 miles of new non-motorized trails

Description: There is a need to focus on increasing access to outdoor recreation to support the Governor’s priority of Resilience, Water and Environment. (42 miles of new trails to date in FY24).

Solutions:

- 1. Build or re-open 200 miles of new non-motorized trails by June 2029 (Parks)
 - 1.1 Open 60 miles of non-motorized trails by June 2025 (State Goal)
 - 1.1a Execute education plan on grant applications to rural and under-represented communities to increase participation
 - 1.1b Collaborate with our partners for data on additional non-motorized trails being constructed or reopened.

Issue 2 Complete significant deferred maintenance projects

Description: Agency needs to prioritize deferred maintenance projects based on increasing system reliability, improving accessibility, and mitigating safety concerns. “Significant” = those at a cost of \$25,000 or more.

Solutions:

- 1. Complete 60 significant deferred maintenance projects by June 2029(Parks)
 - 1.1 Complete Phase 2 of “Execute Americans with Disabilities Act (ADA) plans” (breakthrough project) by June 2025
 - 1.1a Continue to execute milestones within multiyear breakthrough improving accessibility and removing access barriers
 - 1.1b Explore trail accessibility opportunities for improvements beyond ADA compliance

Issue 3 Increase first time AZ State Park visitors

Description: Focusing on introducing the outdoors and historical sites to new visitors. Work in FY25 will focus on internal education of workforce through Unity Blaze program to focus on inclusion and developing a plan for capturing baseline first time visitor data

Solutions:

- 1 Increase first time AZ State Park visitors by 5% by June 2029 (People – Visitors)
 - 1.1 All State Park employees complete phase 1 training course “Return on Inclusion” by June 2025
 - 1.1a Launch Phase 1 of Unity Blaze certification initiative for AZ State Parks & Trails workforce (3-year program)
 - 1.2 Complete project to establish “First Time Visitor” baseline data by March 2025
 - 1.2a Design and deploy a data collection plan to capture “First Time” park visitors
 - 1.2b Partner with Dept of Tourism targeting first time visitors/inclusion (Statewide Comprehensive Outdoor Recreation Plan – SCORP- priority)

Issue 4 Achieve increase in 3 key indicators of job engagement

Description: Agency success requires a more engaged and empowered workforce prepared for leading the agency in the future.
My agency values my ideas on work related problems (Increase by 5%); I have the opportunity to learn and do new things in my job (Increase by 5%); My agency supports my participation in education and professional development opportunities (Increase by 10%)

Solutions:

- 1. Achieve increase in 3 key indicators of job engagement by June 2029. (People – Workforce)
- 1.1 Develop action plan to increase employee engagement by December 2025
- 1.1a Provide workforce with access to learning opportunities to supporting job engagement Launch Ranger 101 program pilot

Issue 5 Secure a permanent funding source(s) of at least 50 million dollars

Description: The agency needs to find a secure sustainable funding sources needed for system reliability, required statutory planning and preservation efforts

Solutions:

- 1. Secure a permanent funding source(s) of at least 50 million dollars annually by June 2029 (Pocketbook)
- 1.1 Draft legislation to secure permanent funding source for State Parks by May 2025
- 1.1a Execute stakeholder engagement plans (Wild Arizona Stakeholders, etc.)

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Licensing and Permitting Improvement

Description: New for FY2025, the Department aims to improve the licensing and permitting experience and processing times. The Department will develop and implement a continuing customer service survey for this issue. The survey will assess progress on this outcome.

Solutions:

- 1 By June 2029, improve the licensing & permitting customer survey positive results by 20%.
- 1.1 By June 30, 2025, use the survey results to develop an action plan for FY26.
 - 1.1.a. Conduct meetings for survey content and online distribution.
 - 1.1.b. Coordinate with IT for distribution.
 - 1.1.c. Coordinate with community/industry advisory groups for survey awareness.
 - 1.1.d. Analyze survey results.
 - 1.1.e. Build the survey.
 - 1.1.f. Distribute the survey.
- 1.2 By June 30, 2025, improve the Applicant Processing Team's background check completion timeframe from 30 to 15 days for applicants with no criminal history.
 - 1.2.a. Build out and update to new computer system/infrastructure.

Issue 2 Southern Border Human and Drug Trafficking Reduction

Description: New for FY25, the Department aims to improve communication and coordination with other law enforcement partners along the southern border and provide public education to support communities in reducing human and drug trafficking.

The southern border area is defined as 100 miles north of the border using Interstate 19 north/south distance markers for reference to draw a horizontal (east/west) delineation line across the state.

Solutions:

2 By June 2029, establish a coordinated response with law enforcement partners to reduce human and drug trafficking in communities within 100 kilometers of the southern border.

2.1 By June 30, 2025 meet 75% of the initiative indices that contribute to the objective.

2.1.a. Develop a fentanyl dashboard.

2.1.b. Conduct quarterly highway interdiction details.

2.1.c. Distribute and install Regional Information Sharing System currency tracking program.

2.1.d. Continue covert investigations.

2.1.e. Gang members arrested and identified.

2.1.f. Continue organized crime and gang investigations.

2.2 By June 30, 2025, increase the number of public education announcements from two to four targeting drug and human trafficking to southern border communities.

2.2.a. Coordinate with public affairs to produce announcements.

2.2.b. Baseline incoming public tips/leads to measure future impact.

Issue 3 Reduction in Violent Crimes where a Firearm is Used

Description: New for FY25, the Department will use National Incident Based Reporting System (NIBRS) data on violent crimes where a firearm was used in the crime and employ methods to reduce those rates in an attempt to lower firearm violence.

The Department will use the Federal Bureau of Investigation's definition of violent crime: Murder and nonnegligent manslaughter, rape, robbery and aggravated assault.

Solutions:

3. By June 2029, reduce by 5% the reported National Incident Based Reporting System (NIBRS) rate of violent crimes where a firearm was used in the crime.

3.1 By June 30, 2025, establish a best practices filing protocol for violent crimes involving firearms with each county. This is the Department's A3 Breakthrough.

3.1.a. Collaborate with each county prosecutor.

3.1.b. As counties are completed, start training development.

3.1.c. When training development is completed, roll training out to state troopers.

3.2 By June 30, 2025, decrease by 5% the turnaround time for National Integrated Ballistic Information Network (NIBIN) testing.

3.2.a. Provide training on NIBIN tasks to employees.

3.2.b. Baseline current turnaround time to measure future impact.

Issue 4 Improve Protection of Critical Infrastructure

Description: New for FY25, the Department aims to increase the number of personnel that specialize in threat liaison and assessment skills and provide education to critical infrastructure entities that are at risk of threat.

Solutions:

4 By June 2029, increase by 5% the intelligence capacity of partnership stakeholders to combat large-scale threats to critical infrastructure.

4.1 By June 30, 2025, complete an effectiveness assessment of the overall threat liaison officer (TLO) program statewide.

4.1.a. Identify all trained TLOs statewide.

4.1.b. Identify all actively working TLOs statewide.

4.1.c. Identify statewide needs.

4.2 By June 30, 2025, complete an effectiveness assessment of the overall threat vulnerability assessment (TVA) program statewide.

4.2.a. Identify all trained TVAs statewide.

4.2.b. Identify all actively working TVAs statewide.

4.2.c. Identify statewide needs.

4.3 By June 30, 2025, increase the number of educational outreach events to promote the Department's TLO/TVA services from four to six.

4.3.a. Identify new private sector customers or public safety events to invite or attend.

4.3.b. Schedule outreach events.

4.3.c. Staff TLO and TVA instructors to conduct the outreach.

Issue 5 Addressing Critical Staffing Needs and Shortages

Description: New for FY25, the Department will continue to assess and develop strategies to address critical shortages and needs in its staffing for both sworn troopers and professional staff.

Solutions:

5 By June 2029, realize (or enact) 75% of the multi-faceted components in the Department's staffing, hiring and retention master plan.

5.1 By June 15, 2025, fully develop and finalize the staffing and retention plan for implementation in FY26.

5.1.a. Conduct planning and development meetings with internal and external stakeholders.

5.1.b. Conduct a classification and compensation audit.

5.1.c. Complete an internal recruiting and retention survey.

5.1.d. Review and analyze marketing and social media data.

5.1.e. Review and analyze separation data.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Managing Increasing Demands Within Resource Constraints

Description: With its current appropriated level of resources, it is increasingly more difficult to fulfill the Board’s statutory duty. While the Board’s appropriated FTE has stagnated at 4.0, the practice of physical therapy has grown in every category as outlined below. Public access to information and timely responses from the agency is at risk as the Board is operating with inadequate personnel and is unable to fully leverage the available financial resources to carry out its mandate.

- * From FY13 to FY24 the number of AZ regulated practitioners and entities increased by 136%
- * From FY13 to FY24 the number of appropriated FTE positions remained constant at 4
- * From FY18 to FY24 the pathways to practice physical therapy in AZ increased by 75%
- * From FY18 to FY24 the number of initial applications, registrations, and privileges increased by 59%

National trends including, but not limited to, telehealth (both interstate and intrastate) and compact privileges has increased the mobility of licensure. The increased number of pathways to practice in Arizona, increases the inquiries by practitioners and the public seeking clarity regarding the practice options and requirements therein. Submitted applications are ever more complex requiring additional processing time for each submission.

With an increased number of regulated professionals and entities providing physical therapy services in this state, it can be reasonably anticipated that the number of complaints submitted to and investigated by the Board will increase as well. Complaint adjudication also involves consistent compliance monitoring. After a case has been adjudicated by the Board, there can be months and even years of compliance monitoring to ensure the remediation ordered is completed accurately and appropriately.

These significant and ever-increasing demands on personnel resources are inversely related to the quality of service the Board can provide to the very public it serves. During a typical week, the Board’s Executive Director and Administrative Services Officer devote an additional 10 to 15 hours of non-compensated time in order to manage the daily demands of the agency’s functions. While staff has worked diligently to meet all responsibilities as timely as possible, consistently overextending staff will promote burnout and the potential loss of experienced and valued personnel.

The Board’s goal is to provide exemplary protection of and service to the public. This includes, but is not limited to:

- * Processing applications, registrations, inquiries and requests not only within the timeframes mandated by statute and/or rule, but to exceed those timeframes to ensure the public seeking physical therapy can access qualified practitioners.
- * Investigating complaints and adjudicating matters before the Board completely and timely.
- * Monitoring compliance with Board orders for effective remediation and return to safe practice.
- * Engaging in outreach opportunities to positively influence compliant practice that proactively safeguards the public.

The ability to perform at the desired level is compromised by the resource restrictions under which it must operate.

Solutions:

Leverage technology to speed processes as available and automate where possible. Pursue digitization of historical paper files to speed research and manage agency records. Seek additional personnel resources through the submitted funding request for an additional 0.5 FTE Programs Project Specialist. This requested position class is one that can be maximized to perform in a variety of capacities to manage demand spikes whether occurring within licensing, investigations, or compliance maintenance.

Resource Assumptions

FY 2027 Estimate FY 2028 Estimate FY 2029 Estimate

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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Improve Regulatory Rules and Processes

Description: The PPSE Board reviews and approves new institutional applications, license renewals, new programs, changes or additions to locations, and changes in ownership to ensure compliance with relevant statutes and regulations. Additionally, the PPSE Board plays a key role in the federal "Triad" overseeing the federal student loan program, alongside the U.S. Department of Education and regional and national accrediting agencies.

Solutions:

Regularly review and update policies and procedures to improve their effectiveness and efficiency. Periodically evaluate regulatory expertise in professional licensing and accreditation. Strengthen understanding of evolving federal regulations and accrediting standards. Stay current with emerging trends in the postsecondary education sector.

Issue 2 To improve the Student Complaint Process

Description: We plan to leverage the Thential Complaint Portal to enhance the student complaint process by streamlining submission, tracking, and resolution of complaints. The portal will provide students with an accessible and user-friendly platform to file complaints, ensuring timely and transparent handling. By centralizing complaint management, we aim to improve communication, expedite resolutions, and ensure that all issues are addressed effectively, ultimately enhancing the overall student experience.

Solutions:

This will improve the speed complaints are investigated.

Issue 3 Maintaining effective and efficient regulation of the private postsecondary education sector.

Description:

The State Legislature established the PPSE Board in 1970 to license and regulate private institutions offering vocational and degree-granting programs. These programs, provided by private postsecondary educational institutions, span a wide range—from dog grooming to advanced degrees such as Ph.D.s in various fields, including Juris Doctorates and Doctors of Dental Medicine. Programs are available in campus-based formats, online, or through a combination of both.

Solutions:

Enhance the e-Licensing platform to streamline the licensing processes, including renewals and all supplemental applications for new programs, location changes, ownership transfers, and name changes, benefiting both licensees and Board staff.

Expand knowledge and understanding of increasingly complex federal regulations and accrediting standards. Collaborate with licensed institutions to improve their policies and procedures, enhancing institutional operations and benefiting students.

Continue active participation with Community Colleges and the State University on the AZ-SARA Council
Continue to serve in leadership role with NASASPS.

Issue 4 Strengthen personnel structure and leadership capability.

Description:

The PPSE Board is dedicated to supporting the private postsecondary sector by fostering the success of both students and licensed institutions. The Board also champions innovation to enhance effectiveness and performance.

Solutions:

Goals:

Enhance and improve the e-Licensing platform by enhancing the Thentia platform.
Strengthen training and development for current staff.
Continue to provide prompt, courteous, and professional services to all stakeholders and partners.

Performance Measures:

Number of new institutions, renewals, and supplemental license applications processed within established timeframes.
Number of new institutions, renewals, and supplemental license applications processed outside of established timeframes.
Number of students enrolled.
Number of adverse actions taken, such as required remedial actions, additional reporting, monitoring, or higher surety bonds.
Customer service satisfaction rate exceeding 90%.
Number of student complaints resolved or dismissed.
Number of student complaints resulting in disciplinary action.
Number of non-student complaints resolved or dismissed.
Number of non-student complaints resulting in disciplinary action.
Average number of days to investigate and adjudicate student complaints.
Average number of days to investigate and adjudicate non-student complaints.

Issue 5 Assist a closing institution in executing an orderly closure and facilitating a potential teach-out plan.

Description:

The PPSE Board oversees the Student Tuition Recovery Fund, working closely with closing institutions to offer students alternative options for continuing their education at another institution. The Board also provides support to students currently enrolled or who attended the closing or closed school.

Solutions:

Strategies:

Enhance communication processes with closing institutions to ensure students are promptly informed of their options, including the use of town halls to directly address student concerns and provide information.
Streamline collaboration with licensed institutions to facilitate efficient teach-out opportunities for affected students.
Optimize the processing of Student Tuition Recovery Fund claims to ensure timely and accurate resolution.

Issue 6 Efficiently collect and secure monies sufficient to provide for student financial restitution.

Description:

Through the Student Tuition Recovery Fund, the PPS Board offers financial restitution to students who were enrolled at the time of a school closure and were unable to transfer to another institution. Additionally, the Board is implementing the digitization of transcripts to expedite the transfer process for affected students.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Strategic Plan

Description: The Arizona Board of Respiratory Care Examiners (“Board”) is a quasi-judicial state government Agency that licenses and regulates the respiratory care profession in the State of Arizona. The Board consists of seven (7) members who are appointed for three year terms by the Governor. The Board consists of two (2) public members, three (3) licensed respiratory therapists, one (1) physician and one (1) hospital administrator. Respiratory Therapist care for patients who have trouble breathing—for example, from a chronic respiratory disease, such as asthma or emphysema. Their patients range from premature infants with undeveloped lungs to elderly patients who have diseased lungs. They also provide emergency care to patients suffering from heart attacks, drowning, or shock. Nationally, respiratory therapists held about 119,300 jobs in 2012. Arizona currently approximately 4,100 licensed therapists.

Solutions:

Goal 1: Complete investigations with 180 days.

Strategy: By January 2025, the Board will complete and resolve complaints within 180 days from receipt.

Goal 2: By June 2025, the Board will implement a new database solution (E Licensing) that accurately tracks licensing timeframes and provides Realtime application updates online. (Goal not met, hold placed on Thentia Solution by Gov’s Office and ASET)

Strategy: By February 2025 add all service to the Web Portal so that all transactions may be paid with a credit card or electronic funds transfer.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Data Sharing Agreements

Description: In order to support enforcement of Fair Housing, ADRE requires data sharing agreements.

In 2024, ADRE hired an Assistant Commissioner, Enforcement and Compliance to begin building relationships with the Department of Housing and Urban Development's Fair Housing Assistance Program and Fair Housing Initiatives Program Organizations.

Solutions:

1. By June 2029, ADRE will establish data sharing agreements with 100% of the agencies, both public and private, who enforce fair housing laws.
 - 1.1. By Dec. 2025, ADRE will have signed Memorandums of Understanding(MOU) or Intergovernmental Agreements (IGA) with 100% of agencies that enforce fair housing.
 - 1.2. By June 2025, establish a process for using violation data to support fair housing.

Issue 2 Firewise Education

Description: 2. In 2024, the Department began working with other state agencies to develop course material that would teach a licensee's how to educate their clients on defensible fire zones.

Solutions:

2. By June 2029, ADRE will require 100% of licensees to obtain education on Firewise USA(R) requirements.
 - 2.1. By August 2024, create and distribute curriculum for new education material.
 - 2.2. By January 2025, establish a requirement for renewals to complete continuing education on newly created education material.
 - 2.3. By June 2026, launch a disclosure form to include impacts of Firewise and other programs on homeowners insurance.

Issue 3 Tracking Predatory Practices

Description: 3. In 2024 and related to deed fraud, ADRE engaged with the Attorney General's Office to discuss effective methods of partnership, collecting actionable information and started the development of deed fraud course materials for use in Continuing Education.

Solutions:

3. By June 2029, ADRE will be able to train 100% of licensees to appropriately identify and report suspected deed fraud activities.
 - 3.1. By June 2026, establish a core working group to investigate predatory practices.
 - 3.2. By June 2026, establish a way to track predatory practices.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

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	-	-	-

5 Year Plan

Issue 1 Reduce the gap between homeowner damages and awards

Description: By 2029 increase the effectiveness of the Residential Contractors' Recovery Fund by closing the gap between homeowner damages and awards by 20%. The ROC is making an effort to close the gap between what homeowners are owed in damages and what they receive.

Solutions:

- 1. By 2029 increase the effectiveness of the Residential Contractors' Recovery Fund by closing the gap between homeowner damages and awards by 20%
 - 1.1. By 2025, conduct a comprehensive study to optimize the Residential Contractors' Recovery Fund
 - 1.1.1. Conduct an analysis of each aspect of the cost of running the Residential Contractors' Recovery Fund
 - 1.1.2. Complete a study for right sizing the Residential Contractors' Recovery Fund
 - 1.1.3. Develop draft legislation for correcting the amount allowed to administer the Residential Contractors' Recovery Fund

Issue 2 Increase the number of new licensees from rural/tribal communities

Description: By 2029 increase the number of new licensees from rural/tribal communities by 10%. The ROC would like to increase licenses from rural and tribal communities to support job growth. This will begin with outreach and then target supports.

Solutions:

- 2. By 2029 increase the number of new licensees from rural/tribal communities by 10%
 - 2.1. Establish 6 new non-compliance/outreach & engagement tribal relationships by the end of 2025
 - 2.1.1. Develop and improve outreach regarding veteran and low income fee waivers
 - 2.1.2. Create baseline to include guidelines for rural/tribal licensure

Issue 3 Increase % of ROC investigated unlicensed entities converted into licensed contractors

Description: By 2029 convert 10% of ROC investigated unlicensed entities to licensed contractors. The ROC would like to focus on proper licensure and increase outreach to unlicensed operators to convert them to licensed.

Solutions:

- 3. By 2029 convert 10% of ROC investigated unlicensed entities to licensed contractors
 - 3.1 By January 2026, create pathway to licensure for unlicensed entities
 - 3.1.1. Develop process to establish baseline for unlicensed entity data collection
 - 3.1.2. Create specialized program/process to provide additional education and outreach

Issue 4 Reduce paper usage

Description: Reduce paper usage by 5% over the next 5 years. In an effort to reduce cost and waste, the ROC will reduce paper usage through a combination of conversion to digital and reduction in print.

Solutions:

- 4. Reduce paper usage by 5% over the next 5 years
 - 4.1. By the end of FY 2025, achieve a 1% reduction in paper usage across all departments
 - 4.1.1. Phase out paper mailings to licensees
 - 4.1.2. Update mandatory mailed letters verbiage to include links for additional information

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
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	-	-	-

5 Year Plan

Issue 1 Provide Outstanding Customer Service

Description: Description: To ensure members continue to receive high levels of service, the ASRS must regularly monitor, review, and manage its customer service to ensure members remain satisfied with the service they receive.

Solutions:

1.1) Create More Net Promoters

1.1.1. Increase net promoter score by 25% or greater in key member cohorts.

1.2) Foster Well-Educated Members

1.2.1. Achieve 70% or greater of mid-career members who indicate an understanding of their ASRS Benefits.

1.3) Increase Retirees' and Caregivers' Confidence

1.3.1 Increase the percentage of retirees and caregivers that report confidence in dealing with ASRS on post-retirement topics of website navigation, documents, forms, Survivor Benefits, and Health Insurance.

1.4) Enhance Support for Beneficiaries

1.4.1 Achieve 90% or more excellent satisfaction rates for all benefit types in + the survivor benefits process.

1.5) Enhance Web Users' Satisfaction

1.5.1 Achieve 90% or greater satisfaction rates on ASRS websites across key stakeholder types for members, employers, and annuitants.

Issue 2 Achieve Investment Goals

Description: Description: The financial health of the ASRS significantly depends on the ability to generate high levels of investment returns for acceptable levels of risk. Investment returns have one of the largest impacts on determining long-term contribution rates.

Solutions:

2.1) Mitigate Risk

2.1.1 Reduce the probability of errors with internally managed portfolios.

2.2) Increase available staff time for higher-order investment analysis

2.2.1 Reallocate staff to higher-value decisions.

2.3) Increase investment management flexibility

2.3.1 Enable increased internal investment management and modified investment approaches where prudent.

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:

FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
-	-	-

5 Year Plan

Issue 1 Implement self-service options for taxpayers with the implementation of STARS (State Tax System) by 2029. (Breakthrough)

Description:

Solutions:

- 1 Implement self-service options for taxpayers with the implementation of STARS (State Tax System) by 2029. (Breakthrough)
- 1.1. Increase monthly average of online submissions for luxury /liquor tax in Rev Hub by June 2025.
- 1.1.a. Launch dedicated project team.
- 1.1.b. Review Memorandum of Understanding.
- 1.1.c. Identify Early Adopter taxpayers.
- 1.1.d. Scan liquor documents.
- 1.2.e. Implement Agile Sprint Activities (including User Testing).

Issue 2 Increase taxpayer compliance with Arizona tax laws by 5% by June 2029. (Breakthrough)

Description:

Solutions:

- 2 Increase taxpayer compliance with Arizona tax laws by 5% by June 2029. (Breakthrough)
- 2.1 Increase taxpayer compliance by 2% by June 2025.
- 2.1.a. Enhanced early stage collections activities.
- 2.2.b. Increase identification of remote sellers.
- 2.3.c. Redesign Voluntary Disclosure process.

Issue 3 Improve user experience achieving a 90% rate of compliance with Service Level Agreements by June 2029.

Description:

Solutions:

- 3 Improve user experience with taxpayer interactions, supporting a 90% achievement of key Service Level Agreements by June 2029.
- 3.1 Improve user experience achieving a 90% rate of compliance with Service Level Agreements by June 2025.
- 3.1.a. Enhance training.
- 3.2.b. Standardize customer entry points.
- 3.3.c. Restructure Error Resolution.

Issue 4 Balance capacity & demand for existing services while reducing overtime hours to improve Role Satisfaction by 5% by 2029

Description:

Solutions:

- 4 Balance capacity and demand for existing services while reducing overtime hours to improve Role Satisfaction by 5% by 2029
- 4.1 Improve role satisfaction score from 86% to 88% from Best Companies Survey by June 2025.
- 4.1.a. Focus on employee wellbeing and acknowledging the whole person.
- 4.1.b. Embrace flexible work environments.
- 4.2 .c. Deploy leadership training/development (pre & post-promotion) and technical tracks; available for all team members; intentional learning /skill development to better serve customers.
- 4.2.d. Provide a clean and safe work environment in and around the ADOR building to show respect for our team members.
- 4.2.e. Baseline understanding of demand and capacity for each business unit.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Excellent Communication and Relationships

Description: Provide first rate customer service as measured by conducting annual surveys of constituents including students, staff, families, districts and charter schools, analyzing the data, reporting results and developing annual improvement strategies.

Build capacity with districts and charter schools by surveying special education directors.

Engage the community through the guiding principles by conducting analytics data collection on website and facebook usage.

Solutions:

An annual parent satisfaction survey will be conducted on their perception of the overall quality of the education and services that ASDB teachers and staff provide to their children enrolled in the (1) Early Learning Program; (2) Campus-Based Schools; and (3) Itinerant Services.

An annual employee survey will be conducted on: (1) the overall satisfaction of ASDB teachers and staff with their jobs; and (2) the overall satisfaction with the leadership of the Superintendent.

An annual special education directors' survey will be conducted on their perception of the overall quality of the education and services that ASDB teachers and staff provide to their students enrolled in the (1) Early Learning Program; (2) Campus-Based Schools; and (3) Itinerant Services.

An annual community stakeholder survey will be conducted on: (1) the overall satisfaction of ASDB community stakeholders with ASDB; and (2) the overall satisfaction with the leadership of the Superintendent.

Issue 2 Outstanding Student Development

Description: Ensure outstanding student development through early language acquisition and skill development, social and emotional learning and high academic achievement for all learners.

Develop strategies and measurements to ensure Early Language Acquisition for all ASDB students.

Documented growth in academic achievement by developing learners that are prepared to enter the workforce or College and Career Ready in the 21st century.

Improve social and emotional learning development by providing online resources, increasing proficiency on expanded core curriculum, and developing critical and creative thinking skills.

Solutions:

Participation in ODDACE: Outcomes and Developmental Data Assistance Center for EHDI Programs, out of University of Colorado Boulder and funded by the CDC, allows for comparisons of student progress nationally. Teachers and therapists will receive 4 – 6 hours of training in administration of the assessments, at no cost to the agency, from UC Boulder. ASDB ELP will receive annual accountability reports summarizing the outcomes of children enrolled in the program.

An annual parent satisfaction survey will be conducted on their perception of the overall quality of the education and services that ASDB teachers and staff provide to their children enrolled in the Early Learning Program.

An annual survey will be conducted on graduates one year after graduation on their status of employment, enrollment in post-secondary education, or doing neither.

The CTE data will be calculated by documenting the number of students enrolled, the number of students who complete, the number who earn a certificate and the number involved in work experience.

Students will be surveyed on their feelings about academic opportunities, relationships with staff and other students, safety, culture and climate.

Issue 3 Superb Organizational Culture

Description: Ensure a superb organizational culture through advancing a climate of continuous improvement, modeling service leadership and staff diversity.

Advancing a climate of continuous improvement by aligning Professional Development (PD) needs, opportunities, attendance, PD evaluations and Staff performance evaluation

Model servitude leadership by creating more leadership opportunities and increased agency communication

Diversity in staff serving our students by increasing the percentage of staff who match the ethnicity, cultural, and abilities of the student population.

Solutions:

Develop and implement a system to capture all professional development for staff members, which include frequency, effectiveness, implementation and costs.

Develop a survey to capture how the staff perceives how the agency is promoting continuous improvement to determine where as an agency we need to make decisions and suggestions for improvement.

Create a program to increase leadership skills, create a means to communicate the strategic plan, develop a process for staff and students to share obstacles they find on campus that disrupts their learning.

Identify “grow your own” opportunities among the student population and post school outcomes. Identifying ways for diverse staff to increase pathways for creating a more diverse and welcoming experience/culture at ASDB.

Issue 4 Effective Resource Management

Description: Provide the highest-quality education for our students by examining resource management through optimizing human resources, effectively managing capital resources, identifying technology improvements and integration, and maximizing financial resources.

Optimizing human resources by hiring the most qualified people for all positions.

Effectively manage capital resources to ensure that the facilities and fleet meet the educational and fiscal objectives.

Identify technology improvements and integration by training all staff members.

Based on data, maximize financial resources to improve student learning and meet the current and future needs of the agency’s priorities while remaining fiscally responsible.

Solutions:

Hire passionate, innovative and qualified individuals who aspire to assist our students to achieve their full potential, celebrates student success in a welcoming, safe, creating a valued and supportive learning environment for students and staff.

Implement evidence-based practice and formulas that LeCroy & Milligan Associates (LMA) have developed through their workforce analysis when considering staffing of current or future vacancies for more efficient staffing decisions, including staffing versus contracting.

Develop a master facility plan to establish a framework for orderly growth/consolidation and development of capital improvements on ASDB campuses and leased space. It should be responsive to ASDB's current and projected needs and sufficiently flexible to accommodate changes that can be expected to occur. Utilizing the agency strategic plan, the master facilities plan will align the agency's campuses and leased space to meet the programmatic requirements agency-wide.

Utilize the State of Arizona Fleet Council standards to ensure that it is properly utilized (right sized), maintained (preventative maintenance) and well conditioned (age and 10 point system).

Identify technology training needs and facilitate learning and improve performance by creating, using and managing appropriate technological processes and resources.

Enrollment is the basis for planning and decisions related to staffing levels and funding needs. By program, identify the total number of day and residential students enrolled at ASDB.

The number of enrolled students by disability type is a critical factor in planning programs, allocating staff and fiscal resources, and modifying facilities. Identify the total percent of students with multiple disabilities during the school year.

Analyze classroom and non-classroom spending by identifying the percentage of every dollar spent to determine the allocation of fiscal resources.

Identify the average cost per student by program to assist in long-range planning.

Maximize financial resources to improve student learning and meet the current and future needs of the agency's priorities while remaining fiscally responsible.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Ensure Safe and Secure Elections

Description: Elections officials from the federal government to local municipalities recognize the work that needs to be done to ensure the public has faith in our democratic institutions and protect the integrity of vote.

Solutions:

AZSOS continues to work with federal, state, and local partners to ensure elections are conducted safely and securely. A Chief Information Security Officer works closely with counties to increase the robustness and solidify the structure of election security preparedness. It conducted comprehensive cyber and physical security reviews and readiness trainings and a focus on implementation of election administration best practices, extending this expertise to all 15 Arizona counties. AZSOS also collaborated extensively with counties to create and implement an election fellowship program, and implement text-message ballot tracking and ballot curing statewide. Given the continued spread of false information about Arizona's elections, AZSOS will continue working to ensure public confidence in the electoral process. It is a benefit to the state and counties that continued coordination and communication exist to address any threats to elections and/or officials and to combat false information about elections administration.

Issue 2 Create a Sustainable Funding Model for the Arizona Voter Information Database

Description: AVID is the state's central repository for voter registration data and is used in whole or in part by all 15 counties. Since its implementation, AVID has been funded by the state and counties; however, the ability to continue to do so is in jeopardy for several reasons: First, previous funding was based on an incomplete assessment of M&O cost of AVID. Second, changes to AVID mandated by litigation and legislation have expanded its functionality (SB1485, SB1411, HB2492, HB2243, HB2482) and has significantly increased M&O cost. Third, the state's portion of AVID M&O has almost exclusively been paid for using HAVA funds which may not be available in the future.

Solutions:

The department seeks a stable and predictable funding model for the program and as such is requesting \$2.34 million be appropriated from the state general fund in FY2026 and thereafter.

Issue 3 Modernize and Secure IT Systems

Description: AZSOS has a considerably large set of aged and non-sustainable applications built in-house. These applications range from elections-related applications like E-Qual to non-elections applications like Business Services system FACTS and the lobbyist application which is over 20 years old. In general, the office's IT infrastructure harkens from a time when it used paper records. Many components are at best, outdated and at worst, obsolete.

Solutions:

AZSOS believes it is critical to add much needed IT staff and transition from outdated, internally developed and maintained applications to a low-code, no-code platform similar to those used by other agencies like that of the Arizona Corporation Commission, which was fully funded in FY2024.

AZSOS has previously requested appropriations for this purpose. None have been granted.

Issue 4 Archives and Records Management

Description: The Archives and Records Management program is inefficient and unable to meet the state's current and future records management needs leading to increased government costs and liabilities due to lack of resources and outdated records-management procedures. Storage of all state government bodies' paper and electronic records costs the state a significant amount of money per year and inefficient records management contributes to that cost.

Solutions:

The Archives and Records Management program will revamp the available trainings both online and in-person. Archives and Records Management will begin implementing a state-level Trusted Electronic Records Repository (TERR) program for which it received funding in the FY2025 budget. While TERR will address the needs of electronic records, we must plan for the need to secure physical records.

The Polly Rosenbaum State Archives and History Building preserves state documents, artifacts and public records that require precise climate-controlled storage as well as additional protections from biological, environmental and mechanical hazards. It was initially estimated that its 125,000 square feet of space would not be exhausted until 2032. Currently, staff are estimating the building will reach capacity in 2028. A building feasibility study must be conducted to identify options and plans for future State Library and Archives space.

Issue 5 Secure the future of Business One-Stop

Description: Businesses of all sizes across the state depend on AZSOS through its Business Services department. Services include support with various required filings, including Uniform Commercial Code transactions, trademark and trade-name registrations, limited partnership formations and limited-liability partnership formations. The successful establishment of these businesses is robust and grows over time as small and medium-sized businesses upscale their services and products.

AZSOS takes its role of supporting business establishment seriously and, as such, has been a strong partner and proponent of Arizona Business One Stop (B1S), a single online portal with personalized tools to plan, start and operate a business in Arizona. It is a secure, digital experience that allows prospective and existing businesses to easily comply with formation requirements and resources at state agencies including, the Arizona Department of Revenue, the Arizona Corporation Commission, the Arizona Commerce Authority, AZSOS and more.

Solutions:

Since its inception, the broader management tasks within B1S have been managed by the Arizona Department of Administration (ADOA) and funded by the Automation Projects Fund. The FY2025 budget initially eliminated all funding for B1S. With the support of AZSOS and many in the business community, some funding was restored; however, the total B1S budget was cut by more than 76%.

Unfortunately, the B1S program is currently in the Maintenance and Operations-only status, which only provides enough funding to keep the figurative lights on for the project. This makes it nearly impossible to fulfill the potential that was originally intended. As such, AZSOS believes the ownership, management, promotion and funding of B1S should be transferred from ADOA to AZSOS. AZSOS contains the program management, IT development and business-community outreach skillsets necessary to ensure the future success of B1S.

AZSOS would fund B1S by amending the relevant statute to retain the approximately \$1.6 million of existing fees it annually collects and otherwise deposits into the state general fund. The project has the potential to not only pay for itself, but also for other government programs because of its high return on investment to taxpayers. Therefore, reestablishing funding and consolidating tasks will result in the state collecting more money than it will spend.

Issue 6 Identify a stable funding source for the Address Confidentiality Program

Description: : The Address Confidentiality Program (ACP) primarily was created to protect victims of stalking, domestic violence and sexual assault from those who would use public records, such as voter or driver's license registries, to locate, harass, intimidate and/or abuse them. These services provided survivors with 1) a way to register to vote and 2) a way to keep their actual address out of all public records.

In 2011, the Arizona Legislature established the ACP within AZSOS. Arizona was the 27th state to create a confidential address program. On June 4, 2012, the program began assisting individuals and families. Part of the enabling legislation created the ACP Fund, which is made up of a \$50 fine assessed as part of court fines included when there is a conviction for domestic violence, sexual assault, or stalking.

When this ACP Fund was created, the fine was used to generate funding to support the cost of providing the statutorily mandated services without relying on general funds from the legislature. But for some time, the fine revenue has been insufficient. ACP operating costs were supplemented with revenue from the federal Victims of Crime Act (VOCA) grant administered by the Arizona Department of Public Safety, but these funds were never intended to be permanent and have expired.

In its FY2024 budget proposal, AZSOS requested an appropriation of \$250,000 from the state general fund in anticipation of a 55% reduction in VOCA revenues that fiscal year. While AZSOS received the appropriation based on the anticipated 55% reduction, the VOCA revenues were not reduced by 55%; it was eliminated completely. AZSOS was able to offset some of the loss of VOCA revenue; however, it did so at the cost of program quality.

Since then, participation in ACP has continued to increase year over year by approximately 15-20%. Servicing these new members has required additional frontline and management staff. The increase in membership also results in increased materials cost such as custom envelopes, other supplies, as well as postage, the cost of which has increased 17% since the beginning of FY2023.

Combined, these factors led AZSOS to request a \$400,000 increase of ACP annual, on-going appropriation from the state general fund from \$250,000 to \$650,000 in its FY2025 budget proposal. Though the enacted FY2025 budget did not include the \$400,000 increase, AZSOS was able to secure temporary grant funding sufficient to operate ACP for the duration of FY2025. This temporary funding will not be available in FY2026 and beyond.

Solutions:

The department seeks new sources of funding to continue to operate the program without participation caps or reductions in service.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Behavior Analyst Investigations and Application Processing Demands Exceed Current Staffing Capacity

Description: In order to fulfill its statutory mandate to protect the health, safety, and welfare of Arizona citizens by licensing and regulating the professions of Psychology and Behavior Analysis, the Arizona Board of Psychologist Examiners must acquire and expand staffing resources to conduct timely and thorough investigations of a dramatically increasing volume of both behavior analyst complaints, and of behavior analyst applications for licensure.

From FY2021 to FY2024, the number of applications for initial licensure have increased by 138%. Due to the volume increase and inadequate staffing, the agency's average application administrative review time frame for calendar year 2023 was 72 days – more than twice the number of days (30) required by the Board's application time frame rule R4-26-417.

From FY2014 to FY2024, the number of investigations has increased by 1,600%. Due to the volume and inadequate staffing, the average number of days to complete an investigation increased by 38% in only 2 years (FY2022 to FY2024).

From FY2014 to FY2024, the average number of licensees has increased by about 710%. This trend illustrates the growth of this profession and the implications of this growth with respect to imposing demands on the Board's insufficient resources.

Many of the agency's FY2024 performance metrics reflect poorer outcomes and manifest in reduced assurances the agency is adequately protecting the public.

Solutions:

The agency requires additional staff, and an expansion of existing staff capacity, to effectively protect the public and to meet its processing time frames mandates and performance standards. The request to increase staff to dedicate to behavior analyst investigations for FY2025 was rejected. The agency is nonetheless submitting a request for FY2026 to increase its appropriation to address its staffing deficiencies in both investigations and licensing.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Examination Refresh

Description: The Board of Technical Registration establishes and proctors two state specific examinations for licensure; the Arizona Land Surveyor State Specific Examination and the Arizona Geological Engineer Examination. Both examinations are in need of a refresh. Industry standard for examination refresh is approximately every five years. The land surveyor exam was last refreshed in 2017; the geological exam 2014.

Solutions:

The Board is requesting funding through its FY26 budget submittal to refresh both examinations, as it did in its FY25 budget submittal. The Board will continue to ask for funding. If approved, the Board would put forth the necessary resources to hire the required pcyomatrician(s) and subject matter experts to review and refresh the validity of the examinations.

Issue 2 Land Surveyor Minimum Standards Update

Description: The current Standards of Practice for land surveyors in Arizona are over twenty years old. In 2001, the Board incorporated through adoption the Arizona Professional Land Surveyor Association (APLS) standards of practice. In 2014, APLS updated their standards of practice. It is essential that the standards be reviewed and updated to current industry standards.

Solutions:

In order to review and update the land surveyor standards of practice, the Board will need to work with APLS and professional land surveyors to review and update the standards. Once a final product is created, the Board will need to update its rules to incorporate the new standards through the normal rule making process.

Issue 3 Board Statutes and Rules review

Description: The Board's statutes and rules need to be reviewed and possibly updated to be consistent with current practices, meet national trends in the professions for licensure and regulation, adapt to changes in licensing and improve clarity.

Solutions:

The Board is reviewing statutes to identify outdated and contradictory language. Primary focus is being placed on license reciprocity, mutual recognition agreements, home inspector qualifications, and statutes regarding the alarm industry. The Board will continue to engage in stakeholder outreach to identify statutes that require attention.

The Board completed its 5-year rule review and plans to make necessary changes as indicated in its 5-year rule review submission to GRRC. This includes additional clarity regarding education, examination and experience for licensure and possibly removing or updating the Board's rules appendices.

Issue 4 E-Licensing

Description: The Board is working with vendor, Thentia, to move onto it's e-licensing platform. This move will reduce data entry, processes that require paper, increase agency productivity, and simplify the overall application/renewal process.

Solutions:
Successfully move onto an e-licensing platform.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Arizona Brand Refresh

Description: TOA started the Discovering Arizona Brand Refresh project in FY24 to engage stakeholders to identify key values and elements for Arizona's new brand identity. TOA unveiled Vibrant Arizona in August 2024 (FY25), a new brand that celebrates the state's diversity and vibrant culture, unifies the identity of state government, and strengthens the state's competitiveness as a top tourism and business destination.

Solutions:

1 SMART Outcome #1

- 1.A Breakthrough Goal: Integrate brand refresh elements into all AOT campaigns by end of fiscal year by June 2025.
- 1.1.A Percent of AOT campaigns that incorporate brand refresh elements.
- 1.1.1.A Integrate brand refresh playbook (colors, tag lines, fonts, messaging) into campaigns.

Issue 2 Tourism Marketing

Description: Each year, AOT produces several tourism focused consumer marketing campaigns to inspire travel to Arizona. Pursuant to A.R.S. § 41-2305, AOT serves as the only state public agency responsible for leading Arizona's destination marketing and tourism development efforts. Tourism is a highly competitive global industry with competition for visitor dollars increasing daily. AOT is responsible for promoting the brand of Arizona as the travel destination of choice for consumers against direct competitors to generate vital tourism-related revenue for the state. The Arizona tourism industry is deeply embedded into the economic development of communities across the state where it financially contributes to essential public services. Tourism remains one of the state's strongest economic drivers, generating more than \$29 billion in direct travel spending throughout all 15 counties in Arizona, and more than \$4 billion in local, state and federal tax revenues in 2023.

Solutions:

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Employees

Description: Create and support a culture of leadership and continuous advancement through employee training, advancement and retention.

Solutions:

Objectives:

Define and implement capacity requirements to continue to embrace changing financial requirements, services, regulations and technological advancement.

Develop a leadership succession plan that includes a leadership gap analysis and cross training in all divisions.

Implement an environment that encourages employees to share ideas that further strengthen the agency's mission and vision.

Outcome:

Conduct an annual training assessment to ensure training is designed to improve organization and individual performance.

Modernize position descriptions and employ appropriate and competitive total compensation based on performance.

Increased employee satisfaction and low turnover.

Issue 2 Investments

Description: Protect taxpayer money, invest for safety and yield.

Solutions:

OBJECTIVES:

Recruit, train, advance and retain professional staff with experience in investing.
Implement the best technology for efficiency, risk reduction, and increased safety.
Provide proper risk-adjusted returns on investments.

Continue proper contingency measures for investment management.
Increase participation and invested balance in LGIP and individual endowment funds.

MEASUREMENTS:

Performance benchmarks adjusted for risk.

Maintain \$1 NAV for Pools 5 and 7.

Weekly comparison of local and national bank rates. Quarterly comparison of similar treasury operations. Semiannual comparisons of mutual funds.

Maintain S&P AAAf/S1+ rating on Pool 5.

Issue 3 EFFICIENCY & TRANSPARENCY

Description: Ensuring excellent customer service and financial transparency for taxpayers of Arizona.

Solutions:

OBJECTIVES:

Improve the Office's web page to provide better comprehensive understandable financial information.
Facilitate a one stop point for the public to access financial information of the State of Arizona.
Maintain working relationships with elected officials and agency directors to provide financial services to support agency efficiencies.
Optimization of financial services contracted/provided for agencies to support PCI compliance.

MEASUREMENTS:

Timely and accurate Distributions to local governments.
Timely payments to statewide vendors.
Process reviews to eliminate legacy processes and implement new solutions.

Issue 4 MODERNIZATION/ TECHNOLOGY

Description: Improve efficiency and effectiveness through modernization of technology.

Solutions:

OBJECTIVES:

Improve revenue collection efficiencies across state agencies.
Implement solutions that create automation and provide better efficiency.
Implement and test disaster recovery systems and protocol to allow for timely completion of all state agency investments, revenue receipt and obligation payments.
Increase security and fraud controls on financial transactions.

MEASUREMENTS:

Receipt processing automation. Reconciliation process automated.
Measured reduction in paperwork required from outside sources (agencies) and retained by office.
Automation of repetitive and manual tasks.

Issue 5 : FINANCIAL LITERACY & COLLEGE SAVINGS PROGRAM

Description: Promote financial literacy and advance educational savings opportunities throughout the state of Arizona.

Solutions:

OBJECTIVES:

Raise awareness by connecting with Arizonans in all 15 counties of the need to have stronger skills in basic money management through financial literacy and saving early on for post high school education and workforce development through the management of the Arizona 529 Family College Savings Program.
Promote the national 529 website to provide for easier funding to the AZ529 plan.
Implement action plans based on the recommendations of the Financial Literacy Task Force and AZ529 Advisory Committee.
Create and maintain a detailed, one stop Financial Literacy Toolbox page on the Office's web page to serve as a public resource for Arizonans.
Promote the Financial Literacy on the AZ Treasurer website and provide a simple online donation method.

MEASUREMENTS:

Increased implementation plans for financial literacy and events for AZ529.
Evaluate the number of clicks through the website for financial literacy and see an increase in donations.
Evaluate the growth in savings accounts opened and maintained with the Arizona 529 Family College Savings Program.

Resource Assumptions

FY 2027 Estimate FY 2028 Estimate FY 2029 Estimate

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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 To strive to expedite tax appeals in a manner that minimizes delays in the appeals process.

Description: The State Board of Tax Appeals hears and decides appeals filed by taxpayers and Arizona municipalities concerning income, transaction privilege, use, luxury, and estate taxes.

Solutions:
 Maintaining a current appeals process continues to be the Board's chief priority. The timely issuance and publication of decisions not only benefits the parties involved in the appeals, but also provides much-needed guidance to tax attorneys, CPAs and tax practitioners, as well as others involved in the field of State taxation. The Board's caseload is directly related to the number of appeals generated at the Department of Revenue, and with the effect of the Covid-19 pandemic lessening the Board expects more audits that will certainly increase the number of appeals filed with the Board, and will directly impact the Board's caseload.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Engaging

Description: Through a learning experience tailored to individual students' needs, the UA will graduate future leaders who have the skills to apply their knowledge and solve the world's grand challenges.

Solutions:

Strategies, Actions, and Initiatives:

- E1. Recruit and retain a diverse student body of undergraduate, transfer, and graduate degree-seeking students who represent the state, national and global demographic landscape.
- E2. Optimize student access and success.
- E3. Decrease graduate-level time to degree.
- E4. Provide students with a dynamic educational experience.
- E5. Graduate individuals who will be sought out by the best employers and postgraduate programs.
- E6. Graduate individuals ready to engage in productive lives and personally satisfying work.

Issue 2 Innovating

Description: Expand our research and creative inquire to not only discover new knowledge and create new ideas, but also to innovate new ways of knowing and seeing that will ensure our continued leadership in interdisciplinary scholarship.

While supporting our values, invite new resources into the University in support of innovative scholarship and research. Prioritize our scholarly and research activities to reflect both the grand challenges we face, and the expectations of our partners for integration and application.

Solutions:

Strategies, Actions, and Initiatives

- I1. Promote core strengths to address grand challenges.
- I2. Expand opportunities for interdisciplinary collaboration.
- I3. Hire, nurture, and retain a diverse, outstanding faculty.
- I4. Attract, educate, and engage first-rate doctoral students.
- I5. Diversity external sources of research support.
- I6. Improve support for the development of major proposals and new initiatives.
- I7. Expand strategic external partnerships.
- I8. Decrease pre-award preparation time and speed post-award access to funds.
- I9. Improve recognition for interdisciplinary research in promotion and tenure process.

Issue 3 Partnering

Description: Create novel, substantive, and entrepreneurial partnerships with businesses, community groups, and governments to support and enhance our impact on the local and global community.

The University will share our knowledge, research, and creativity and become a more active partner in creative enterprises and innovation to enhance the quality of life for the people of Arizona and the world.

Solutions:

Strategies, Actions, and Initiatives:

- P1. Better adapt our land-grant mission for the 21st century, including a global strategy.
- P2. Expand, develop, and sustain community and industry partnerships, locally and globally, via innovative programs.
- P3. Increase capacity in critical and emerging fields such as education, health sciences, STEM, and cultural competence.
- P4. Align output with workforce and knowledge needs, in our region and around the world.

Issue 4 Synergy

Description: Build an infrastructure for change that cuts across all elements of our mission and all aspects of our plan, advancing our distinctiveness in interdisciplinarity, diversity, and sense of place while implementing business practices that are effective, efficient, and entrepreneurial.

Solutions:

Strategies, Actions, and Initiatives:

- S1. Elevate interdisciplinary collaborations.
- S2. Build on and strengthen the diversity of our community.
- S3. Expand global connections and deepen regional roots.
- S4. Optimize our physical resources and virtual reach.
- S5. Implement a business model that rewards productivity, effectiveness, and entrepreneurship.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Engaging

Description: Through a learning experience tailored to individual students' needs, the UA will graduate future leaders who have the skills to apply their knowledge and solve the world's grand challenges.

Solutions:

Strategies, Actions, and Initiatives:

- E1. Recruit and retain a diverse student body of students who represent the state, national and global demographic landscape.
- E2. Optimize student access and success.
- E3. Decrease graduate-level time to degree.
- E4. Provide students with a dynamic educational experience.
- E5. Prepare healthcare practitioners and innovators for inevitable changes and new challenges.

Issue 2 Innovating

Description: Expand our research and creative inquire to not only discover new knowledge and create new ideas, but also to innovate new ways of knowing and seeing that will ensure our continued leadership in interdisciplinary scholarship.

While supporting our values, invite new resources into the University in support of innovative scholarship and research. Prioritize our scholarly and research activities to reflect both the grand challenges we face, and the expectations of our partners for integration and application.

Solutions:

Strategies, Actions, and Initiatives

- I1. Promote core strengths to address grand challenges.
- I2. Fuel discovery, development and delivery through collaborative networks.
- I3. Hire, nurture, and retain a diverse, outstanding faculty.
- I4. Attract, educate, and engage first-rate doctoral students.
- I5. Diversity external sources of research support.
- I6. Reduce disparities by scaling innovations in healthcare research and delivery.

Issue 3 Partnering

Description: Create novel, substantive, and entrepreneurial partnerships with businesses, community groups, and governments to support and enhance our impact on the local and global community.

The University will share our knowledge, research, and creativity and become a more active partner in creative enterprises and innovation to enhance the quality of life for the people of Arizona and the world.

Solutions:

Strategies, Actions, and Initiatives:

- P1. Better adapt our land-grant mission for the 21st century, including a global strategy.
- P2. Expand, develop, and sustain community and industry partnerships, locally and globally, via innovative programs.
- P3. Align output with workforce and knowledge needs, in our region and around the world.

Issue 4 Synergy

Description: Build an infrastructure for change that cuts across all elements of our mission and all aspects of our plan, advancing our distinctiveness in interdisciplinarity, diversity, and sense of place while implementing business practices that are effective, efficient, and entrepreneurial.

Solutions:

Strategies, Actions, and Initiatives:

- S1. Elevate interdisciplinary collaborations.
- S2. Build on and strengthen the diversity of our community.
- S3. Expand global connections and deepen regional roots.
- S4. Optimize our physical resources and virtual reach.
- S5. Implement a business model that rewards productivity, effectiveness, and entrepreneurship.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Rate Case Issues

Description: RUCO supports utility consumers in their rate cases before the Arizona Corporation Commission (ACC) . We want to increase the number of successful issues in each case as this results in better outcomes for consumers. Each case has multiple issues that RUCO could be successful in.

Solutions:

1. Increase the average percentage of successful issues in rate cases before the ACC to 75% by June 2029.
- 1.1 By June 2026, RUCO will increase the average successful issues of rate cases decided by the ACC to 50%.

Issue 2 Extreme Heat Preparedness Plan

Description: Arizona experiences extreme heat. RUCO is part of a team that is creating a plan to mediate and address issues related to heat.

Solutions:

2. By June 2029, RUCO will complete all assigned components of the extreme heat preparedness plan.
- 2.1 By June 2026, RUCO will create a plan that addresses identified issues contributing to utility service disruption.
- 2.1.a. RUCO will meet with each utility to collect the data regarding service disruptions throughout the summer, the number of households impacted, the cause and length of the outage, and the process used to the restoration of service.

Issue 3 Utility Assistance Programs (UAPs)

Description: With the cost of utility bills on the rise, many consumers are finding it harder to pay their bills. RUCO will track the utility companies that include UAPs and work to preserve existing programs.

Solutions:

3. RUCO will maintain all current Utility Assistance Programs (UAPs) through June 2029.
- 3.1 By June 2026, RUCO will be able to track the number of rate cases that included UAPs.

Issue 4 Small commercial / business consumers

Description: Small commercial and business consumers have no representation in rate cases before the ACC. RUCO believes all consumers should be heard and represented.

Solutions:

- 4. RUCO will expand its scope to represent small commercial consumers (small businesses) by 2029.
- 4.1 RUCO will, by June 2026, identify a pathway to increase small business consumer protections in utility cases.
- 4.1.a RUCO will engage stakeholders and promote benefits to small business consumers.

Issue 5 Stakeholder engagement

Description: Engagement with Stakeholders is a necessary part of rate cases. RUCO plans to increase its engagement with stakeholders so that we can fully represent consumers more effectively.

Solutions:

- 5 RUCO will increase stakeholder engagement by 80% by 2029.
- 5.1 RUCO will, by June 2025, establish a plan for how to engage stakeholders.
- 5.1.a RUCO will identify strategies for how to engage key stakeholder groups.
- 5.1.b Create a plan for increased collaboration around the issues.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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-	-	-
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 All State Veterans' Homes are financially self-sustaining with a reserve of \$5 million in the Homes' Trust

Description: Due to the COVID-19 pandemic the State Veteran Homes were required to change the how many residents can be admitted. Since that restriction has been lifted the facilities have worked to increase the census.

Solutions:

By June 2025, three of the four homes are self-sustaining

Two of the four homes have five-star ratings

Issue 2 Increase funding leveraged from the Veterans Benefits Administration to a monthly average of \$134 million per month

Description: The leveraging of Veterans Benefits Administration dollars is a direct result of work performed by the Veteran Benefit Counselors and State Veteran Homes.

Solutions:

By June 2025, increase federal dollars leveraged for Veterans by an additional \$83,000 per month / \$10 million per year.

Issue 3 All State Veterans' Cemeteries achieve and maintain Superior Performance rating

Description:

Solutions:

By June 2025, all three of the cemeteries have achieved or exceeded the measures to obtain "Superior Performance" ratings.

Issue 4 Reduce Veteran suicide rates in Arizona by 10%

Description: Veteran suicide rates have been identified through outreach methods. Once the most at risk veterans are identified, resources can be presented and utilized by the at risk veterans.

Solutions:

By June 2025, identify evidence-based outreach methods to target veterans most at risk.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
-	-	-

Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 Investigator needed to ensure complaints are timely processed

Description: The Board's mission is to protect the health, safety, and welfare of the general public, as well as the welfare of animals by enforcing licensing standards prescribed by statute for the licensing of veterinary professionals and veterinary medical premises and animal crematories.

The Board currently employs 1 FTE Investigator who is responsible for the entire complaint/investigation process of the agency. This includes reviewing and summarizing lengthy, complex medical case information; coordinating with licensees and complainants; responding to questions from the public and licensees; preparing case file information for the Investigative Committee and Board; maintaining case files and updating database information; recording and maintaining statistical data for division reports; fulfilling public record requests; actively participating in and setting up for Board meetings; ensuring that all public meetings have audio recordings; completing Board meeting minutes and a report for each case from the Investigative Committee. This one person also is solely responsible for the operations of the Investigative Committee, which until recently, was composed of 2 different groups, each meeting monthly.

Since FY15, there has been a 53.2% increase in the number of complaints submitted and a 31.2% increase since FY20; there continues to be an upward trend (See attached "VTA Complaint Statistics FY15-FY24" chart). In FY24 there were 164 new complaints received, all processed by one investigator, which is a workload that is not sustainable; she logged over 200 hours of Overtime in FY24 in order to meet the needs. The Investigations Division was set back during the COVID period, as the agency was unable to hold Investigative Committee meetings for many months, which created a backlog that the investigator has made great strides to work through. While the metric of number of days from complaint receipt to the Investigative Committee has steadily improved back to more normal levels seen prior to COVID, there is still a way to go. FY24 had 105 days to the Investigative Committee while FY15-FY18 (pre-COVID) had an average of 75.55 days. The agency's goal is to return to that pre-COVID level in order to move complaint cases through the Board's process as quickly as possible. (See "Number of Days from Complaint Receipt to Investigative Committee" chart attached).

Solutions:

The outcome the agency needs is to add a Senior Investigator position as soon as funding is available. As a top priority, hiring for this role would begin immediately with the goal of filling the position within 4 to 6 weeks.

It is projected that the new investigator will take over approximately half of new complaint cases submitted, which will not only speed the time from complaint receipt to the Investigative Committee, but also allow the agency to lessen the number of cases that need to be carried over to the next fiscal year.

The new investigator will also take an active role in managing the Investigative Committee (IC) by creating meeting notices for Respondents and Complainants; creating meeting agendas; assisting the IC during the meeting, including ensuring that an audio recording is completed; and creating IC Reports for each case after the IC meeting is completed. This position also requires occasional travel to conduct on-site interviews with hospital staff in cases involving licensed premises issues.

It is important to note that the Investigator position requires veterinary medical knowledge in order to review complex medical case file information. We also expect that the individual in the new position will complete the Council on Licensure, Enforcement and Regulation's (CLEAR) National Certified Investigator Training as part of the agency's overall training process.

Issue 2 IT support for E-Licensing

Description: The Board is launching a long-awaited E-licensing system in Fall 2024. Because various other agencies have previously launched, we have learned that we should expect fees to be required should significant changes need to occur with the system due to statutory/rule changes or changes needed to make corrections or enhance the system for customers and/or staff.

In the recent past, there have been statutory changes impacting the agency related to licensure and/or the complaint process; therefore, future changes and enhancements are expected and the agency will need to respond by modifying the E-licensing system. As well, as both staff and our customers utilize the new system, we fully expect there to be needs and requests for improved processes to fulfill customer satisfaction needs and to enhance efficiency for Board staff.

As we complete the build-out of the system now, we can see that any changes, such as adding or modifying form letter or message templates or adding fields will absolutely be required after the system is launched. The agency will need to either pay Thentia to make those changes or utilize a contractor to assist with those projects. For large or complicated projects that Thentia will need to do, the agency will need a contractor or new employee/position who has the skill set to manage those projects. The agency does not currently have an appropriate staff member for these tasks.

Solutions:

Our small agency does not employ any IT staff; therefore, it is important to utilize the resources of an IT contractor who is already knowledgeable about our specific E-licensing system. The contractor can also provide direction, advice, and manage the vendor's work on requested projects. The agency has learned through the E-licensing implementation process that an expert is needed; Board staff does not have those capabilities.

The solution is to continue to utilize our IT contractor who has assisted the agency through the implementation of the Thentia system. This contractor has assisted other small agencies through all states of implementation and launch and can provide immediate expertise.

An ongoing appropriation increase is proposed for FY26 in the amount of \$6,800, which is based on the assumption of 80 hours of our vendor's time. Our current contractor projected the 80 hours based on experience with other similar-sized Boards. If funding is provided, the contractor would be hired to provide assistance at the beginning of FY27,

Issue 3 Staff Recruitment & Retention Challenges

Description: The Personal Services budget is currently insufficient to accommodate staff progression through the State Personnel System grade levels. As the length of tenure of individual employees increases, those whose performance warrants it, should be able to move up through the State Personnel System's salary schedule. Currently, the agency budget is expected to allow small progression for the next 1-2 fiscal years; however, beyond that time period, the agency will be unable to appropriately and fairly compensate its staff.

As most agencies and private businesses have encountered, it is challenging to attract and retain highly performing employees. The agency needs to be appropriately funded to meet those future needs in order to continue to operate all functions at expected high professional levels.

Solutions:

The agency paused its plan to request funding for FY26 due to State budget constraints and possible near future cuts. However, there will be a need for FY27 to request additional appropriation of its current revenues (the agency receives zero funding from the General Fund) to meet projected personnel and ERE budget needs into the future.

Issue 4 Heavy reliance on licensee paper files vs. electronic

Description: To operate more efficiently and cost-effectively, while improving customer service, the transition away from paper documents is critical.

The agency has limited space for storing paper records that must be retained for long time periods. Keeping those documents safe from fire, water damage, etc. is also a concern. The public and licensees increasingly expect instant access to public records via the website and other methods. Electronic management and easy retrieval of documents by staff will increase productivity, allowing more time for direct program-related activities. Even though the agency is expected to transition to E-licensing in Fall 2024 with all future applications being electronic, the agency still holds over 5000 paper files of active licensees, as well a minimum of 5000 closed files that are held until the record retention period is over. As well, unless we obtain a document management system, Board staff will need to review both paper and electronic files for our current licensees, which will be very cumbersome and inefficient.

A project to digitize a portion of the agency's case file was proposed for the FY25 budget, but not funded. It was not requested for FY26 as we pause to see the impacts of statewide budget cuts for the next 1 to 2 years.

Solutions:

The objective is to obtain a high-quality document imaging/management system once funding is appropriated.

Obtaining such a system would provide solutions to multiple issues. Retrieving and organizing records would be simplified, creating more efficient internal operations as well as enhanced customer satisfaction. Even though the agency is expected to transition to E-licensing in Fall 2024 with all future applications being electronic, the agency still holds over 5000 paper files of active licensees, as well a minimum of 5000 closed files that are held until the record retention period is over. Utilizing a new document imaging/management system would be the solution to the problem of inefficiently holding some licensee files in paper while others are electronic. As well, it is expected that more public records could be provided electronically. Currently, most public record requests involve staff manually pulling a record file, photocopying pages, completing redactions, then sending to the requestor.

The agency expects to obtain an updated quote for a system in Spring 2025 in anticipation of making a budget request for FY27.

Issue 5 Lack of Licensee Aftercare Monitoring & Treatment Program

Description: Few resources exist for licensees to seek support and treatment when challenged with substance abuse issues. Currently, the Board staff implements and monitors Board Orders for individuals who have been required to enter treatment and monitoring.

As part of the Board's mission to ensure that veterinary professionals provide safe and competent care to animals, taking action to assist a professional struggling with substance abuse issues is sometimes necessary. The Board has the statutory authority to develop a monitored treatment program specifically for the agency's licensees and certificate holders, in which they may confidentially enter if no other Board action is pending.

Solutions:

The agency has researched best practices for a monitoring and treatment program and determined that a program specific to each profession was more desirable to licensees. While costs for treatment, testing, and monitoring are, and will be paid by the licensee, the agency will incur expenses related to the assistance that will be needed from the contracted program's staff and/or medical director for tasks such as expert witness testimony and consulting on various clients. The State no longer offers a contract that can be used by all agencies, as it was learned that agencies needed their own specific programs to best address their needs.

By early FY26, the agency plans to take early steps to draft a RFP or agreement with various programs who can provide these services.. This will be in anticipation of making a budget request for FY27. A budget increase request was made for FY25; however, it was not funded.

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency Summary

Agency Summary: (\$ Thousands)

Program	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-
Agency Total:	-	-	-

Funding:	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
	-	-	-

5 Year Plan

Issue 1 ADWR FY 2025 Strategic Issues

Description: The following represents ADWR's 5-Year Strategic Outcomes and Annual Objectives

Solutions:

1. Develop and implement by 2027 a collaborative plan to maintain the largest possible volume of Arizona's 2.8 million acre-foot apportionment from the Colorado River
 - 1.1 By June 2025, build support with stakeholders for Arizona's preferred alternative to the Draft Environmental Impact Statement
 - 1.1.1 Review and analyze draft of the EIS
 - 1.1.2 Strategize with stakeholders for response to draft EIS
 - 1.1.3 Collaborate on drafting a public comment
 - 1.2 By June 2025, communicate that all users in the Colorado River Basin have the risk of water supply reductions
 - 1.2.1 Hold bi-weekly meeting with the Bureau of Reclamation Commissioner to advocate Arizona's position
 - 1.3 By June 2025, increase the number of in-person visits between ADWR and tribal leaders regarding Colorado River and other Arizona water resources. (Breakthrough)
 - 1.3.1 Develop and implement an ADWR interaction plan to gather feedback regarding tribal issues
2. Provide groundwater protections to new qualifying areas by 2026
 - 2.1 By June 2025, identify a minimum of 3 potential areas that would benefit from additional groundwater protection
 - 2.1.1 Collect and evaluate hydrologic data to determine areas that could benefit from groundwater protections
 - 2.1.2 Seek stakeholder input regarding the need for additional groundwater protections
3. Promote, negotiate, and support settlement of water rights for 6 tribes within Arizona by 2029
 - 3.1 By June 2025, support completion and passage of 3 tribal settlement packages
 - 3.1.1 Provide Congressional testimony in support of the settlement act for Northern Arizona Settlement
 - 3.1.2 Advocate to Arizona's delegation and key Congressional members and staffers
 - 3.1.3 Initiate settlement discussions for Pascua Yaqui tribe
4. By 2029, provide funding and oversight to complete 3 engineering studies of unsafe high-hazard dams
 - 4.1 By June 2025, sign agreements with 2 owners of unsafe high-hazard dams to fund engineering studies to assess existing safety issues
 - 4.1.1 Identify participating unsafe high-hazard dams
 - 4.1.2 Collaborate with dam owners to explain the benefits of participation
 - 4.1.3 Create and sign agreements
5. Execute a plan which identifies policy mechanisms and water supplies from Arizona's finite resources to support sustainable economic growth, mitigation of Colorado River reductions, and Assured and Adequate Water Supply purposes by 2029
 - 5.1 By June 2025, facilitate the Governor's priorities for sustainable economic growth, addressing the housing shortage, and ensuring water security
 - 5.1.1 Collaborate with stakeholders on an implementation plan for Colorado River reductions
 - 5.1.2 Recommend a strategy for allocating water resources between economic growth, Assured Water Supply, and Colorado River supplies
 - 5.1.3 Complete rulemaking for Alternative Designation of Assured Water Supply (ADAWS) by December 2024

Resource Assumptions

FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
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Agency 5 Year Plan

CAA Arizona Commerce Authority

Issue 1 Job Creation: Lead efforts to create 10,000 new jobs with a focus on high-wage target industries.

Description: High-wage jobs are the foundation of economic prosperity. They drive the broader economy through higher household incomes and higher discretionary spending. The ACA will continue to focus its attraction, expansion and creation activities on companies offering higher-wage jobs, specifically through the identification and targeting of five established industries (Business Services, Manufacturing, Aerospace & Defense, Bioscience & Health Care and Innovation & Technology). These industries create high-wage jobs, generate exports and encourage capital in-flows, have strong supply chains and multiplier effects, and generate tax revenues that support public services.

Solutions:

Solutions:
Increase business attraction and expansion activities that will achieve key goals in targeted sectors. Focus a dedicated team on each target industry and consistently support that industry throughout the ACA. Engage industry stakeholders to maximize awareness and delivery of the Arizona value proposition.

Issue 2 Entrepreneurial Vitality: Facilitate the creation of \$1 billion in new capital formation by ACA early-stage clients.

Description: Arizona's long-term economic vitality relies on entrepreneurship, the creation of new businesses, and the commercialization of ideas and products. The ACA plays a leading role in Arizona's entrepreneurial ecosystem through a variety of programs that foster growth and technology commercialization in Arizona's early-state companies.

Solutions:

Leverage the ACA's entrepreneurial programs and startup data into an analytics platform for benchmarking and growing Arizona's startup ecosystem.
Increase venture capital investments made in Arizona companies, both originating in Arizona, and from outside the state. Provide mentorship and growth services to new ventures from a network of accomplished business leaders, serial entrepreneurs, investors and technical experts.

Issue 3 Capital Investment

Description: Attract \$20 billion in capital investment (combined total for attraction and expansion projects).

Solutions:

Targeted outreach to high-wage industries with a focus on advanced manufacturing in California and other key markets by attraction and expansion teams.
Execute marketing campaigns leveraging paid, owned and earned mediums to showcase Arizona as a premier business location for targeted high-wage industry.
Leverage foreign offices in multiple locations around the world to enhance business engagements leading to increases in foreign investment in Arizona.

Resource Assumptions

	FY 2027 Estimate	FY 2028 Estimate	FY 2029 Estimate
Full-Time Equivalent Positions	90.0	90.0	90.0
General Fund	49,000.0	49,000.0	49,000.0
Other Appropriated Funds	-	-	-
Non-Appropriated Funds	117,500.0	117,500.0	117,500.0
Federal Funds	51,700.0	51,700.0	51,700.0

Agency 5 Year Plan

AGENCY SUMMARY

Program: CAA Arizona Commerce Authority
Director: Sandra Watson, Director
Phone: Director's Office 6028451215
Statute: A.R.S. § 41-1501
Plan Contact: Sandra Watson, CEO
Director's Office 6028451215

Mission:

To grow and strengthen Arizona's economy and facilitate the creation of quality jobs for its citizens by supporting and attracting businesses in targeted, high-value base sectors throughout the state.

Description:

The Arizona Commerce Authority (ACA) was established in 2011 as a public-private partnership whose primary objective is advancing and diversifying the State's economy, primarily through high-value job creation. The ACA serves as Arizona's state-level economic development organization, leading and coordinating economic development and marketing efforts throughout the state.

AGENCY SUMMARY

Program: CAA Arizona Commerce Authority
Director: Sandra Watson, Director
Phone: Director's Office 6028451215
Statute: A.R.S. § 41-1501
Plan Contact: Sandra Watson, CEO
Director's Office 6028451215

PROGRAM SUMMARY

Program: Arizona Commerce Authority (CAA-1-0)
Contact: Sandra Watson, CEO
Phone: Phone: 6028451215
Statute:

Mission:

Description:

This program contains the following Subprograms:

- ▶ Arizona Commerce Authority

AGENCY SUMMARY

Program: CAA Arizona Commerce Authority
Director: Sandra Watson, Director
Phone: Director's Office 6028451215
Statute: A.R.S. § 41-1501
Plan Contact: Sandra Watson, CEO
 Director's Office 6028451215

SUBPROGRAM SUMMARY

Program: Arizona Commerce Authority (CAA-1-1)
Contact: Sandra Watson, CEO
Phone: Phone: 6028451215
Statue: A.R.S. § 41-1501

Mission:

To grow and strengthen Arizona's economy and facilitate the creation of quality jobs for its citizens by supporting and attracting businesses in targeted, high-value base sectors throughout the state.

Description:

The Arizona Commerce Authority (ACA) was established in 2011 as a public-private partnership whose primary objective is advancing and diversifying the State's economy, primarily through high-value job creation. The ACA serves as Arizona's state-level economic development organization, leading and coordinating economic development and marketing efforts throughout the state.

◆ **Goal 1 To attract business to Arizona and grow existing Arizona business.**

Performance Measures:

ML	Budget	Type	FY 2023 Actual	FY 2024 Estimate	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
X		OC Number of projected new jobs to be created over three years by ACA clients.	24,246	24,247	24,251	20,000	20,000
X		OP Number of new opportunities added to the ACA's business attraction and expansion pipeline.	351	300	325	300	300
X		OP Projected capital investment to be made by ACA clients over three years. In millions of USD.	40,734	4,000	40,000	40,000	40,000

◆ **Goal 2 To create new Arizona business.**

Performance Measures:

ML	Budget	Type	FY 2023 Actual	FY 2024 Estimate	FY 2024 Actual	FY 2025 Estimate	FY 2026 Estimate
X		OC New capital formation by ACA early-stage clients. In millions of USD.	786	250	45	250	250